

Australian Public Service **Employee Census 2021**10 May–11 June



Highlights Report HOME AFFAIRS



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RESPONSES:

9,164 of 14,469

RESPONSE RATE:

63%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

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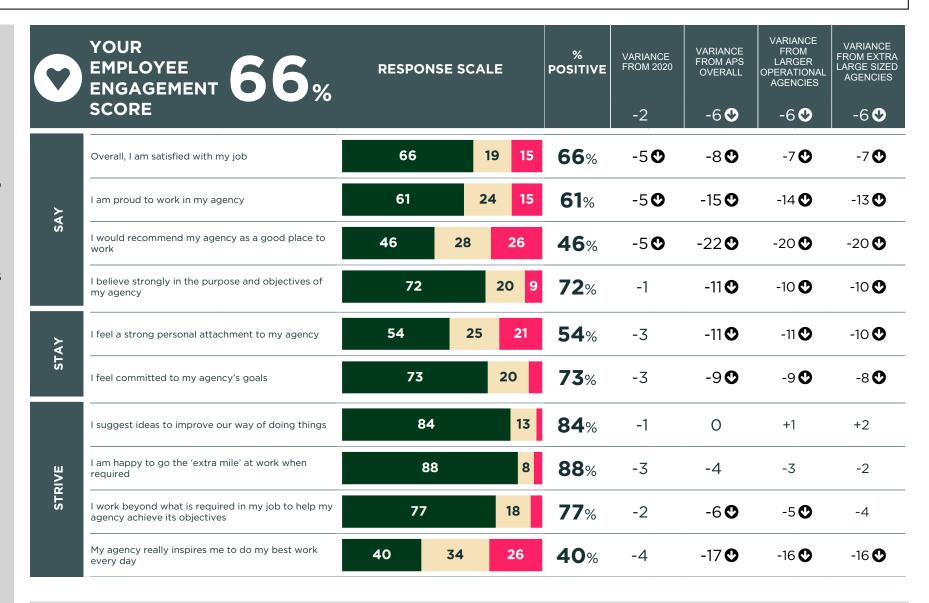


EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW **ENGAGED IS** YOUR TEAM?

EMPLOYEE ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY, IT IS A MEASURE OF THE **EMOTIONAL CONNECTION AND** COMMITMENT **EMPLOYEES HAVE TO** WORKING FOR THE AGENCY.



KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
My supervisor engages with staff on how to respond to future challenges	73	14 13	73 %	-3	-6 ©	-6 O	-6 O
My supervisor can deliver difficult advice whilst maintaining relationships	73	16 11	73 %	-1	-5♥	-5♥	-5♥
My supervisor invites a range of views, including those different to their own	74	16 10	74 %	-	-6♥	-5♥	-5♥
My supervisor encourages my team to regularly review and improve our work	73	16 11	73 %	-3	-7♥	-7♥	-7♥
My supervisor is invested in my development	65	20 14	65 %	-2	-80	-8♥	-8♥
My immediate supervisor encourages me	70	19 12	70 %	0	-6♥	-5♥	-5♥
My supervisor ensures that my workgroup delivers on what we are responsible for	82	12	82%	0	-5♥	-4	-4
My supervisor provides me with helpful feedback to improve my performance	69	17 14	69%	-	-6♥	-6♥	-7♥

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SES MANAGER	RESPO	NSE SCAL	.E	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
My SES manager clearly articulates the direction and priorities for our area	55	25	20	55 %	-3	-12 ♥	-11 👁	-11 👁
My SES manager presents convincing arguments and persuades others towards an outcome	47	35	17	47%	-	- 13 ♥	-10 👁	-9 0
My SES manager promotes cooperation within and between agencies	55	32	13	55 %	-1	-11 👁	-8 •	-8♥
My SES manager encourages innovation and creativity	50	32	17	50%	-	-14 🛇	-12 O	-13 ♥
My SES manager creates an environment that enables us to deliver our best	48	31	21	48%	-	-13 O	-11 👁	-11 👁
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	61	2	6 12	61%	-1	-12 ♥	-9 0	-9 0
ALL SES	RESPO	NSE SCAL	.E	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
In my agency, the SES work as a team	35	37	28	35 %	-3	-17 👁	-16 ♥	-17 O
In my agency, the SES clearly articulate the direction and priorities for our agency	43	31	25	43%	-7 ⊙	- 17 ♥	-16 ♥	-17 ♥

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 05.

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

KEY



Positive Neutral Negative

COMMUNICATION AND CHANGE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL		VARIANCE FROM EXTRA LARGE SIZED AGENCIES
My supervisor communicates effectively	77 11 12	77 %	-1	-5♥	-4	-5♥
My SES manager communicates effectively	56 24 20	56 %	-2	-13 ♥	-11 O	-11 👁
In my agency, communication between SES and other employees is effective	35 32 33	35 %	-6♥	-16 ூ	-15 O	-16 ♥
Internal communication within my agency is effective	42 27 30	42%	-2	-15 ♥	-15 O	-16 ♥
When changes occur, the impacts are communicated well within my workgroup	58 18 24	58%	-2	-8♥	-7 ⊙	-8♥
Staff are consulted about change at work	35 37 28	35 %	-7 ♥	-10 ூ	-10 O	-11 👁
Change is managed well in my agency	28 29 43	28%	-6 •	-15 👁	-16 O	-18 O

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 06.

WORKPLACE CONDITIONS

	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA LARGE SIZED AGENCIES
My job gives me opportunities to utilise my skills	78	11 11	78 %	-3	-6 O	-4	-4
I have a choice in deciding how I do my work	57	27 16	57 %	+1	-4	0	+2
Where appropriate, I am able to take part in decisions that affect my job	61	20 19	61%	-	-7 ⊙	-4	-3
I am clear what my duties and responsibilities are	75	19	75 %	-4	-3	-4	-4
I am satisfied with the recognition I receive for doing a good job	55	22 23	55 %	-3	-11 👁	-9♥	-9♥
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	43 21	36	43%	-6♥	-23♥	-20 ♥	-20♥
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	65	17 18	65%	-3	-12 ♥	-11 👁	-11 👁
I am satisfied with the stability and security of my job	84	10	84%	-2	+4	+4	+3
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	64	16 20	64%	-	-11 👁	-9 0	-9 ©

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
I feel a strong personal attachment to the APS	60	26 14	60%	-1	-3	-5 0	-6 0
I understand how my role contributes to achieving an outcome for the Australian public	87	8	87%	-2	-3	-3	-3
I believe strongly in the purpose and objectives of the APS	78	18	78 %	-5♥	-4	-4	-4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
What best describes your current workload?						
Well above capacity - too much work		23%	+50	-1	0	+2
Slightly above capacity – lots of work to do		36 %	0	-4	-4	-4
At capacity – about the right amount of work to do		29%	-2	+1	-1	-2
Slightly below capacity – available for more work		8%	-1	+3	+3	+3
Well below capacity - not enough work		3 %	-1	+2	+2	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





INCLUSION

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
My agency supports and actively promotes an inclusive workplace culture	63	22 15	63 %	-5♥	-16 O	-15 ♥	-15 ♥
My supervisor actively supports people from diverse backgrounds	74	21	74 %	-	-5♥	-5♥	-5♥
I receive the respect I deserve from my colleagues at work	75	19	75 %	-1	-5 ©	-5♥	-5♥

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



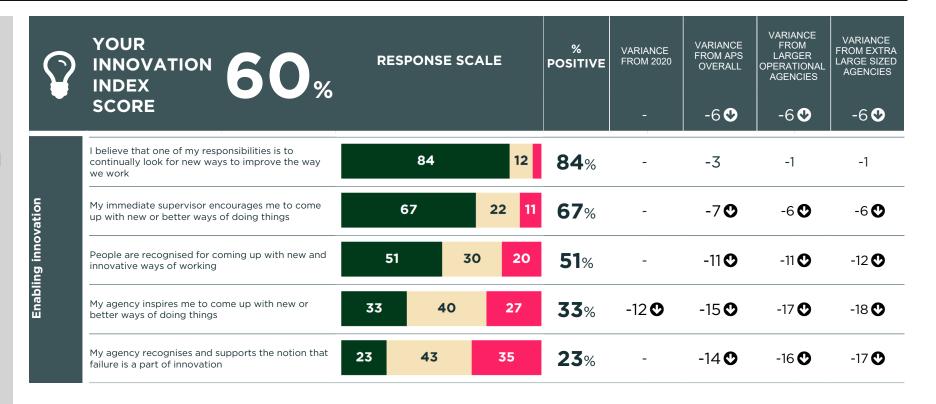
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ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



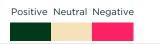
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING
SCORE PROVIDES A
MEASURE OF THE
PRACTICAL AND
CULTURAL
ELEMENTS THAT
ALLOW FOR A
SUSTAINABLE AND
HEALTHY WORKING
ENVIRONMENT.

#	YOUR WELLBEING INDEX SCORE	RESPON	SE SCAL	.E	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL -8 ♥	VARIANCE FROM LARGER OPERATIONAL AGENCIES	VARIANCE FROM EXTRA LARGE SIZED AGENCIES
	<u> </u>								
oort	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	54	26	20	54 %	-9 0	-13 👁	-13 👁	-14 👁
dns pue	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	53	27	20	53 %	-11 👁	-12 ♥	-12 O	-13 ♥
Wellbeing policies and support	My agency does a good job of promoting health and wellbeing	49	29	22	49%	-11 👁	-14 O	-13 👁	-15 ♥
Ilbeing _k	I think my agency cares about my health and wellbeing	40	29	31	40%	-8 ©	-17 ♥	-16 👁	-16 ♥
W	I believe my immediate supervisor cares about my health and wellbeing	78		14 8	78 %	-2	-6♥	-4	-4

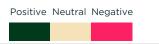
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING

	RESPONSE SCALE	%	VARIANCE	VARIANCE FROM APS	VARIANCE FROM LARGER	
		,,	FROM 2020	OVERALL	OPERATIONAL AGENCIES	AGENCIES
How often do you find your work stressful?						
Always		5 %	-	-1	-1	-1
Often		27 %	-	-2	-2	-1
Sometimes		49%	-	+1	+1	+1
Rarely		18%	-	+2	+2	+2
Never		2%	-	0	0	0
To what extent is your work emotionally demanding?						
To a very large extent		7 %	0	-1	-2	-1
To a large extent		23%	+2	0	-2	-1
Somewhat		40%	0	+1	+1	0
To a small extent		22%	0	+1	+2	+2
To a very small extent		7 %	-2	0	+1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 13.



WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
I feel burned out by my work						
Strongly agree		9%	0	0	0	0
Agree		25%	0	0	0	+1
Neither agree nor disagree		32 %	-4	0	0	-1
Disagree		28%	+2	0	0	0
Strongly disagree		6%	+1	-1	0	-1
In general, would you say that your health is:						
Excellent		11%	-	-1	0	0
Very good		34 %	-	-1	-1	-1
Good		37 %	-	+2	+1	+1
Fair		14%	-	0	0	0
Poor		4%	-	0	0	0

KEY

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
In the last month, please rate your workgroup's overall performance:						
Excellent		24%	-	-3	-2	-1
Very good		54%	-	-1	-2	-2
Average		18%	-	+3	+2	+2
Below average		3 %	-	+1	+1	+1
Well below average		1%	-	+1	+1	+1
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		12%	-	-4	-3	-3
Very good		47%	-	-9♥	-80	-9 0
Average		33 %	-	+9	+7 •	+9 0
Below average		5%	-	+2	+2	+2
Well below average		3 %	-	+1	+1	+1

KEY

6

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





PERFORMANCE

	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
My workgroup has the appropriate skills, capabilities and knowledge to perform well	76	13 11	76 %	-1	-5♥	-4	-4
My workgroup has the tools and resources we need to perform well	56	19 25	56 %	-4	-80	-8 ©	-10 👁
The people in my workgroup use time and resources efficiently	72	17 11	72 %	-2	-5♥	-4	-4
My workgroup can readily adapt to new priorities and tasks	82	11	82%	-1	-3	-3	-3
The people in my workgroup cooperate to get the job done	83	10 7	83%	-1	-4	-3	-3

KEY

0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 16.

RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
Which of the following statements best reflects your urrent position?	current thoughts about working in your					
I want to leave my position as soon as possible		13%	-	+4	+3	+3
I want to leave my position within the next 12 months		27 %	-	+5 ☆	+7♠	+7
I want to stay working in my position for the next one to two years		35 %	-	-1	+2	+2
I want to stay working in my position for at least the next three years		24%	-	-80	-12 O	-13 O
Vhat best describes your plans involved with leaving	your current position?	5 %	-	-1	-2	-2
	your current position?	5 % 41 %	-	-1 -1	-2 -5 ♥	-2 -6 ♥
I am planning to retire	your current position?			<u> </u>		
I am planning to retire I am pursuing another position within my agency	your current position?	41%	- - -	-1	-5♥	-6♥
I am planning to retire I am pursuing another position within my agency I am pursuing a position in another agency	your current position?	41 % 32 %	- - - -	-1 +7 ©	-5 ♥ +11 ۞	-6 ♥ +11 ۞

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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RETENTION



EMPLOYEES WHO WANTED TO LEAVE WERE ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE THREE **REASONS FOR** LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
What is the primary reason behind your desire to leave your current position? (3 highest responses):					
I want to try a different type of work or I'm seeking a career change	12%	-	-	-	-
I am looking to further my skills in another area	12%	-	-	-	-
I wish to pursue a promotion opportunity	10%	-	-	-	-

KEY



AT LEAST 5 PERCENT AT LEAST 5 PERCENTAGE POINTS GREATER AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES						
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?											
Yes		16%	+1	+4	+3	+3					
No		84%	-1	-4	-3	-3					
Did this discrimination occur in your current agency	?										
Yes		96%	+3	+3	+2	+2					
No		4%	-3	-3	-2	-2					
Basis for the discrimination that you experienced (3	highest responses):										
Gender		37 %	-	-	-	-					
Age		29%	-	-	-	-					
Caring responsibilities		25%	-	-	-	-					

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 19.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF
HARASSMENT OR
BULLYING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
During the last 12 months, have you been subjected to workplace?	o harassment or bullying in your current					
Yes		16%	+1	+4	+4	+4
No		77 %	-1	-5♥	-4	-4
Not sure		7 %	-1	+1	0	0
Types of harassment or bullying experienced (3 higher Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		47%	_	-	_	-
information, undermining or sabotage) Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to	5	42 % 40 %	-	-	-	-
Interference with work tasks (e.g. withholding needed information, undermining or sabotage) Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to learning and development) Did you report the harassment or bullying? I reported the behaviour in accordance with my agency's policies and procedures		42% 40% 32%	-	2	2	2
information, undermining or sabotage) Inappropriate and unfair application of work policies or rule: (e.g. performance management, access to leave, access to learning and development) Did you report the harassment or bullying? I reported the behaviour in accordance with my agency's		40%	-	- -2 +1	- - -2 0	- - -2 0

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

2021 APS employee census PAGE 20.

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
Excluding behaviour reported to you as part of your dul witnessed another APS employee in your agency engag may be serious enough to be viewed as corruption?						
Yes		5 %	+1	+1	+1	+1
No		88%	-1	-2	-1	-1
Not sure		5%	0	+1	0	0
Would prefer not to answer		2%	0	0	0	0
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit Nepotism-preferential treatment of family members, such as appointing them to positions without proper regard to merit		69% 29%	-	-	-	-
appointing them to positions without proper regard to merit			-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		20%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		22%	-	+2	0	0
It was reported by someone else		22 %	-	+7 •	+5♠	+5 ♠
I did not report the behaviour		56%	-	-9 0	-5♥	-5♥
KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER	(AT LEAST 5 COMPARATO	PERCENTAGE POIN OR	TS LESS THAN

PAGE 21.

Australian Government

Australian Public Service Commission

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
How do you describe your gender?						
Man or male		43%	+1	+6 	+60	+50
Woman or female		54 %	-1	-5 0	-6 0	-5♥
Non-binary		0%	-	0	0	0
I use a different term		0%	-	0	0	0
Prefer not to say		3 %	0	0	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes		2%	0	-1	-2	-2
No		98%	0	+1	+2	+2
Do you have an ongoing disability?						
Yes		7 %	+1	-2	-3	-3
No		93%	-1	+2	+3	+3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM LARGER OPERATIONAL AGENCIES	
Do you have carer responsibilities?						
Yes		40%	-1	0	0	+1
No		60%	+1	0	0	-1
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		7 %	+1	0	0	+1
No		93%	-1	0	0	-1
In which country were you born?						
Australia		69%	-	-80	-7♥	-7♥
Other country		31 %	-	+80	+7 0	+7 &
Do you speak a language other than English at home?						
No, English only		74 %	-	-7♥	-6♥	-5 O
Yes, other		26%	-	+7 0	+6 	+5 ⊙

KEY

0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	<u>~</u>
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

^ · · · · · · · · · · · · · · · · · · ·	OPPORTUNITIES
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

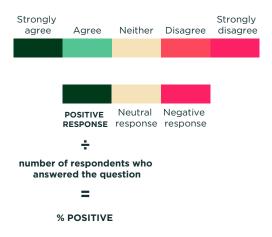
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166	= 317				
% POSITIVE	317 ÷ 613	5 = 52%				

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

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