# **Department of Home Affairs**

# Entity resources and planned performance

# **Department of Home Affairs**

| SECT | ION 1: ENTITY OVERVIEW AND RESOURCES            | 13 |
|------|---|----|
| 1.1  | Strategic direction statement                   | 13 |
| 1.2  | Entity resource statement                       | 15 |
| 1.3  | Budget measures                                 | 18 |
| SECT | ION 2: OUTCOMES AND PLANNED PERFORMANCE         | 23 |
| 2.1  | Budgeted expenses and performance for Outcome 1 | 24 |
| 2.2  | Budgeted expenses and performance for Outcome 2 |    |
| 2.3  | Budgeted expenses and performance for Outcome 3 | 48 |
| SECT | ION 3: BUDGETED FINANCIAL STATEMENTS            | 59 |
| 3.1  | Budgeted financial statements                   | 59 |
| 3.2. | Budgeted financial statements tables            | 64 |

# **Department of Home Affairs**

### Section 1: Entity overview and resources

#### 1.1 Strategic direction statement

The Department of Home Affairs including the Australian Border Force (the Department), is responsible for the centralised coordination and strategic leadership of the Home Affairs Portfolio. The guiding purpose of the Home Affairs Portfolio is to enable a secure, united and prosperous Australia.

Concurrent, competing and cascading threats and hazards will continue to impact Australians and their way of life. The Department has a critical role in supporting Australian communities to prepare for, manage and respond to crises. For example, the Department is supporting economic recovery from the COVID-19 pandemic (the pandemic) though the reopening of the international border, critical visa programs and enhancing national supply chain resilience. The Department has also launched the Australian Government National Situation Room (NSR) and National Joint Common Operating Picture (COP). The NSR will provide all-hazards situational awareness, impact assessment and decision support to the Australian Government, while the COP will provide Commonwealth Government stakeholders with access to a near-real-time situational awareness and decision-making platform.

Accelerated digitalisation, spurred by the pandemic, has provided new vectors for malicious and criminal actors. The Department is leading the Government's response to critical and emerging threats, including ransomware. The Ransomware Action Plan sets out decisive action to respond to the threat and impacts of ransomware, including proposed legislation - the Crimes Legislation Amendment (Ransomware Action Plan) Bill 2022 – which would provide law enforcement with the tools they need to strengthen their capabilities in this area.

The Department, in collaboration with industry, is strengthening the protection of Australia's critical infrastructure. Through standing up the Cyber and Infrastructure Security Centre (CISC) in September 2021, the Department has brought together its infrastructure security, regulatory and coordination functions. This includes functions for aviation and maritime security, telecommunications security, background checking through AUSCHECK and the implementation of measures in the Security of Critical Infrastructure Act 2018.

Geoeconomic and geostrategic developments will continue to influence Australia's national security. The Department leverages its powers and functions to support whole-of-government efforts to counter foreign interference (CFI). The Department coordinates whole-of-government CFI efforts, raising awareness, and building resilience in the parts of Australia most at-risk. This includes, through the Electoral Integrity Assurance

Taskforce, the University Foreign Interference Taskforce, and a network of dedicated CFI engagement officers based in state and territory capital cities. These efforts engage multiple levels of government, the private and civil sectors, wider community and international partners.

Strong social cohesion is central to the Australian way of life and essential to our resilience and stability as a nation. The Department is strengthening social cohesion through coordination of Australia's humanitarian re-settlement programs, ongoing improvements to English language classes for refugees and migrants, grants programs to support job creation, establishment of new liaison and outreach positions within states and territories, and extensive community engagement.

Robust migration programs are fundamental to the Department's contribution to Australia's economic prosperity. Despite the ongoing impacts of the pandemic, the Department is ensuring Australia's migration programs continue to operate effectively, with risk appropriately managed. The Department continues to implement safe travel arrangements, including for family visa holders and skilled migrants, to reunite families and to support critical industries, for example through a commitment to bringing additional workers to Australia to address labour shortages in key sectors.

Maintaining Australia's border security as the economic recovery from the pandemic continues is critical to upholding the nation's sovereignty and security. The Department's border security measures continue to suppress the maritime people smuggling threat, including through strengthened maritime surveillance and response capability. The Department is also supporting the modernisation and transformation of Australia's trade system as part of the Government's Simplified Trade Systems Agenda. This will drive economic growth through improved trade experiences and supply chains, and enhanced border security.

The Department continues to fight crime and counter sophisticated criminal actors, working with industry and Australian and international Government agencies to deter and disrupt criminal activities. The Department's work through the Australian Trusted Trader Program is streamlining legitimate trade and enabling us to mitigate threats posed by transnational, serious and organised crime (TSOC), including revenue evasion and the arrival of illicit goods. Other TSOC priorities include hardening Australia's border and supply chains against criminals, keeping illicit drugs off the street, and expanding the Portfolio's intelligence, technical and covert capabilities to tackle crime at its source.

The Department will continue to play a crucial role in promoting strong national resilience so that Australia is prepared to meet the challenges and opportunities that will emerge over the coming years. We will continue to be at the forefront of efforts to reinforce our national security, enable legitimate flow of people, goods and trade, and support our domestic law enforcement partners to keep the Australian community safe.

#### **1.2 Entity resource statement**

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

| Table 1.1: Home Affairs resource statement – Budget estimates for 2022–23 as at |
|---|
| Budget March 2022   |

|  | 2021–22<br>Estimated actual<br>\$'000 | 2022–23<br>Estimate<br>\$'000 |
|--|---------------------------------------|-------------------------------|
| Departmental   |                                       |                               |
| Annual appropriations – ordinary annual services (a)       |                                       |                               |
| Prior year appropriations available (b)                    | 344,360                               | 470,818                       |
| Departmental appropriation (c)                             | 2,735,626                             | 2,839,427                     |
| s74 external revenue (d)                                   | 232,061                               | 197,047                       |
| Departmental capital budget (e)                            | 156,620                               | 146,087                       |
| Annual appropriations – other services – non-operating (f) |                                       |                               |
| Prior year appropriations available (b)                    | 95,388                                | 204,378                       |
| Equity injection   | 92,498                                | 59,047                        |
| Total departmental annual appropriations                   | 3,656,553                             | 3,916,804                     |
| Total departmental resourcing                              | 3,656,553                             | 3,916,804                     |
| Administered   |                                       |                               |
| Annual appropriations – ordinary annual services (a)       |                                       |                               |
| Prior year appropriations available (b)                    | 891,723                               | 1,821,986                     |
| Outcome 1  | 147,438                               | 251,733                       |
| Outcome 2  | 1,255,336                             | 914,817                       |
| Outcome 3  | 845,593                               | 854,182                       |
| Administered capital budget (g)                            | 21,554                                | 22,188                        |
| Annual appropriations – other services – non-operating (f) |                                       |                               |
| Prior year appropriations available (b)                    | 13,257                                | 12,747                        |
| Administered assets and liabilities                        | 7,554                                 | 8,222                         |
| Total administered annual appropriations                   | 3,182,455                             | 3,885,875                     |
| Total administered special appropriations (h)              | 820,675                               | 745,000                       |
| Special accounts (i)                                       |                                       |                               |
| Opening balance  | 4,579                                 | 4,579                         |
| Non-appropriation receipts                                 | 33,558                                | 37,856                        |
| Total special account receipts                             | 38,137                                | 42,435                        |
| Total administered resourcing                              | 4,041,267                             | 4,673,310                     |
| Total resourcing for the Department of Home Affairs        | 7,697,820                             | 8,590,114                     |
|  | 2021–22                               | 2022–23                       |
| Average staffing level (number)                            | 13.612                                | 14,010                        |

# Table 1.1: Home Affairs resource statement – Budget estimates for 2022–23 as at Budget March 2022 (continued)

#### Third-party payments from and on behalf of other entities

|  | 2021–22<br>Estimated actual<br>\$'000 | 2022–23<br>Estimate<br>\$'000 |
|--|---------------------------------------|-------------------------------|
| Payments made on behalf of another entity (as disclosed in the respective entity's resource statement)                   | 50,000                                | 140,000                       |
| Payments made by other entities on behalf of the Department  | 361,424                               | 381,808                       |
| Payments made to other entities for the provision of services (disclosed above)  | 7,420                                 | 4,181                         |
| Receipts received from other entities for the provision of services<br>(disclosed in s74 external revenue section above) | 55 966                                | 56 292                        |

All figures shown above are GST exclusive – these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

Note: \$412.7 million will be received through the 2021–22 Annual Appropriation Bill No.3 and \$74.3 million will be received through 2021–22 Annual Appropriation Bill No.4. The annual appropriations received from these bills will be recognised in a future PB statement but only after the Bills have received Royal Assent.

(a) Appropriation Bill (No. 1) 2022–23.

(b) Excludes the amounts subject to administrative quarantine by Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).

(c) Excludes departmental capital buget (DCB).

(d) Estimated external revenue receipts under section 74 of the PGPA Act, excluding resources received free of charge.

(e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(f) Appropriation Bill (No. 2) 2022–23.

(g) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.

(h) Excludes drawdowns from special appropriations to make payments on behalf of another entity.

(i) Excludes trust moneys held in Services for Other Entities and Trust Moneys (SOETM) and other special accounts. For further information on special accounts, please refer to Budget Paper No. 4 – Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special account.

#### 1.3 Budget measures

Budget measures in Part 1 relating to the Department of Home Affairs are detailed in Budget Paper No. 2 and are summarised below.

#### Table 1.2: Entity 2022–23 Budget measures

Measures announced since the 2021–22 Mid-Year Economic and Fiscal Outlook (MYEFO)

| (  | Program | 2021–22<br>\$'000 | 2022–23<br>\$'000 |             |                  |                  |
|--|---------|-------------------|-------------------|-------------|------------------|------------------|
| <b>Receipt measures</b><br>Australia UK Free Trade<br>Agreement – increasing market<br>access opportunities and<br>strengthening ties between our<br>two countries (a) |         |                   |                   |             |                  |                  |
| Administered receipt   |         | -                 | (115,000)         | (105,000)   | (105,000)        | (105,000)        |
| Departmental receipt   |         | _                 | _                 | _           |                  |                  |
| Total  |         | _                 | (115,000)         | (105,000)   | (105,000)        | (105,000)        |
| Changes To Visa Rules –<br>supplementing Australia's<br>workforce during the<br>recovery (b)   | 2.2     |                   |                   |             |                  |                  |
| Administered receipt   |         | (15,000)          | (40,000)          |             |                  |                  |
| Departmental receipt   |         |                   |                   |             |                  |                  |
| <b>Total</b><br>Commonwealth's Deregulation<br>Agenda (b)(c)   | 3.3     | (15,000)          | (40,000)          |             |                  |                  |
| Administered receipt<br>Departmental receipt   | 0.0     | -                 | (1,700)<br>_      | (2,592,680) | (2,605,680)<br>_ | (2,663,780)      |
| Total  |         | _                 | (1.700)           | (2,592,680) | (2.605.680)      | (2.663.780)      |
| Humanitarian Program 2022–<br>23 and Update on Afghan<br>Arrivals (b)<br>Administered receipt<br>Departmental receipt  | 2.3     | -                 | (;,:::;)<br>      | <br>        | <u>(_,,</u> ,    | <u>(_,,,</u><br> |
| Total  |         | _                 |                   |             |                  |                  |
| Issuing Body Reform (b)(g)<br>Administered receipt   | 1.2     | _                 | _                 | _           | _                | _                |
| Departmental receipt   |         |                   |                   |             |                  | _                |
| <b>Total</b><br>Migration Program – 2022–23<br>planning levels (b)   | 2.2     | -                 |                   |             |                  |                  |
| Administered receipt   |         | -                 | (70,000)          |             |                  |                  |
| Departmental receipt<br>Total  |         |                   | (70,000)          | -           |                  |                  |
| iotai  |         |                   | (10,000)          |             |                  |                  |

#### Table 1.2: Entity 2022–23 Budget measures Measures announced since the 2021–22 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

|   | 1)      |          |           |             |             |             |
|---|---------|----------|-----------|-------------|-------------|-------------|
|   |         | 2021–22  | 2022–23   | 2023–24     | 2024–25     | 2025–26     |
|   | Program | \$'000   | \$'000    | \$'000      | \$'000      | \$'000      |
| Resident Return Visa –                            |         |          |           |             |             |             |
| mandating online<br>lodgement of applications     | 2.2     |          |           |             |             |             |
| Administered receipt                              | 2.2     |          |           |             |             |             |
| Departmental receipt                              |         |          |           |             |             |             |
| Total   |         |          |           |             |             |             |
| Total receipt measures                            |         |          |           |             |             | ••          |
| Administered                                      |         | (15,000) | (226,700) | (2,697,680) | (2,710,680) | (2,768,780) |
| Departmental                                      |         | (13,000) | (220,700) | (2,037,000) | (2,710,000) | (2,700,700) |
| Total   |         | (15,000) | (226,700) | (2,697,680) | (2,710,680) | (2,768,780) |
| Payment measures                                  |         | (13,000) | (220,700) | (2,037,000) | (2,710,000) | (2,700,700) |
| Assistance to Ukraine                             | 2.3     |          |           |             |             |             |
| Administered payment                              | 2.5     |          |           |             |             |             |
| Departmental payment                              |         |          |           |             |             |             |
| Total   |         |          |           |             |             |             |
| Australian Export and                             |         |          |           |             |             |             |
| Trade Support (d)                                 | 3.2     |          |           |             |             |             |
| Administered payment                              |         | _        | -         | _           | -           | _           |
| Departmental payment                              |         | _        | 17,082    | 10,518      | -           | _           |
| Total   |         | _        | 17,082    | 10,518      | _           | _           |
| Changes To Visa Rules –                           |         |          |           |             |             |             |
| supplementing Australia's<br>workforce during the |         |          |           |             |             |             |
| recovery (e)                                      | 2.3     |          |           |             |             |             |
| Administered payment                              |         | (7,460)  | (7,529)   | (2,145)     | (1,431)     | (879)       |
| Departmental payment                              |         | 1,285    | 2,733     | _           | _           | _           |
| Total   |         | (6,175)  | (4,796)   | (2,145)     | (1,431)     | (879)       |
| Commonwealth's                                    |         |          |           |             |             |             |
| Deregulation Agenda (b)(e                         | ) 3.1   |          |           |             |             |             |
| Administered payment                              |         | -        | -         | -           | -           | -           |
| Departmental payment                              |         |          | 798       | 1,709       | 913         |             |
| Total   |         |          | 798       | 1,709       | 913         |             |
| Confiscated Assets<br>Account                     | 1.2     |          |           |             |             |             |
| Administered payment                              | 1.2     | _        | _         | _           | _           | _           |
| Departmental payment                              |         |          |           |             |             |             |
| Total   |         | _        |           | _           | _           |             |
|   |         |          |           |             |             |             |

Department of Home Affairs | Page 19

#### Table 1.2: Entity 2022–23 Budget measures Measures announced since the 2021–22 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

| (MTEFO) (continued)                                 |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|
|   | _       | 2021–22 | 2022–23 | 2023–24 | 2024–25 | 2025–26 |
|   | Program | \$'000  | \$'000  | \$'000  | \$'000  | \$'000  |
| Digital Economy Strategy                            | 1.3     |         |         |         |         |         |
| Administered payment                                |         | -       | -       | -       | -       | -       |
| Departmental payment                                |         |         | 9,799   | _       |         |         |
| Total   |         | -       | 9,799   | _       |         | _       |
| Disaster Support                                    | 1.6     |         |         |         |         |         |
| Administered payment                                |         | nfp     | nfp     | nfp     | nfp     | nfp     |
| Departmental payment                                |         | nfp     | nfp     | nfp     | nfp     | nfp     |
| Total   |         | nfp     | nfp     | nfp     | nfp     | nfp     |
| Flood Package                                       | 1.6     |         |         |         |         |         |
| Administered payment                                |         | 400     | 1,300   | -       | -       | -       |
| Departmental payment                                |         | _       | -       | _       |         | _       |
| Total   |         | 400     | 1,300   | _       |         | _       |
| Future Maritime Surveillance                        |         |         |         |         |         |         |
| and Response Capability –<br>additional funding     | 3.2     |         |         |         |         |         |
| Administered payment                                | 3.2     |         |         |         |         |         |
| Departmental payment                                |         | _       |         | _       |         | _       |
| Total   |         |         | 9,201   |         |         |         |
| Global Business, Talent and                         |         |         | 5,201   |         |         |         |
| Investment Attraction Taskforce                     | е       |         |         |         |         |         |
| <ul> <li>– extension</li> </ul>                     | 2.5     |         |         |         |         |         |
| Administered payment                                |         | -       | -       | -       | -       | -       |
| Departmental payment                                |         | -       | 6,510   | 6,481   | -       |         |
| Total   |         | -       | 6,510   | 6,481   | -       | _       |
| Guaranteeing Medicare –                             |         |         |         |         |         |         |
| strengthening primary care (f)                      | 2.3     |         |         |         |         |         |
| Administered payment                                |         | -       |         | -       | -       | _       |
| Departmental payment                                |         |         | 111     | 112     | 113     | 114     |
| Total   | 2       | -       | 111     | 112     | 113     | 114     |
| Humanitarian Program 2022–2<br>and Update on Afghan | 3       |         |         |         |         |         |
| Arrivals (e)  | 2.3     |         |         |         |         |         |
| Administered payment                                |         | _       | 17,392  | 11,892  | 16,435  | 19,029  |
| Departmental payment                                |         | _       | 1,261   | 2,126   | 2,147   | 2,891   |
| Total   |         | _       | 18,653  | 14,018  | 18,582  | 21,920  |
| Issuing Body Reform (e)(g)                          | 1.2     |         |         |         | ,       |         |
| Administered payment                                |         | _       | _       | _       | _       | _       |
| Departmental payment                                |         | _       | _       | _       | _       | _       |
| Total   |         | _       | _       | _       | _       | _       |
|   |         |         |         |         |         |         |

#### Table 1.2: Entity 2022–23 Budget measures Measures announced since the 2021–22 Mid-Year Economic and Fiscal Outlook (MYEFO) (continued)

| (INITEFO) (continued)   |           |         |         |         |         |         |
|---|-----------|---------|---------|---------|---------|---------|
|   |           | 2021–22 | 2022–23 | 2023–24 | 2024–25 | 2025–26 |
|   | Program   | \$'000  | \$'000  | \$'000  | \$'000  | \$'000  |
| Migration Program – 2022–23   |           |         |         |         |         |         |
| planning levels (e)   | 2.3       |         |         |         |         |         |
| Administered payment  |           | -       | (514)   | (326)   | (214)   | (132)   |
| Departmental payment  |           | _       | 89      | 90      | 61      | 61      |
| Total   |           | _       | (425)   | (236)   | (153)   | (71)    |
| Operations Sovereign Borders  |           |         |         |         |         |         |
| – sustainment   | 3.4       |         |         |         |         |         |
| Administered payment  |           | -       | -       | -       | -       | -       |
| Departmental payment  |           | -       | 136,658 | -       | _       |         |
| Total   |           | -       | 136,658 | _       | -       |         |
| Safer Communities Fund<br>Round Six   | 1.2       |         |         |         |         |         |
| Administered payment  | 1.2       | _       | 35,000  | 15,000  | _       | _       |
| Departmental payment  |           | _       | -       | _       | _       | _       |
| Total   |           | -       | 35,000  | 15,000  | -       | -       |
| Strengthening Australia's<br>Arrangements for Managing<br>Terrorist Offenders and<br>Countering Violent |           |         |         |         |         |         |
| Extremism (h)   | 1.2 & 1.4 |         |         |         |         |         |
| Administered payment  |           | -       | -       | -       | -       | -       |
| Departmental payment  |           | -       |         | _       |         |         |
| Total   |           | -       | -       | -       | -       | _       |
| Transnational, Serious and<br>Organised Crime Package   | 3.2       |         |         |         |         |         |
| Administered payment  |           | -       | -       | -       | -       | -       |
| Departmental payment  |           | _       | 6,956   | 7,010   | 7,071   | 7,133   |
| Total   |           | _       | 6,956   | 7,010   | 7,071   | 7,133   |
| Women's Safety  | 1.3       |         |         |         |         |         |
| Administered payment  |           | _       | -       | _       | -       | _       |
| Departmental payment  |           | _       | 4,886   | 826     | 834     | 862     |
| Total   |           | -       | 4,886   | 826     | 834     | 862     |
|   |           |         |         |         |         |         |

#### Budget 2022-23 | Portfolio Budget Statements

| Total                  | (5,775) | 241,733 | 53,293 | 25,929 | 29,079 |
|------------------------|---------|---------|--------|--------|--------|
| Departmental           | 1,285   | 196,084 | 28,872 | 11,139 | 11,061 |
| Administered           | (7,060) | 45,649  | 24,421 | 14,790 | 18,018 |
| Total payment measures |         |         |        |        |        |

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) The lead entity for this measure is the Department of Foreign Affairs and Trade. The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.

(b) These measures can also be found in the payment measures summary table.

(c) The lead entity for this measure is the Department of Treasury. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.

(d) The lead entity for this measure is Austrade. The full measure description and package details appear in Budget Paper No. 2 under the Foreign Affairs and Trade portfolio.

(e) These measures can also be found in the receipt measures summary table.

(f) The lead entity for this measure is the Department of Health. The full measure description and package details appear in Budget Paper No. 2 under the Health portfolio.

(g) This measure was published in the 2021–22 Portfolio Additional Estimates Statements as a decision announced after the publication of the 2021–22 Mid-Year Economic and Fiscal Outlook.

(h) Home Affairs impact of this measure was published in the 2021–22 Portfolio Additional Estimates Statements with the titles Commonwealth's Countering Violent Extremism Initiatives and High Risk Terrorist Offenders Regime Implementation, as a decision announced after the publication of the 2021–22 Mid-Year Economic and Fiscal Outlook.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the PB Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance measure described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the Department of Home Affairs can be found at: (https://www.homeaffairs.gov.au/commitments/files/corporate-plan-2021-22.pdf).

The most recent annual performance statement can be found at: (https://www.homeaffairs.gov.au/reports-and-pubs/Annualreports/home-affairs-annual-report-2020-21.pdf)

#### 2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Protect Australia from national security and criminal threats through effective national coordination, policy and strategy development, emergency management, and regional cooperation.

#### Linked programs

#### Attorney-General's Department

#### Programs

- Program 1.1: Attorney-General's Department Operating Expenses Legal Services and Families
- Program 1.2: Attorney-General's Department Operating Expenses National Security, Integrity and International

#### Contribution to Outcome 1 made by linked programs

The Attorney-General's Department (AGD) contributes to the administration of legislation and policy development for, and provides advice on, aspects of national security, emergency management, border management, law enforcement and criminal justice, including through responsibilities for the administration of transparency frameworks, crime and security legislation, fraud and corruption prevention policy, international law and legal policy, and oversight of integrity agencies. AGD is also responsible for policy, legislation, treaties and progressing casework regarding international crime cooperation and has responsibility for federal prisoners.

#### Australian Criminal Intelligence Commission Program

• Program 1.1: Australian Criminal Intelligence Commission

#### Contribution to Outcome 1 made by linked program

The Australian Criminal Intelligence Commission (ACIC) works collaboratively with law enforcement and national security partners to protect Australia from transnational serious and organised crime, which is a major threat to Australia's sovereignty, security and safety.

#### Australian Federal Police

#### Programs

- Program 1.1: Federal Policing Investigations
- Program 3.1: Specialist Protective Services
- Program 3.2: International Police Assistance and External Territories

#### Contribution to Outcome 1 made by linked programs

The Australian Federal Police provide: aviation protection at major Australian airports; national policing services including investigations, policing Australia's external territories (e.g. Christmas Island) and offshore engagement with, and capability support to, offshore police agencies to counter diverse transnational organised crime and associated illicit trades and harms, terrorism and cyber threats targeting Australia's security and Australian economic and social interests.

## Australian Security Intelligence Organisation

Program

• Program 1.1: Security Intelligence

#### Contribution to Outcome 1 made by linked program

The Australian Security Intelligence Organisation (ASIO) collects, investigates and assesses intelligence on potential threats to Australia, its people and its interests. ASIO provides advice, reports and services to the Australian Government, government agencies and industry to assist them to effectively manage security risks and disrupt activities that threaten Australia's security.

#### Australian Transaction Reports and Analysis Centre Program

• Program 1.1: AUSTRAC

#### Contribution to Outcome 1 made by linked program

The Australian Transaction Reports and Analysis Centre works collaboratively with agencies in the law enforcement and national security sectors to protect the financial system from criminal abuse through actionable financial intelligence.

#### Department of Defence

#### Programs

- Program 1.3: Defence Contribution to National Support Tasks in Australia
- Program 2.1: Strategic Policy and Intelligence

#### Contribution to Outcome 1 made by linked programs

Defence supports Commonwealth and state/territory governments with emergency and non-emergency tasks through the provision of capabilities and/or expertise.

The Australian Signals Directorate within the Defence Portfolio provides foreign signals intelligence, cyber security and offensive cyber operations.

#### Department of Foreign Affairs and Trade

#### Programs

- Program 1.1: Foreign Affairs and Trade Operations
- Program 2.1: Consular Services
- Program 2.2: Passport Services

#### Contribution to Outcome 1 made by linked programs

The Department of Foreign Affairs and Trade (DFAT) contributes to whole-ofgovernment efforts bilaterally and regionally to address national security threats, including counter people-smuggling and human trafficking.

## Department of Industry, Science, Energy and Resources

#### Programs

- Program 2.1: Reducing Australia's greenhouse gas emissions
- Program 2.2: Developing clean energy technology
- Program 3.1: Supporting reliable, secure and affordable energy

#### Contribution to Outcome 1 made by linked programs

The Department of Industry, Science, Energy and Resources and the Department of Home Affairs work collaboratively to support the affordable, reliable, secure and competitive operation of energy markets for the long-term benefit of the Australian community through improving Australia's energy supply, efficiency, quality, performance, and productivity, and contributing to the operations of energy markets by helping manage the risks to Australia's critical energy infrastructure. The Department of Industry, Science, Energy and Resources and the Department of Home Affairs also collaborate on matters relating to compliance with the International Energy Agency treaty.

#### **Department of Social Services**

#### Program

• Program 2.1: Families and Communities

#### Contribution to Outcome 1 made by linked program

The Department of Social Services administers the Support for Trafficked People Program. This program provides assistance to all victims of slavery and slavery-like offences identified and referred by the Australian Federal Police and supports implementation of the whole-of-government *National Action Plan to Combat Modern Slavery 2020–25* coordinated by the Department of Home Affairs.

The Department of Social Services also administers the Temporary Visa Holders experiencing violence pilot. This pilot provides temporary visa holders who are experiencing violence with access to financial support and tailored migration assistance and legal advice.

#### Department of the Prime Minister and Cabinet Program

• Program 1.1: Prime Minister and Cabinet

#### Contribution to Outcome 1 made by linked program

The Department of the Prime Minister and Cabinet provides policy advice in key areas, including the Government's strategic priorities and major domestic, international and national security matters.

#### Department of the Treasury

Program

• Program 1.9: National Partnership Payments to the States

#### Contribution to Outcome 1 made by linked program

The Department of the Treasury contributes to Outcome 1 by making payments to the states on behalf of the Department of Home Affairs. The payments relate to national security and emergency management.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

#### Table 2.1.1: Budgeted expenses for Outcome 1

| Table 2.1.1. Dudgeted expenses i   |                     |                |                     |                     |                     |
|--|---------------------|----------------|---------------------|---------------------|---------------------|
|  | 2021–22             | 2022–23        | 2023–24             | 2024–25             | 2025–26             |
|  | Estimated<br>actual | Budget         | Forward<br>estimate | Forward<br>estimate | Forward<br>estimate |
|  | \$'000              | \$'000         | \$'000              | \$'000              | \$'000              |
| Program 1.1: Transport Security  |                     |                |                     |                     |                     |
| Administered expenses  |                     |                |                     |                     |                     |
| Ordinary annual services<br>(Appropriation Bill No. 1)   | 1,537               | 1,569          | 1,079               | 1,102               | 1,123               |
| Expenses not requiring appropriation in the Budget year (a)  | _                   | _              | _                   | _                   | _                   |
| Administered total   | 1,537               | 1,569          | 1,079               | 1,102               | 1,123               |
| Departmental expenses  |                     |                |                     |                     |                     |
| Departmental appropriation   | 31,979              | 32,414         | 32,417              | 32,785              | 33,071              |
| s74 external revenue (b)   | 99                  | 61             | 60                  | 60                  | 60                  |
| Expenses not requiring appropriation   |                     |                |                     |                     |                     |
| in the Budget year (a)   | 1,912               | 1,976          | 1,979               | 2,017               | 2,017               |
| Departmental total   | 33,990              | 34,451         | 34,456              | 34,862              | 35,148              |
| Total expenses for program 1.1   | 35,527              | 36,020         | 35,535              | 35,964              | 36,271              |
| Program 1.2: National Security and Crim  | inal Justice        |                |                     |                     |                     |
| Administered expenses  |                     |                |                     |                     |                     |
| Ordinary annual services<br>(Appropriation Bill No. 1)<br>Special appropriations<br>Australian Victim of Terrorism | 44,068              | 113,053        | 46,519              | 15,716              | 10,471              |
| Overseas Payment<br>Special accounts   | 675                 | -              | _                   | _                   | -                   |
| Proceeds of Crime Act 2002   | 33,558              | 37.856         | 21,952              | 21,864              | 20.776              |
| Expenses not requiring appropriation   | 668                 | ,              | 964                 | ,                   | ,                   |
| in the Budget year (a)   | 78,969              | 805<br>151,714 | <b>69,435</b>       | 1,183               | 1,183               |
| Administered total   | 70,909              | 151,714        | 69,435              | 38,763              | 32,430              |
| Departmental expenses  | 152 110             | 126 100        | 100 606             | 09 104              | 06 207              |
| Departmental appropriation<br>s74 external revenue (b)   | 153,110             | 136,199        | 102,696             | 98,104              | 86,307              |
|  | 43,400              | 25,512         | 24,845              | 23,338              | 22,721              |
| Expenses not requiring appropriation in the Budget year (a)  | 11,505              | 12,633         | 12,971              | 13,379              | 13,379              |
| Departmental total   | 208,015             | 174,344        | 140,512             | 134,821             | 122,407             |
| Total expenses for program 1.2   | 286,984             | 326,058        | 209,947             | 173,584             | 154,837             |

|   |           | •       | ,        |          |          |
|---|-----------|---------|----------|----------|----------|
|   | 2021–22   | 2022–23 | 2023–24  | 2024–25  | 2025–26  |
|   | Estimated | Budget  | Forward  | Forward  | Forward  |
|   | actual    | ¢1000   | estimate | estimate | estimate |
|   | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| Program 1.3: Cyber Security                                 |           |         |          |          |          |
| Administered expenses                                       |           |         |          |          |          |
| Ordinary annual services<br>(Appropriation Bill No. 1)      | 13,610    | 10,281  | 10,435   | 10,603   | 10,763   |
| Expenses not requiring appropriation in the Budget year (a) | _         | _       | _        | _        | _        |
| Administered total  | 13,610    | 10,281  | 10,435   | 10,603   | 10,763   |
| Departmental expenses                                       |           |         |          |          |          |
| Departmental appropriation                                  | 12,232    | 25,661  | 11,475   | 11,694   | 10,635   |
| s74 external revenue (b)                                    | 44        | 27      | 27       | 27       | 27       |
| Expenses not requiring appropriation                        |           |         |          |          |          |
| in the Budget year (a)                                      | 484       | 502     | 514      | 529      | 529      |
| Departmental total  | 12,760    | 26,190  | 12,016   | 12,250   | 11,191   |
| Total expenses for program 1.3                              | 26,370    | 36,471  | 22,451   | 22,853   | 21,954   |
| Program 1.4: Counter Terrorism                              |           |         |          |          |          |
| Administered expenses                                       |           |         |          |          |          |
| Ordinary annual services<br>(Appropriation Bill No. 1)      | 16,519    | 15,808  | 16,179   | 16,572   | 17,004   |
| Expenses not requiring appropriation in the Budget year (a) | _         | _       | _        | _        | _        |
| Administered total  | 16,519    | 15,808  | 16,179   | 16,572   | 17,004   |
| Departmental expenses                                       |           |         |          |          |          |
| Departmental appropriation                                  | 19,598    | 24,238  | 9,041    | 9,112    | 9,173    |
| s74 external revenue (b)                                    | 8,573     | 2,333   | 2,333    | 2,333    | 2,333    |
| Expenses not requiring appropriation                        |           |         |          |          |          |
| in the Budget year (a)                                      | 113       | 123     | 107      | 101      | 101      |
| Departmental total  | 28,284    | 26,694  | 11,481   | 11,546   | 11,607   |
| Total expenses for program 1.4                              | 44,803    | 42,502  | 27,660   | 28,118   | 28,611   |

#### Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

## Budget 2022-23 | Portfolio Budget Statements

|   | 2021–22<br>Estimated<br>actual<br>\$'000 | 2022–23<br>Budget<br>\$'000 | 2023–24<br>Forward<br>estimate<br>\$'000 | 2024–25<br>Forward<br>estimate<br>\$'000 | 2025–26<br>Forward<br>estimate<br>\$'000 |
|---|--|-----------------------------|--|--|--|
| Program 1.5: Regional Cooperation                           |  |                             |  |  |  |
| Administered expenses                                       |  |                             |  |  |  |
| Ordinary annual services<br>(Appropriation Bill No. 1)      | 71,107                                   | 64,712                      | 30,958                                   | 31,733                                   | 32,494                                   |
| Expenses not requiring appropriation in the Budget year (a) | _  | _                           | _  | _  | _  |
| Administered total  | 71,107                                   | 64,712                      | 30,958                                   | 31,733                                   | 32,494                                   |
| Departmental expenses                                       |  |                             |  |  |  |
| Departmental appropriation                                  | 32,123                                   | 32,635                      | 32,888                                   | 33,270                                   | 33,574                                   |
| s74 external revenue (b)                                    | 3,784                                    | 3,759                       | 3,758                                    | 3,758                                    | 3,758                                    |
| Expenses not requiring appropriation in the Budget year (a) | 1,328                                    | 1,342                       | 1,319                                    | 1,315                                    | 1,315                                    |
| Departmental total  | 37,235                                   | 37,736                      | 37,965                                   | 38,343                                   | 38,647                                   |
| Total expenses for program 1.5                              | 108,342                                  | 102,448                     | 68,923                                   | 70,076                                   | 71,141                                   |
| Program 1.6: Emergency Management                           |  |                             |  |  |  |
| Administered expenses                                       |  |                             |  |  |  |
| Ordinary annual services<br>(Appropriation Bill No. 1)      | 34,483                                   | 47,564                      | 33,164                                   | 33,725                                   | 34,202                                   |
| Expenses not requiring appropriation in the Budget year (a) | _  | _                           | _  | _  | _  |
| Administered total  | 34,483                                   | 47,564                      | 33,164                                   | 33,725                                   | 34,202                                   |
| Departmental expenses                                       |  |                             |  |  |  |
| Departmental appropriation                                  | 27,817                                   | 30,167                      | 22,622                                   | 21,323                                   | 21,277                                   |
| s74 external revenue (b)                                    | -  | -                           | -  | -  | -  |
| Expenses not requiring appropriation in the Budget year (a) | _  | _                           | _  | _  | _  |
| Departmental total  | 27,817                                   | 30,167                      | 22,622                                   | 21,323                                   | 21,277                                   |
| Total expenses for program 1.6                              | 62,300                                   | 77,731                      | 55,786                                   | 55,048                                   | 55,479                                   |

#### Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

| · · · · · · · · · · · · · · · · · · ·  |                      |                   |                    |                    |                    |
|--|----------------------|-------------------|--------------------|--------------------|--------------------|
|  | 2021–22<br>Estimated | 2022–23<br>Budget | 2023–24<br>Forward | 2024–25<br>Forward | 2025–26<br>Forward |
|  | actual<br>\$'000     | \$'000            | estimate<br>\$'000 | estimate<br>\$'000 | estimate<br>\$'000 |
| Outcome 1 Totals by appropriation type                                       |                      |                   |                    |                    |                    |
| Administered expenses  |                      |                   |                    |                    |                    |
| Ordinary annual services<br>(Appropriation Bill No. 1)                       | 181,324              | 252,987           | 138,334            | 109,451            | 106,057            |
| Special appropriations<br>Australian Victim of Terrorism<br>Overseas Payment | 675                  | _                 | _                  | _                  | _                  |
| Special accounts<br>Proceeds of Crime Act 2002                               | 33,558               | 37,856            | 21,952             | 21,864             | 20,776             |
| Expenses not requiring appropriation in the Budget year (a)                  | 668                  | 805               | 964                | 1,183              | 1,183              |
| Administered total   | 216,225              | 291,648           | 161,250            | 132,498            | 128,016            |
| Departmental expenses  |                      |                   |                    |                    |                    |
| Departmental appropriation   | 276,859              | 281,314           | 211,139            | 206,288            | 194,037            |
| s74 external revenue (b)   | 55,900               | 31,692            | 31,023             | 29,516             | 28,899             |
| Expenses not requiring appropriation in the Budget year (b)                  | 15,342               | 16,576            | 16,890             | 17,341             | 17,341             |
| Departmental total   | 348,101              | 329,582           | 259,052            | 253,145            | 240,277            |
| Total expenses for Outcome 1   | 564,326              | 621,230           | 420,302            | 385,643            | 368,293            |
|  | 2021–22              | 2022.22           |                    |                    |                    |
| · · · · · · · · · · · · · · · · · · ·  | -                    | 2022–23           |                    |                    |                    |
| Average staffing level (number)  | 906                  | 933               |                    |                    |                    |

#### Table 2.1.1: Budgeted expenses for Outcome 1 (continued)

Average staffing level (number)906933Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of<br/>the budget year as government priorities change.(a)Expenses not requiring appropriation in the Budget year are made up of depreciation expenses,

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, resources received free of charge, write-down impairment, offset by lease payments.

(b) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

#### Table 2.1.3: Performance measure for Outcome 1

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

| Outcome 1: Protect Australia from national security and criminal threats through |  |  |  |  |
|--|--|--|--|--|
| effective national coordination, policy and strategy development, emergency      |  |  |  |  |
| management, and regional cooperation.  |  |  |  |  |
| Brogrom 1.4: Tropoport Socurity  |  |  |  |  |

|  | nsport Security   |   |  |  |  |  |
|--|---|---|--|--|--|--|
| The program ensures a viable and sustainable transport security system in Australia through regulation designed collaboratively with industry and government entities. |   |   |  |  |  |  |
| Key activities   | This program is linked to the Activity 1.1 'Effective national coordination and development of resilient national security and transnational, serious and organised crime policies legislation and programs' in the 2022–23 Corporate Plan. Mechanisms through which program 1.1 will be delivered include: |   |  |  |  |  |
|  | <ul> <li>deliver compliance activities within the National Compliance Plan (NCP) to ensure<br/>regulated industry participants comply with their obligations</li> </ul>   |   |  |  |  |  |
|  | deliver identity security reforms to stream   | ngthen key regulatory settings  |  |  |  |  |
|  | <ul> <li>improve transport security legislation to<br/>regulated</li> </ul>   | ensure it is proportionate to the risks being   |  |  |  |  |
|  | review regulatory settings to ensure that they effectively counter contemporary security risks  |   |  |  |  |  |
|  | • work with international partners to influence global standards and improve the transport security capability of our regional partners.  |   |  |  |  |  |
| Year   | Performance measures Expected performance results   |   |  |  |  |  |
| Current year<br>2021–22  | Effective transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents affecting the movement of<br>people and goods.   |   |  |  |  |  |
| Year Performance measures Planned performance results  |   |   |  |  |  |  |
| Budget year<br>2022–23 (a)   | Effective transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents affecting the movement of  | Instances of non-compliance identified<br>through National Compliance Plan<br>assurance activities are prioritised and<br>subject to further compliance activities or |  |  |  |  |
|  | people and goods.   | enforcement action to address security outcomes.  |  |  |  |  |

| Table 2.1.3: Performance measure for Outcome 1 (c | continued) |
|---|------------|
|---|------------|

| Program 1.2: National Security and Criminal Justice (a)   |   |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| This program contributes to building a safe and secure Australia by providing comprehensive policy and planning development, at strategic and operational levels, on national security, elements of criminal justice and law enforcement related functions. |   |  |  |  |  |  |  |
| Key activities  | This program is linked to the Activity 1.1 'Effective national coordination and development of resilient national security and transnational, serious and organised crime policies legislation and programs' in the 2022–23 Corporate Plan. Mechanisms through which program 1.2 will be delivered include: <ul> <li>provide services to support an inclusive, safe and secure Australia</li> </ul> |  |  |  |  |  |  |
|   |   | anaging national security risks to critical  |  |  |  |  |  |
|   | infrastructure and implementing resilie   |  |  |  |  |  |  |
|   | <ul> <li>target high priority areas, including<br/>effective use of intelligence and counter</li> </ul>   | disruption of criminal business models,<br>ering child exploitation  |  |  |  |  |  |
|   | <ul> <li>work with domestic and international partners to combat transnational, serious and<br/>organised crime</li> </ul>  |  |  |  |  |  |  |
|   | • progress in implementing the National Strategy to Fight Transnational, Serious and Organised Crime.   |  |  |  |  |  |  |
| Year  | Performance measures Expected performance results   |  |  |  |  |  |  |
| Current year<br>2021–22   | Effective policy development,<br>coordination and industry regulation<br>safeguards Australia's critical<br>infrastructure against sabotage,<br>espionage and coercion.<br>Effectively monitor and disrupt<br>transnational, serious and organised<br>crime to protect and preserve Australia's<br>community and our partners.  | ulation100 per cent of Foreign Investment<br>Review Board cases referred are<br>responded to within agreed timeframes.ge,100 per cent of capability plans outlining<br>compliance with telecommunication<br>interception obligations are reviewed<br>within statutory timeframes, consistent |  |  |  |  |  |
| Year Performance measures Planned performance results   |   |  |  |  |  |  |  |
| Budget year<br>2022–23 (a)  | Effective policy development,<br>coordination and industry regulation<br>safeguards Australia's critical<br>infrastructure against sabotage,<br>espionage and coercion.   | Enhance the security of critical<br>infrastructure and inform regulatory<br>activities through the provision of risk<br>advice within agreed timeframes.   |  |  |  |  |  |
| Budget year<br>2022–23 (a)  | Effectively monitor and disrupt<br>transnational, serious and organised<br>crime to protect and preserve Australia's<br>community and our partners.   | The Department implements policy and legislative reforms to enhance responses to national security and law enforcement issues.   |  |  |  |  |  |
| Forward estimates 2023–26   | As per 2022–23  | As per 2022–23   |  |  |  |  |  |
| Material changes to   | Material changes to Program 1.2 resulting from 2022–23 Budget measures: Nil   |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |

#### Budget 2022-23 | Portfolio Budget Statements

| Program 1.3: Cyber Security  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|
| This program contributes to building a safe and secure Australia by developing and managing cyber security strategy, policy and coordination to make Australia a cyber-resilient nation. |  |  |  |  |  |  |
| Key activities   | <ul> <li>This program is linked to the Activity 1.1 'Effective national coordination and development of resilient national security and transnational, serious and organised crime policies legislation and programs' in the 2022—23 Corporate Plan.</li> <li>Mechanisms through which program 1.3 will be delivered include:</li> <li>provide policy advice to continually transform Australia's cyber security landscape</li> <li>implement the Australia's 2020 Cyber Security Strategy.</li> </ul> |  |  |  |  |  |
| Year   | Performance measures Expected performance results  |  |  |  |  |  |
| Current year<br>2021–22  | Effective cyber security strategies,<br>policies, and advice protects and<br>advances Australia's interests.   | Demonstrated progress against key<br>initiatives within the 2020 Cyber Securi<br>Strategy.               |  |  |  |  |
| Year   | Performance measures Planned performance results   |  |  |  |  |  |
| Budget year<br>2022–23 (a)   | Effective cyber security strategies, policies, and advice protects and advances Australia's interests.   | Demonstrated progress against key<br>initiatives within the Australia's Cyber<br>Security Strategy 2020. |  |  |  |  |
| Forward estimates 2023–26  | As per 2022–23   | As per 2022–23   |  |  |  |  |
| Material changes to Program 1.3 resulting from 2022–23 Budget measures: Nil  |  |  |  |  |  |  |

Table 2.1.3: Performance measure for Outcome 1 (continued)

| Table 2.1.3: Performance | measure for Outcome | 1 | (continued) |
|--------------------------|---------------------|---|-------------|
|                          |                     |   |             |

| Program 1.4: Counter Terrorism  |   |   |  |  |  |  |
|---|---|---|--|--|--|--|
| This program contributes to building a safe and secure Australia by developing and coordinating counter terrorism policy, strategy and efforts across the Australian Government, in consultation with the state and territory government agencies and international partners. |   |   |  |  |  |  |
| Key activities (a)  | <ul> <li>This program is linked to the Activity 1.1 'Effective national coordination and development of resilient national security and transnational, serious and organised crime policies legislation and programs' in the 2022—23 Corporate Plan.</li> <li>Mechanisms through which program 1.4 will be delivered include:</li> <li>build partnerships and coordinate Australia's counter-terrorism efforts across preparedness, prevention, response and recovery spectrums</li> <li>deliver national counter-terrorism strategy, legislation, operational capability and coordination activities that anticipate and respond to an evolving threat environment</li> <li>contribute to the whole-of-government risk management of terrorists, including managing Australia's counter-terrorism offenders cohort.</li> </ul> |   |  |  |  |  |
| Year  | Performance measures Expected performance results   |   |  |  |  |  |
| Current year<br>2021–22   | Counter Terrorism priorities, legislation<br>and programs enhance our capacity to<br>detect and respond to potential terror<br>threats.   | An annual program of exercises,<br>procurement and training is delivered<br>and builds counter- terrorism capability<br>across Australia. |  |  |  |  |
| Year  | Performance measures Planned performance results  |   |  |  |  |  |
| Budget year<br>2022–23 (a)  | Counter Terrorism priorities, legislation<br>and programs enhance our capacity to<br>detect and respond to potential terror<br>threats.   | An annual program of exercises,<br>procurement and training is delivered<br>and builds counter-terrorism capability<br>across Australia.  |  |  |  |  |
| Forward estimates 2023–26   |   |   |  |  |  |  |
| Material changes to   | Material changes to Program 1.4 resulting from 2022–23 Budget measures: Nil   |   |  |  |  |  |

 Material changes to Program 1.4 resulting from 2022–23 Budget measures: Nil

 (a) The performance measures and targets may be refined in the 2022–23 Corporate Plan.

#### Program 1.5: Regional Cooperation

Protect Australia's sovereignty, security and safety by strengthening relationships with partner governments to detect, deter, influence and respond to transnational crime issues, and counter terrorism offshore; improve migration and border management capabilities; and working collaboratively with international organisations, including the International Organisation for Migration (IOM), provide services for irregular migrants including promoting dialogue through the Bali Process on People Smuggling, Trafficking in Persons and Related Transnational Crime.

| Key activities This program is linked to the below Activities in the 2022–23 Corporate Plan: |  |  |  |  |  |
|--|--|--|--|--|--|
| -  | • Activity 1.1, 1.2, 2.1, 2.2, 3.1, 3.2  |  |  |  |  |
|  | Mechanisms through which program 1.5 will be delivered include:  |  |  |  |  |
|  | strengthening relationships with partner governments to improve global migration outcomes and protect Australians from national security and criminal threats  |  |  |  |  |
|  | <ul> <li>enhancing illegal systems and processes, policy development and emergency<br/>management to better support capability development of regional/international<br/>partners to address national security and transnational crime</li> </ul>  |  |  |  |  |
|  | <ul> <li>detecting, detering, influenceing and re<br/>countering terrorism offshore</li> </ul>   | sponding to transnational crime issues and   |  |  |  |
|  | <ul> <li>working collaboratively with internation<br/>irregular migrants</li> </ul>  | onal organisations providing services for  |  |  |  |
|  |  | anaging and contributing to the Regional<br>nge of practical initiatives to combat people<br>mational crime  |  |  |  |
|  | <ul> <li>supporting, through the International Organisation for Migration (IOM), the management of potential illegal immigrations in Indonesia under the Regional Cooperation Arrangement (RCA) program</li> <li>working collaboratively with the international community to enhance the migration, identity, immigration intelligence and border management capabilities of partner governments</li> <li>enhancing international systems, information sharing and analytical capabilities to support better threat and risk assessments in the flow of people and goods.</li> <li>Performance measures</li> </ul> |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Year   |  |  |  |  |  |
|  |  | Expected performance results   |  |  |  |
| Current year<br>2021–22  | Effective Transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents effecting the movement of<br>people and goods.  | Expected performance results<br>Transport security in key regional<br>partners is improved through delivery of<br>all scheduled activities in line with<br>Capacity Building Plan targets.   |  |  |  |
|  | Effective Transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents effecting the movement of   | Transport security in key regional<br>partners is improved through delivery of<br>all scheduled activities in line with  |  |  |  |
| 2021–22  | Effective Transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents effecting the movement of<br>people and goods.  | Transport security in key regional<br>partners is improved through delivery of<br>all scheduled activities in line with<br>Capacity Building Plan targets.   |  |  |  |
| 2021–22<br>Year<br>Budget year   | Effective Transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents effecting the movement of<br>people and goods.<br><b>Performance measures</b><br>Effective transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents affecting the movement of   | Transport security in key regional<br>partners is improved through delivery of<br>all scheduled activities in line with<br>Capacity Building Plan targets.<br>Planned performance results<br>Transport security in key regional<br>partners is improved through delivery of<br>all scheduled activities in line with the   |  |  |  |
| 2021–22<br>Year<br>Budget year<br>2022–23 (a)<br>Forward estimates<br>2023–26                | Effective Transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents effecting the movement of<br>people and goods.<br><b>Performance measures</b><br>Effective transport security regulation,<br>policy coordination and advice prevents<br>and protects Australia from security<br>incidents affecting the movement of<br>people and goods.  | Transport security in key regiona<br>partners is improved through delivery o<br>all scheduled activities in line with<br>Capacity Building Plan targets.<br><b>Planned performance results</b><br>Transport security in key regiona<br>partners is improved through delivery o<br>all scheduled activities in line with the<br>Capacity Building Plan targets.<br>As per 2022–23 |  |  |  |

| Program 1.6: Emergency Management  |   |  |  |  |  |  |
|--|---|--|--|--|--|--|
| This program contributes to building a safe and secure Australia by coordinating the national response to disasters. |   |  |  |  |  |  |
| Key activities   | This program is linked to the Activity 1.2 'Support effective national coordination and the delivery of responses to national emergencies' in the 2022–23 Corporate Plan. Mechanisms through which program 1.6 will be delivered include: |  |  |  |  |  |
|  | <ul> <li>working across Government to prepare for and respond to, and coordinate the<br/>Australian Government response to significant to catastrophic and/or concurrent<br/>crises</li> </ul>  |  |  |  |  |  |
|  | <ul> <li>delivering a National Common Operational decision makers</li> </ul>  | ting Picture for the Australian Government   |  |  |  |  |
|  | <ul> <li>collaborating with states and territories, industry, critical infrastructure owners and<br/>operators to enhance national coordination.</li> </ul>   |  |  |  |  |  |
| Year   | Performance measures Expected performance results   |  |  |  |  |  |
| Current year<br>2021–22  | Effective all-hazards coordination and<br>response activities enhance Australia's<br>ability to respond to crises and critical<br>disruptions and reduces the impact on<br>Australia and the community.                                   | Enhanced national coordination of<br>emergency management response<br>efforts through the management of cross-<br>jurisdictional fora. |  |  |  |  |
| Year   | ar Performance measures Planned performance results   |  |  |  |  |  |
| Budget year<br>2022–23 (a)   | Effective all-hazards coordination and<br>response activities enhance Australia's<br>ability to respond to crises and critical<br>disruptions and reduce the impact on<br>Australia and the community.                                    | Enhanced national coordination of<br>emergency management response<br>efforts through the management of cross-<br>jurisdictional fora. |  |  |  |  |
| Forward estimates 2023–26  |   |  |  |  |  |  |
| Material changes to Program 1.6 resulting from 2022–23 Budget measures: Nil  |   |  |  |  |  |  |

Table 2.1.3: Performance measure for Outcome 1 (continued)

#### 2.2 Budgeted expenses and performance for Outcome 2

Outcome 2: Support a prosperous and united Australia through effective coordination and delivery of immigration and social cohesion policies and programs.

#### Linked programs

#### Department of Education, Skills and Employment

#### Programs

- Program 3.1: Building Skills and Capability
- Program 4.1: Employment Services

#### Contribution to Outcome 2 made by linked programs

The Department of Education, Skills and Employment works with the Department of Home Affairs to provide clearer pathways and improved access to training for eligible migrants and humanitarian entrants. The Department of Education, Skills and Employment fosters a productive and competitive labour market through employment policies and programs that assist job seekers, including eligible migrants and humanitarian entrants, into work to meet employer needs and increase Australia's workforce participation.

#### Department of Foreign Affairs and Trade

#### Programs

- Program 1.1: Foreign Affairs and Trade Operations
- Program 2.1: Consular Services
- Program 2.2: Passport Services

#### Contribution to Outcome 2 made by linked programs

The Department of Foreign Affairs and Trade (DFAT) contributes to whole-ofgovernment efforts bilaterally and regionally to counter people-smuggling and human trafficking. DFAT provides high-quality consular and passport services, which support international traveller facilitation.

#### Department of Health

#### Program

• Program 1.2: Mental Health

#### Contribution to Outcome 2 made by linked program

The Department of Health contributes to supporting permanently-resettled humanitarian entrants and those on certain visa products living in the Australian community through the provision of the Program of Assistance for Survivors of Torture and Trauma.

**Department of Social Services** 

#### Program

• Program 2.1: Families and Communities

#### Contribution to Outcome 2 made by linked program

The Department of Social Services administers the Building a New Life in Australia Longitudinal Study of Humanitarian Migrants. This study tracks the long-term settlement experience of humanitarian migrants in Australia allowing researchers and policy makers to evaluate successful settlement outcomes.

#### Services Australia

#### Program

• Program 1.1: Services to the Community – Social Security and Welfare

#### Contribution to Outcome 2 made by linked program

Services Australia supports individuals, families and communities to achieve greater self-sufficiency by providing access to payments and services on behalf of government. This includes providing assistance to people living in the community while their immigration status is resolved.

#### **Budgeted expenses for Outcome 2**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

#### Table 2.2.1: Budgeted expenses for Outcome 2

|   | 2021–22             | 2022–23      | 2023–24             | 2024–25             | 2025–26             |
|---|---------------------|--------------|---------------------|---------------------|---------------------|
|   | Estimated<br>actual | Budget       | Forward<br>estimate | Forward<br>estimate | Forward<br>estimate |
|   | \$'000              | \$'000       | \$'000              | \$'000              | \$'000              |
| Program 2.1: Migration                                      |                     |              |                     |                     |                     |
| Departmental expenses                                       |                     |              |                     |                     |                     |
| Departmental appropriation                                  | 302,809             | 269,285      | 198,338             | 245,066             | 220,600             |
| s74 external revenue (a)                                    | 58,984              | 53,728       | 54,489              | 54,489              | 54,489              |
| Expenses not requiring appropriation                        |                     |              |                     |                     |                     |
| in the Budget year (b)                                      | 35,343              | 37,259       | 38,655              | 40,275              | 40,275              |
| Departmental total  | 397,136             | 360,272      | 291,482             | 339,830             | 315,364             |
| Total expenses for program 2.1                              | 397,136             | 360,272      | 291,482             | 339,830             | 315,364             |
| Program 2.2: Visas  |                     |              |                     |                     |                     |
| Departmental expenses                                       |                     |              |                     |                     |                     |
| Departmental appropriation                                  | 292,825             | 313,701      | 273,418             | 323,001             | 325,403             |
| s74 external revenue (a)                                    | 32,267              | 31,989       | 31,979              | 31,979              | 31,979              |
| Expenses not requiring appropriation                        |                     |              |                     |                     |                     |
| in the Budget year (b)                                      | 37,218              | 39,432       | 40,924              | 42,746              | 42,746              |
| Departmental total  | 362,310             | 385,122      | 346,321             | 397,726             | 400,128             |
| Total expenses for program 2.2                              | 362,310             | 385,122      | 346,321             | 397,726             | 400,128             |
| Program 2.3: Refugee, Humanitarian Set                      | tlement and         | Migrant Serv | /ices               |                     |                     |
| Administered expenses                                       |                     |              |                     |                     |                     |
| Ordinary annual services<br>(Appropriation Bill No. 1)      | 604,710             | 522,148      | 455,213             | 474,214             | 478,944             |
| Expenses not requiring appropriation in the Budget year (a) | _                   | _            | _                   | _                   | _                   |
| Administered total  | 604,710             | 522,148      | 455,213             | 474,214             | 478,944             |
| Departmental expenses                                       |                     |              |                     |                     |                     |
| Departmental appropriation                                  | 156,262             | 155,938      | 157,400             | 160,406             | 158,200             |
| s74 external revenue (a)                                    | 11,165              | 10,984       | 10,977              | 10,977              | 10,977              |
| Expenses not requiring appropriation in the Budget year (b) | 6,763               | 7,085        | 7,156               | 7,365               | 7,365               |
| Departmental total  | 174,190             | 174,007      | 175,533             | 178,748             | 176,542             |
| Total expenses for program 2.3                              | 778,900             | 696,155      | 630,746             | 652,962             | 655,486             |

| Total expenses for program 2.5  | 125,660             | 100,608 | 106,554             | 96,253           | 96,845              |
|---|---------------------|---------|---------------------|------------------|---------------------|
| Departmental total  | 110,604             | 100,174 | 106,113             | 95,802           | 96,385              |
| Expenses not requiring appropriation in the Budget year (b)                     | 10,132              | 11,018  | 11,683              | 12,438           | 12,438              |
| s74 external revenue (a)  | 991                 | 893     | 889                 | 889              | 889                 |
| Departmental appropriation  | 99,481              | 88,263  | 93,541              | 82,475           | 83,058              |
| Departmental expenses   |                     |         |                     |                  |                     |
| Administered total  | 15,056              | 434     | 441                 | 451              | 460                 |
| Expenses not requiring appropriation in the Budget year (b)                     |                     | _       |                     | _                | _                   |
| Administered expenses<br>Ordinary annual services<br>(Appropriation Bill No. 1) | 15,056              | 434     | 441                 | 451              | 460                 |
| Program 2.5: Multicultural Affairs and Ci                                       | tizensnip           |         |                     |                  |                     |
| Total expenses for program 2.4  | 957,863             | 482,530 | 370,660             | 360,823          | 322,945             |
| Departmental total  | 39,946              | 41,182  | 41,463              | 41,963           | 42,230              |
| Expenses not requiring appropriation in the Budget year (b)                     | 5,213               | 5,309   | 5,337               | 5,401            | 5,401               |
| s74 external revenue (a)  | 152                 | 94      | 92                  | 92               | 92                  |
| Departmental expenses<br>Departmental appropriation                             | 34,581              | 35,779  | 36,034              | 36,470           | 36,737              |
| Administered total  | 917,917             | 441,348 | 329,197             | 318,860          | 280,715             |
| Expenses not requiring appropriation in the Budget year (b)                     | 40,625              | 41,813  | 42,525              | 43,249           | 43,249              |
| Ordinary annual services<br>(Appropriation Bill No. 1)                          | 877,292             | 399,535 | 286,672             | 275,611          | 237,466             |
| Administered expenses   |                     |         |                     |                  |                     |
| Program 2.4: IMA Offshore Management  |                     |         |                     |                  |                     |
|   | \$'000              | \$'000  | \$'000              | \$'000           | \$'000              |
|   | Estimated<br>actual | Budget  | Forward<br>estimate | Forward estimate | Forward<br>estimate |
|   | 2021–22             | 2022–23 | 2023–24             | 2024–25          | 2025–26             |

#### Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

#### Budget 2022-23 | Portfolio Budget Statements

|   | 2021–22<br>Estimated<br>actual<br>\$'000 | 2022–23<br>Budget<br>\$'000 | 2023–24<br>Forward<br>estimate<br>\$'000 | 2024–25<br>Forward<br>estimate<br>\$'000 | 2025–26<br>Forward<br>estimate<br>\$'000 |
|---|--|-----------------------------|--|--|--|
| Outcome 2 Totals by appropriation type                      |  |                             |  |  |  |
| Administered expenses                                       |  |                             |  |  |  |
| Ordinary annual services<br>(Appropriation Bill No. 1)      | 1,497,058                                | 922,117                     | 742,326                                  | 750,276                                  | 716,870                                  |
| Expenses not requiring appropriation in the Budget year (b) | 40,625                                   | 41,813                      | 42,525                                   | 43,249                                   | 43,249                                   |
| Administered total  | 1,537,683                                | 963,930                     | 784,851                                  | 793,525                                  | 760,119                                  |
| Departmental expenses                                       |  |                             |  |  |  |
| Departmental appropriation                                  | 885,958                                  | 862,966                     | 758,731                                  | 847,418                                  | 823,998                                  |
| s74 external revenue (a)                                    | 103,559                                  | 97,688                      | 98,426                                   | 98,426                                   | 98,426                                   |
| Expenses not requiring appropriation in the Budget year (b) | 94,669                                   | 100,103                     | 103,755                                  | 108,225                                  | 108,225                                  |
| Departmental total  | 1,084,186                                | 1,060,757                   | 960,912                                  | 1,054,069                                | 1,030,649                                |
| Total expenses for Outcome 2                                | 2,621,869                                | 2,024,687                   | 1,745,763                                | 1,847,594                                | 1,790,768                                |

#### Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

2021–22 2022–23 4,818 Average staffing level (number) 4,681

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, provide the providet the providet the provide the provi amortisation expenses, resources received free of charge, write-down impairment, offset by lease payments.

#### Table 2.2.3: Performance measure for Outcome 2

Table 2.2.3 details the performance measures for each program associated with Outcome 2. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 2: Support a prosperous and united Australia through effective coordination and delivery of immigration and social cohesion policies and programs.

| <b>Program 2.1: Migration</b><br>Support a prosperous and united Australia through effective coordination and delivery of |  |   |  |  |
|---|--|---|--|--|
| immigration and social cohesion policies and programs.  |  |   |  |  |
| Key activities  | <ul> <li>This program is linked to the Activity 2.1 'Effective delivery of orderly and planned immigration and humanitarian programs' in the 2022—23 Corporate Plan. Mechanisms through which program 2.1 will be delivered include:</li> <li>delivering the migration program within planning levels set by the Government, and maintain program integrity and intention</li> <li>supporting Australia's economy by focusing on attracting the best and brightest migrants from around the world</li> </ul> |   |  |  |
|   | <ul> <li>targeting and facilitating the relocation of high-yield businesses to Australia</li> <li>finalising visa applications within applicable standards and according to priority processing directions.</li> </ul>   |   |  |  |
| Year  | Performance measures   | Expected performance results                                    |  |  |
| Current year<br>2021–22   | Migration and visa programs support an open, prosperous and united Australia.  | Visa policy settings deliver positiv<br>labour market outcomes. |  |  |
| Year  | Performance measures   | Planned performance results                                     |  |  |
| Budget year<br>2022–23 (a)  | Migration and visa programs support an open, prosperous and united Australia.  | Visa policy settings deliver positive labour market outcomes.   |  |  |
| Forward estimates 2023–26   | As per 2022–23   | As per 2022–23  |  |  |
| Material changes to Program 2.1 resulting from 2022–23 Budget measures: Nil   |  |   |  |  |

Table 2.2.3: Performance measure for Outcome 2 (continued)

| Program 2.2: Vis  | as  |   |  |  |  |
|---|---|---|--|--|--|
| To advance Australia's economic interests and respond to Australia's changing security economic, cultural and social needs through the effective management and delivery or temporary entry programs. |   |   |  |  |  |
| Key activities  | <ul> <li>This program is linked to the Activity 2.1 'Effective delivery of orderly and planned immigration and humanitarian programs' in the 2022—23 Corporate Plan.</li> <li>Mechanisms through which program 2.2 will be delivered include:</li> <li>supporting Australia's economic development and needs through sustainable growth in temporary visa programs</li> </ul> |   |  |  |  |
|   | <ul> <li>ensuring temporary entry programs include controls to minimise health risks or<br/>costs to the Australian community</li> </ul>  |   |  |  |  |
|   | <ul> <li>ensuring permanent and temporary entry does not increase risks to the security<br/>and good order of Australia or undermine the integrity of visa programs, through<br/>the application of public interest criterions, character provisions and cancellation<br/>powers</li> </ul>   |   |  |  |  |
|   | • increasing the use of biometrics and identity management services to facilitate the movement of legitimate travellers, and detect and deter those who pose a risk to the Australian community and national interest   |   |  |  |  |
|   | pursuing system and capability improvements in order to effectively manage the growth in temporary entry caseloads  |   |  |  |  |
|   | • finalising visa applications within applicable standards and according to priority processing directions.   |   |  |  |  |
| Year  | Performance measures  | Expected performance results  |  |  |  |
| Current year<br>2021–22   | Migration and visa programs support an open, prosperous and united Australia.   | Increased efficiency and effectiveness in visa application processing.  |  |  |  |
| Year  | Performance measures  | Planned performance results   |  |  |  |
| Budget year<br>2022–23 (a)  | Migration and visa programs support an open, prosperous and united Australia.   | The delivery of the Migration Program is<br>enhanced through effective quality<br>assurance activities and ongoing<br>improvements in visa application<br>processing. |  |  |  |
| Forward estimates 2023–26   | As per 2022–23  | As per 2022–23  |  |  |  |
| Material changes to   | Program 2.2 resulting from 2022–23 Budge  | t measures: Nil   |  |  |  |

| Table 2.2.3: Performance measure for Outcome 2 (continued) |  |
|--|--|
|  |  |

| Program 2.3: Refugee, Humanitarian Settlement and Migrant Services  |  |   |  |  |
|---|--|---|--|--|
| The effective management and delivery of Australia's Humanitarian Program reflects government priorities and Australia's international protection obligations and settlement support services assists eligible migrants to participate in the Australian community. |  |   |  |  |
| Key activities  | This program is linked to the Activity 2.1 'Effective delivery of orderly and planned immigration and humanitarian programs' in the 2022—23 Corporate Plan. Mechanisms through which program 2.3 will be delivered include:                                    |   |  |  |
|   | • contributing to the resettlement of refugees and those in humanitarian need through the delivery of the Humanitarian Program   |   |  |  |
|   | resettling humanitarian entrants living in protracted or refugee-like situations who     are in need of protection   |   |  |  |
|   | <ul> <li>providing visa pathways to those needing Australia's protection, including<br/>through the use of temporary visas for those who sought protection in Australia<br/>after arriving in an illegal manner</li> </ul>                                     |   |  |  |
|   | <ul> <li>delivering settlement support services to refugees and vulnerable migrants to<br/>build skills and knowledge to socially and economically participate in the<br/>Australian community</li> </ul>  |   |  |  |
|   | <ul> <li>continuing to develop policy, and design and implement programs and<br/>procedures to improve the efficiency, effectiveness, accountability and integrity<br/>of the Humanitarian Program and improve settlement and integration outcomes.</li> </ul> |   |  |  |
| Year  | Performance measures   | Expected performance results  |  |  |
| Current year<br>2021–22   | Refugee and humanitarian programs<br>reflect Government priorities and<br>international protection obligations<br>through providing settlement support<br>whilst contributing to global  | The humanitarian program is delivered<br>within the planning ceiling and<br>consistent with priorities set by the<br>Government.<br>Demonstrated improvement in |  |  |
|   | resettlement.  | settlement support services assists<br>eligible migrants to participate in the<br>Australian community.   |  |  |
| Year  | Performance measures   | Planned performance results   |  |  |
| Budget year<br>2022–23 (a)  | Refugee and humanitarian programs<br>reflect Government priorities and<br>international protection obligations<br>through providing settlement support<br>whilst contributing to global  | The humanitarian program is delivered<br>within the planning ceiling and<br>consistent with priorities set by the<br>Government<br>Demonstrated improvement in  |  |  |
|   | resettlement.  | settlement support services assists<br>eligible migrants to participate in the<br>Australian community.   |  |  |
| Forward estimates 2023–26   | As per 2022–23   | As per 2022–23  |  |  |
| Material changes to Program 2.3 resulting from 2022–23 Budget measures: Nil   |  |   |  |  |
|   |  |   |  |  |

| Table 2.2.3: Performance | measure for | Outcome 2 | (continued) |
|--------------------------|-------------|-----------|-------------|
|--------------------------|-------------|-----------|-------------|

| Program 2.4: IM   | A Offshore Management   |   |  |
|---|---|---|--|
| settlement countri<br>with Australia, inc                                   | ralia's sovereignty, security and safety by supporting regional processing and<br>tries (partner countries) to implement the memoranda of understanding agreed<br>including building regional processing country capability to manage regional<br>settlement arrangements.  |   |  |
| Key activities  | <ul> <li>This program is linked to the Activity 2.1 'Effective delivery of orderly and planned immigration and humanitarian programs' in the 2022—23 Corporate Plan.</li> <li>Mechanisms through which program 2.4 will be delivered include:</li> <li>supporting partner countries to determine the refugee status of transferees</li> <li>supporting partner countries to manage regional processing facilities al services, including health, welfare and settlement services (as required), transferees under regional processing arrangements</li> <li>capacity and capability development for partner countries through training al mentoring, to support their independent management of regional processing arrangements</li> <li>supporting partner countries to provide durable migration options to transferee through resettlement, voluntarily return, and removal (for those found not to larefugees).</li> </ul> |   |  |
| Year  | Performance measures  | Expected performance results  |  |
| Current year<br>2021–22   | Effective regional processing and resettlement deters irregular migration.  | Demonstrated effort in supporting<br>regional processing countries identify<br>durable migration pathways for<br>transferees. |  |
| Year  | Performance measures  | Planned performance results   |  |
| Budget year<br>2022–23 (a)  | Effective regional processing and resettlement deters irregular migration.  | Demonstrated effort in supporting<br>regional processing countries identify<br>durable migration pathways for<br>transferees. |  |
| Forward estimates 2023–26   | As per 2022–23  | As per 2022–23  |  |
| Material changes to Program 2.4 resulting from 2022–23 Budget measures: Nil |   |   |  |
|   |   |   |  |

| Program 2.5: Mu            | ticultural Affairs and Citizenship  |  |  |
|----------------------------|---|--|--|
|                            | perous and inclusive society through the promotion, delivery and effective e Australian multicultural and citizenship programs.   |  |  |
| Key activities             | <ul> <li>This program is linked to the Activity 2.2 'Support social cohesion and drive the effective delivery of citizenship and multicultural programs' in the 2022—23</li> <li>Corporate Plan. Mechanisms through which program 2.5 will be delivered include:</li> <li>delivering the immigration, multicultural and citizenship programs within the parameters set by the Government</li> </ul> |  |  |
|                            | <ul> <li>supporting a strong and cohesive Australian society through the promotion of a unifying citizenship</li> </ul>   |  |  |
|                            | • strengthening the integrity and efficiency of immigration systems to attract quality applicants and meet the needs of the Australian community and economy  |  |  |
|                            | promoting the value of multiculturalism and Australian citizenship.   |  |  |
| Year                       | Performance measures Expected performance results   |  |  |
| Current year<br>2021–22    | Community engagement and effective<br>citizenship and multicultural programs<br>support and enhance social cohesion.  | Effective delivery of the Citizenship<br>Program contributes to social cohesion. |  |
| Year                       | Performance measures Planned performance results  |  |  |
| Budget year<br>2022–23 (a) | Community engagement and effective<br>citizenship and multicultural programs<br>support and enhance social cohesion.  | Effective delivery of the Citizenship<br>Program.                                |  |
| Forward estimates 2023–26  | As per 2022–23  | As per 2022–23   |  |
| Material changes to        | rogram 2.5 resulting from 2022–23 Budget measures: Nil  |  |  |

# 2.3 Budgeted expenses and performance for Outcome 3

Outcome 3: Advance a prosperous and secure Australia through trade and travel facilitation and modernisation, and effective customs, immigration, maritime and enforcement activities across the border continuum.

#### Linked programs

# **Australian Federal Police**

# Programs

- Program 1.1: Federal Policing Investigations
- Program 3.1: Specialist Protective Services
- Program 3.2: International Police Assistance and External Territories

# Contribution to Outcome 3 made by linked programs

The Australian Federal Police provide: aviation protection at major Australian airports; national policing services including investigations, policing Australia's external territories (e.g. Christmas Island) and offshore engagement with, and capability support to, offshore police agencies to counter diverse transnational organised crime and associated illicit trades and harms, terrorism and cyber threats targeting Australia's security and Australian economic and social interests.

# Australian Fisheries Management Authority

# Program

• Program 1.1: Australian Fisheries Management Authority

# Contribution to Outcome 3 made by linked program

The Australian Fisheries Management Authority (AFMA) provides the fisheries' focus within the Australian Government Civil Maritime Surveillance and Response Program and is responsible for the administration of legislation with respect to illegal foreign fishers. AFMA aims to deter and prevent illegal foreign fishing by carrying out prosecution of offenders, confiscation of boats, capacity building projects and cooperative enforcement operations.

# Australian Maritime Safety Authority

#### Program

• Program 1.1: Seafarer and ship safety, environment protection and search and rescue

# Contribution to Outcome 3 made by linked program

The Australian Maritime Safety Authority is responsible for improving the standard of foreign-flagged ships and Australian-flagged ships (regulated under the *Navigation Act 2012*). The implementation and enforcement of improved standards supports the work the Department of Home Affairs undertakes in processing vessels crossing the border.

#### Linked programs (continued)

# Australian Taxation Office

# Program

• Program 1.1: Australian Taxation Office

# Contribution to Outcome 3 made by linked program

On behalf of the Australian Taxation Office, the Department of Home Affairs administers the Tourist Refund Scheme and collects border revenue for: Excise Equivalent Goods, Goods and Services Tax, Luxury Car Tax and Wine Equalisation Tax.

# Australian Trade and Investment Commission Program

• Program 1.1: Promotion of Australia's export and other international economic interests

# Contribution to Outcome 3 made by linked program

The Australian Trade and Investment Commission (Austrade) cooperates with the Department of Home Affairs by providing advice on visa policy where this affects trade, tourism, international education and investment.

# **Civil Aviation Safety Authority**

# Program

• Program 1.1: Civil Aviation Safety Authority

# Contribution to Outcome 3 made by linked program

The Civil Aviation Safety Authority is responsible for the civil air operations in Australian territory and the operation of Australian aircraft outside Australian territory. The implementation and enforcement of safety standards supports the work the Department of Home Affairs undertakes in processing aircraft crossing the border, and in its role of fostering aviation security.

# Linked programs (continued)

# Department of Agriculture, Water and the Environment

#### Programs

- Program 1.4: Conservation of Australia's Heritage and Environment
- Program 1.6: Management of Hazardous Wastes, Substances and Pollutants
- Program 4.1: Biosecurity and Export Services
- Program 4.2: Plant and Animal Health

# Contribution to Outcome 3 made by linked programs

The Department of Agriculture, Water and the Environment (DAWE) and the Department of Home Affairs work together to prevent illegal wildlife trade, control transboundary movements of hazardous wastes and their disposal, and share information on imports of products subject to air quality standards.

DAWE manages biosecurity and imported food risks to ensure the safe movement into and out of Australia, of people, animals, plants, food and cargo. DAWE also provides certification of exports to meet importing countries' requirements.

#### Department of Defence

# Programs

- Program 1.3: Defence Contribution to National Support Tasks in Australia
- Program 2.1: Strategic Policy and Intelligence

# Contribution to Outcome 3 made by linked programs

The Department of Defence (Defence) supports Home Affairs through tasks that include: planning and conduct of operations to provide security of Australia's maritime borders from unauthorised maritime arrivals, exports, illegal exploitation of natural resources, and other maritime threats to Australian sovereignty, including counter-terrorism responses. Defence contributes to Maritime Border Command tasking through Operation Resolute, providing maritime surveillance and response assets that are tasked routinely in accordance with the Government's priorities.

# Department of Foreign Affairs and Trade

# Programs

- Program 1.1: Foreign Affairs and Trade Operations
- Program 2.1: Consular Services
- Program 2.2: Passport Services

#### Contribution to Outcome 3 made by linked programs

The Department of Foreign Affairs and Trade (DFAT) contributes to whole-ofgovernment efforts bilaterally and regionally to counter people smuggling and human trafficking. DFAT also negotiates, finalises and implements Australia's free trade agreement (FTA) agenda and explores opportunities for FTAs with other trading partners. DFAT provides high-quality consular and passport services that support international traveller facilitation.

#### Linked programs (continued)

#### **Department of Health**

#### Program

• Program 1.8: Health Protection, Emergency Response and Regulation

# Contribution to Outcome 3 made by linked program

The Department of Health works with the Department of Home Affairs to protect the health of the Australian community by managing health risks pre-border, including providing communicable disease advice to the Department of Home Affairs to inform pre-migration screening policies.

# Department of the Treasury

# Program

• Program 1.1: Department of the Treasury

Contribution to Outcome 3 made by linked program

The Department of the Treasury provides policy advice in key areas on the design of taxation laws, including customs duty, Visa Application Charges (VAC), Passenger Movement Charge (PMC), Import Processing Charge (IPC) and duty refunds.

#### **Budgeted expenses for Outcome 3**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

#### Table 2.3.1: Budgeted expenses for Outcome 3

| able 2.5.1. Duugeteu expelises   |   |  |  |  |   |
|--|---|--|--|--|---|
|  | 2021-22   | 2022–23  | 2023–24  | 2024–25  | 2025–26   |
|  | Estimated   | Budget   | Forward  | Forward  | Forward   |
|  | actual  |  | estimate   | estimate   | estimate  |
|  | \$'000  | \$'000   | \$'000   | \$'000   | \$'000  |
| Program 3.1: Trade Facilitation and Industry Engagement  |   |  |  |  |   |
| Departmental expenses  |   |  |  |  |   |
| Departmental appropriation   | 42,399  | 43,166   | 44,391   | 44,341   | 43,802  |
| s74 external revenue (a)   | 171   | 107  | 104  | 104  | 104   |
| Expenses not requiring   |   |  |  |  |   |
| appropriation in the Budget year (b)   | 3,282   | 3,333  | 3,194  | 3,144  | 3,144   |
| Departmental total   | 45,852  | 46,606   | 47,689   | 47,589   | 47,050  |
| Total expenses for program 3.1   | 45,852  | 46,606   | 47,689   | 47,589   | 47,050  |
| Program 3.2: Border Management   |   | .,   | ,  | ,  | ,   |
| Administered expenses  |   |  |  |  |   |
| Ordinary annual services   |   |  |  |  |   |
| (Appropriation Bill No. 1)   | 1,716   | 8  | 8  | 8  | 8   |
| Administered total   | 1,716   | 8  | 8  | 8  | 8   |
| Departmental expenses  |   |  |  |  |   |
| Departmental appropriation   | 308,740   | 351,108  | 345,323  | 343,987  | 356,263   |
| s74 external revenue (a)   | 1,774   | 1,314  | 1,297  | 1,297  | 1,297   |
| Expenses not requiring   | .,  | .,   | -,   | -,   | .,  |
| appropriation in the Budget year (b)   | 52,769  | 53,851   | 54,273   | 55,039   | 55,039  |
| Departmental total   | 363,283   | 406,273  | 400,893  | 400,323  | 412,599   |
| Total expenses for program 3.2   | 364,999   | 406,281  | 400,901  | 400,331  | 412,607   |
| Program 3.3: Border Revenue Collect  | · · · · ·   |  |  |  | ,   |
| Administered expenses  |   |  |  |  |   |
| Expenses not requiring   |   |  |  |  |   |
| appropriation in the Budget year (b)   | 4,286   | 4,286  | 4,286  | 4,286  | 4,286   |
| Administered total   | 4,286   | 4,286  | 4,286  | 4,286  | 4,286   |
| Departmental expenses  |   |  | ,  | · · · · ·  | ,   |
| Departmental appropriation   | 11,785  | 11,835   | 11,655   | 11,501   | 10,985  |
| s74 external revenue (a)   | 56,565  | 58,083   | 58,122   | 58,122   | 58,122  |
| Expenses not requiring   | ,   |  | ,  | ,  | ,   |
|  |   |  |  |  |   |
|  | 29,980  | 32,149   | 31,931   | 33,041   | 33,041  |
| appropriation in the Budget year (b)<br>Departmental total   | 29,980<br><b>98,330</b>   | 32,149<br><b>102,067</b>                             | 31,931<br><b>101,708</b>                             | 33,041<br><b>102,664</b>                             |   |
| appropriation in the Budget year (b)<br>Departmental total   | i   |  |  |  | 33,041<br>102,148<br>106,434                      |
| appropriation in the Budget year (b)   | 98,330  | 102,067  | 101,708  | 102,664  |   |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3   | 98,330  | 102,067  | 101,708  | 102,664  | 102,148   |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3<br>Program 3.4: Border Enforcement<br>Departmental expenses   | 98,330<br>102,616   | 102,067<br>106,353                                   | 101,708<br>105,994                                   | 102,664<br>106,950                                   | 102,148   |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3<br>Program 3.4: Border Enforcement<br>Departmental expenses<br>Departmental appropriation   | <b>98,330</b><br><b>102,616</b><br>961,044                      | <b>102,067</b><br><b>106,353</b><br>989,671          | <b>101,708</b><br><b>105,994</b><br>854,310          | 102,664<br>106,950<br>861,511                        | 102,148<br>106,434<br>866,356                     |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3<br>Program 3.4: Border Enforcement<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)   | 98,330<br>102,616   | 102,067<br>106,353                                   | 101,708<br>105,994                                   | 102,664<br>106,950                                   | 102,148<br>106,434<br>866,356                     |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3<br>Program 3.4: Border Enforcement<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)<br>Expenses not requiring   | 98,330<br>102,616<br>961,044<br>13,091                          | <b>102,067</b><br><b>106,353</b><br>989,671<br>7,541 | <b>101,708</b><br><b>105,994</b><br>854,310<br>6,790 | <b>102,664</b><br><b>106,950</b><br>861,511<br>6,695 | 102,148<br>106,434<br>866,356<br>6,695            |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3<br>Program 3.4: Border Enforcement<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)   | <b>98,330</b><br><b>102,616</b><br>961,044<br>13,091<br>126,189 | 102,067<br>106,353<br>989,671<br>7,541<br>129,966    | 101,708<br>105,994<br>854,310<br>6,790<br>131,503    | 102,664<br>106,950<br>861,511<br>6,695<br>133,626    | 102,148<br>106,434<br>866,356<br>6,695<br>133,626 |
| appropriation in the Budget year (b)<br>Departmental total<br>Total expenses for program 3.3<br>Program 3.4: Border Enforcement<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)<br>Expenses not requiring<br>appropriation in the Budget year (b) | 98,330<br>102,616<br>961,044<br>13,091                          | <b>102,067</b><br><b>106,353</b><br>989,671<br>7,541 | <b>101,708</b><br><b>105,994</b><br>854,310<br>6,790 | <b>102,664</b><br><b>106,950</b><br>861,511<br>6,695 | 102,144<br>106,434<br>866,356<br>6,695            |

|   | 2024 22  | 2022–23  | 2022 24  | 2024 25  | 2025 26  |
|---|--|--|--|--|--|
|   | 2021–22<br>Estimated   | 2022–23<br>Budget  | 2023–24<br>Forward   | 2024–25<br>Forward   | 2025–26<br>Forward   |
|   | actual   | Duugei   | estimate   | estimate   | estimate   |
|   | \$'000   | \$'000   | \$'000   | \$'000   | \$'000   |
| Program 3.5: Onshore Compliance an  | d Detention  |  |  |  |  |
| Administered expenses   |  |  |  |  |  |
| Ordinary annual services<br>(Appropriation Bill No. 1)  | 864,759  | 867,786  | 636,558  | 637,604  | 652,536  |
| Expenses not requiring appropriation in the Budget year (b)   | 68,090   | 71,268   | 73,220   | 75,252   | 75,252   |
| Administered total  | 932,849  | 939,054  | 709,778  | 712,856  | 727,788  |
| Departmental expenses   |  |  |  |  |  |
| Departmental appropriation  | 283,812  | 298,082  | 290,847  | 294,073  | 296,177  |
| s74 external revenue (a)  | 1,001  | 622  | 609  | 609  | 609  |
| Expenses not requiring  |  |  |  |  |  |
| appropriation in the Budget year (b)  | 42,417   | 42,908   | 42,685   | 43,671   | 43,671   |
| Departmental total  | 327,230  | 341,612  | 334,141  | 338,353  | 340,457  |
| Total expenses for program 3.5  | 1,260,079  | 1,280,666  | 1,043,919  | 1,051,209  | 1,068,245  |
| Outcome 3 Totals by appropriation ty  | pe   |  |  |  |  |
| Administered expenses   |  |  |  |  |  |
| Ordinary annual services  |  |  |  |  |  |
| (Appropriation Bill No. 1)  | 866,475  | 867,794  | 636,566  | 637,612  | 652,544  |
| Expenses not requiring  | ,  | ,  | ,  | ,  | 652,544  |
| Expenses not requiring appropriation in the Budget year (b)   | 72,376   | 75,554   | 77,506   | 79,538   | 79,538   |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total  | ,  | ,  | ,  | ,  | 79,538   |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses   | 72,376<br>938,851  | 75,554<br>943,348  | 77,506<br><b>714,072</b>   | 79,538<br><b>717,150</b>   | 79,538<br><b>732,082</b>   |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses<br>Departmental appropriation   | 72,376<br><b>938,851</b><br>1,607,780                            | 75,554<br><b>943,348</b><br>1,693,862                            | 77,506<br><b>714,072</b><br>1,546,526                            | 79,538<br><b>717,150</b><br>1,555,413                            | 79,538<br><b>732,082</b><br>1,573,583                            |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses   | 72,376<br>938,851  | 75,554<br>943,348  | 77,506<br><b>714,072</b>   | 79,538<br><b>717,150</b>   | 79,538<br><b>732,082</b><br>1,573,583                            |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses<br>Departmental appropriation   | 72,376<br><b>938,851</b><br>1,607,780                            | 75,554<br><b>943,348</b><br>1,693,862                            | 77,506<br><b>714,072</b><br>1,546,526                            | 79,538<br><b>717,150</b><br>1,555,413                            | 79,538<br>732,082<br>1,573,583<br>66,827                         |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)<br>Expenses not requiring   | 72,376<br>938,851<br>1,607,780<br>72,602                         | 75,554<br>943,348<br>1,693,862<br>67,667                         | 77,506<br>714,072<br>1,546,526<br>66,922                         | 79,538<br>717,150<br>1,555,413<br>66,827                         | 79,538<br>732,082<br>1,573,583<br>66,827<br>268,521              |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)<br>Expenses not requiring<br>appropriation in the Budget year (b)                       | 72,376<br>938,851<br>1,607,780<br>72,602<br>254,637              | 75,554<br>943,348<br>1,693,862<br>67,667<br>262,207              | 77,506<br>714,072<br>1,546,526<br>66,922<br>263,586              | 79,538<br>717,150<br>1,555,413<br>66,827<br>268,521              |  |
| Expenses not requiring<br>appropriation in the Budget year (b)<br>Administered total<br>Departmental expenses<br>Departmental appropriation<br>s74 external revenue (a)<br>Expenses not requiring<br>appropriation in the Budget year (b)<br>Departmental total | 72,376<br>938,851<br>1,607,780<br>72,602<br>254,637<br>1,935,019 | 75,554<br>943,348<br>1,693,862<br>67,667<br>262,207<br>2,023,736 | 77,506<br>714,072<br>1,546,526<br>66,922<br>263,586<br>1,877,034 | 79,538<br>717,150<br>1,555,413<br>66,827<br>268,521<br>1,890,761 | 79,538<br>732,082<br>1,573,583<br>66,827<br>268,521<br>1,908,931 |

#### Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

Average staffing level (number) 8,025 8,259

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, resources received free of charge, write-down impairment, offset by lease payments.

# Table 2.3.3: Performance measure for Outcome 3

Table 2.3.3 details the performance measures for each program associated with Outcome 3. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 3: Advance a prosperous and secure Australia through trade and travel facilitation and modernisation, and effective customs, immigration, maritime and enforcement activities across the border continuum.

| Program 3.1: Trade Facilitation and Industry Engagement   |  |  |  |
|---|--|--|--|
| To advance Australia's economic interests by co-designing services and policies that reduce the |  |  |  |
| impact on legitimate movement of goods, and supports the Government's trade agenda.             |  |  |  |
|   |  |  |  |

| <ul> <li>This program is linked to the Activity 3.1 'Effective border management and revenue systems' in the 2022—23 Corporate Plan. Mechanisms through which program 3.1 will be delivered include:</li> <li>developming and delivering portfolio strategy, legislation and policy, to support the facilitation of legitimate movement</li> <li>providing tariff classification, valuation and rules of origin advice services to importers and exporters</li> </ul> |   |  |  |   |
|---|---|--|--|---|
|   |   |  | delivering the Australian Trusted Trade                                | er Program                                    |
|   |   |  | <ul> <li>advancing customs and border mode<br/>Trade System</li> </ul> | ernization initiatives including a Simplified |
| <ul> <li>providing expert advice, support and<br/>import and export of legitimate goods.</li> </ul>   | guidance material for industry to support   |  |  |   |
| Performance measures  | Expected performance results  |  |  |   |
| Effective trade and travel policy and regulation settings contribute to Australia's economic prosperity.  | Administration of the Australian Trusted<br>Trader program contributes to Australia's<br>economic prosperity, including through<br>reduced regulatory burden and delivery<br>of quality assurance and compliance<br>activities.   |  |  |   |
| Performance measures  | Planned performance results   |  |  |   |
| Effective trade and travel policy and regulation settings contribute to Australia's economic prosperity.  | Administration of the Australian Trusted<br>Trader (ATT) program contributes to<br>Australia's economic prosperity,<br>including through improved trader<br>experience and delivery of quality<br>assurance and compliance activities.  |  |  |   |
| As per 2022–23  | As per 2022–23  |  |  |   |
|   | <ul> <li>systems in the 2022–23 Corporate Plan.<br/>will be delivered include:</li> <li>developming and delivering portfolio st<br/>facilitation of legitimate movement</li> <li>providing tariff classification, valuatio<br/>importers and exporters</li> <li>delivering the Australian Trusted Trade</li> <li>advancing customs and border mode<br/>Trade System</li> <li>providing expert advice, support and<br/>import and export of legitimate goods.</li> <li>Performance measures</li> <li>Effective trade and travel policy and<br/>regulation settings contribute to<br/>Australia's economic prosperity.</li> <li>Performance measures</li> <li>Effective trade and travel policy and<br/>regulation settings contribute to<br/>Australia's economic prosperity.</li> </ul> |  |  |   |

| Program 3.2: Borde   | r Management  |  |  |  |
|--|---|--|--|--|
| To protect Australia's sovereignty, security and safety by developing strategy, legislation and policy that supports legitimate border movements, ensures compliance with border controls, strengthens visa and citizenship system integrity, and protects the Australian community from health risks. |   |  |  |  |
| Key activities   | This program is linked to the Activity 3.1 'Effective border management and revenue systems' in the 2022–23 Corporate Plan. Program 3.2 will be delivered by regulating and facilitating legitimate trade, migration and travel by: |  |  |  |
|  | <ul> <li>developing and delivering portfolio strategy, legislation and policy; issuing broker,<br/>depot and warehouse licenses</li> </ul>  |  |  |  |
|  | • working with partner agencies to influence and develop policy and regulatory models in relation to community protection and consumer safety   |  |  |  |
|  | effectively managing migration, traveller and cargo processes and information systems   |  |  |  |
|  | <ul> <li>providing migration, travel and import and export data and statistics</li> </ul>   |  |  |  |
|  | undertaking effective risk-based compliance activities to promote observance of Australian border laws as they relate to the movement of people and goods.  |  |  |  |
| Year   | Performance measures  | Expected performance results   |  |  |
| Current year<br>2021–22  | Effective trade and travel policy and regulation settings contribute to Australia's economic prosperity.  | Facilitation in trade, cargo and traveller<br>streams is maintained or improved<br>compared to previous reporting periods. |  |  |
| Year   | Performance measures  | Planned performance results  |  |  |
| Budget year<br>2022–23 (a)   | Effective trade and travel policy and regulation settings contribute to Australia's economic prosperity.  | Facilitation in trade, cargo and traveller streams is maintained or improved compared to previous reporting periods.       |  |  |
| Forward estimates 2023–26  | As per 2022–23  | As per 2022–23   |  |  |
| Material changes to Program 3.2 resulting from 2022–23 Budget measures: Nil  |   |  |  |  |

| Program 3.3: Bo   | rder-Revenue collection  |   |  |  |  |
|---|--|---|--|--|--|
| To advance Australia's economic interests through the effective collection and administration of customs duty and border charges. |  |   |  |  |  |
| Key activities  | This program is linked to the Activity 3.1 'Effective border management and revenue systems' in the 2022—23 Corporate Plan. Mechanisms through which program 3.3 will be delivered include:                        |   |  |  |  |
|   | <ul> <li>providing assurance that border revenue administered by the Department of Home<br/>Affairs and revenue collected on behalf of other agencies is correctly assessed,<br/>reported and paid</li> </ul>      |   |  |  |  |
|   | <ul> <li>providing assurance that revenue is protected by ensuring the correct application<br/>of refunds, concession and exemptions</li> </ul>  |   |  |  |  |
|   | <ul> <li>undertaking effective risk-based investigations and compliance activities, to<br/>promote observance of Australian border laws as they relate to revenue reporting<br/>and payment obligations</li> </ul> |   |  |  |  |
|   | <ul> <li>collecting and administering the Passenger Movement Charge</li> <li>administering the Tourist Refund Scheme.</li> </ul>   |   |  |  |  |
| Year  | Performance measures   | Expected performance results  |  |  |  |
| Current year<br>2021–22   | Administration of border revenue laws<br>and processes support effective revenue<br>collection and reduced revenue evasion.  | Effective revenue collection and reduced revenue evasion contribute to Australia's economic prosperity. |  |  |  |
| Year  | Performance measures   | Planned performance results   |  |  |  |
| Budget year<br>2022–23 (a)  | Administration of border revenue laws<br>and processes support effective revenue<br>collection and reduced revenue evasion.  | Effective revenue collection and reduced revenue evasion contribute to Australia's economic prosperity. |  |  |  |
| Forward estimates 2023–26   | As per 2022–23   | As per 2022–23  |  |  |  |
| Material changes to   | Program 3.3 resulting from 2022–23 Budget  | measures: Nil   |  |  |  |

Table 2.3.3: Performance measure for Outcome 3 (continued)

|                            |   | · · ·   |  |  |  |
|----------------------------|---|---|--|--|--|
| Program 3.4: Boi           | der Enforcement   |   |  |  |  |
| and travel, prever         | a's sovereignty, security and safety thro<br>tion of illegal movement of people and<br>s to detect and deter illegal activity in th   | goods, and coordination of whole-of-  |  |  |  |
| Key activities             | This program is linked to the Activity 3.2 'Effective border security and maritime surveillance' in the 2022—23 Corporate Plan. Mechanisms through which program 3.4 will be delivered include:           |   |  |  |  |
|                            | <ul> <li>processing international air and sea patherapy</li> </ul>  | assengers and crew  |  |  |  |
|                            | <ul> <li>providing eligible travellers with the option for self-processing and clearance<br/>through automated border control at a range of Australian international airports<br/>and seaports</li> </ul> |   |  |  |  |
|                            |   | n activity in the international mail, air cargo<br>ect and prevent the import or export of<br>nent of restricted items  |  |  |  |
|                            | <ul> <li>processing vessels crossing the borde</li> </ul>   | r   |  |  |  |
|                            | <ul> <li>conducting land-based patrol and surver<br/>regional ports, including through the de</li> </ul>  | eillance of the waterfront, remote areas and eployment of mobile teams  |  |  |  |
|                            | investigating and potentially prosecutir  | ng breaches of Australian border laws   |  |  |  |
|                            | by civil maritime security threats by   | rts to mitigate, or eliminate, the risks posed<br>detecting, reporting and responding to<br>th relevant laws in the Australian maritime   |  |  |  |
| Year                       | Performance measures  | Expected performance results  |  |  |  |
| Current year<br>2021–22    | Border security and contemporary<br>maritime surveillance activities support<br>the identification and referral of people<br>and goods crossing Australian Borders<br>that pose a risk.                   |   |  |  |  |
| Year                       | Performance measures  | Planned performance results   |  |  |  |
| Budget year<br>2022–23 (a) | Border security and contemporary<br>maritime surveillance activities support<br>the identification and referral of people<br>and goods crossing Australian Borders<br>that pose a risk.                   | 100 per cent of identified disruptive or<br>non-compliant activities occurring in the<br>Australian Maritime Domain were<br>subject to a prioritised, risk-based law<br>enforcement response. |  |  |  |
| Forward estimates 2023–26  | As per 2022–23  | As per 2022–23  |  |  |  |
| Material changes to        | Program 3.4 resulting from 2022–23 Budget   | measures: Nil   |  |  |  |

| Program 3.5: Ons           | shore Compliance and Detention  |  |  |  |  |
|----------------------------|---|--|--|--|--|
| stay requirements          | a's sovereignty, security and safety by r<br>through an effective and appropriate p<br>resolving the immigration status of the le   | program of prevention, deterrence and  |  |  |  |
| Key activities             | This program is linked to the Activity 3.2 'Effective border security and maritime surveillance' in the 2022—23 Corporate Plan. Program 3.5 will be delivered by regulating and facilitating legitimate trade, migration and travel by: |  |  |  |  |
|                            |   | stralian employers with employer sanctions geted education and engagement activities   |  |  |  |
|                            |   | resolution, including voluntary return to the ere appropriate, reintegration assistance  |  |  |  |
|                            | <ul> <li>providing health and other support services for non-citizens awaiting status<br/>resolution where appropriate</li> </ul>   |  |  |  |  |
|                            | <ul> <li>managing detention centres for the puppes a risk to the community, while the</li> </ul>  | urposes of accommodating individuals that<br>eir status is being resolved.   |  |  |  |
| Year                       | Performance measures  | Expected performance results   |  |  |  |
| Current year<br>2021–22    | Enforcing the integrity of Australia's<br>migration system and compliance with<br>Australia's migration laws pre, at and<br>post the border.  | The number of critical incidents in<br>immigration detention facilities<br>decreases compared to previous<br>reporting periods.                    |  |  |  |
| Year                       | Performance measures  | Planned performance results  |  |  |  |
| Budget year<br>2022–23 (a) | Enforcing the integrity of Australia's<br>migration system and compliance with<br>Australia's migration laws pre, at and<br>post the border.  | The proportion of critical incidents in<br>immigration detention facilities remains<br>consistent with or less than previous<br>reporting periods. |  |  |  |
| Forward estimates 2023–26  | As per 2022–23  | As per 2022–23   |  |  |  |
| Material changes to        | Program 3.5 resulting from 2022–23 Budget   | measures: Nil  |  |  |  |

Table 2.3.3: Performance measure for Outcome 3 (continued)

# Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of entity finances for the 2022–23 budget year, including the impact of budget measures and resourcing on financial statements.

# 3.1 Budgeted financial statements

# 3.1.2 Explanatory notes and analysis of budgeted financial statements

# Departmental

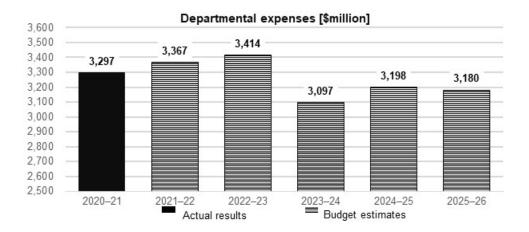
# Budgeted departmental comprehensive income statement

This statement presents the expected financial result for the Department and identifies expenses and revenue on a full accrual basis.

# Expenses

Total departmental expenses (Figure 1) are expected to increase from \$3,367.3 million in 2021–22 to \$3,414.1 million, an increase of \$46.8 million.

The increase in the budgeted departmental expenses is attributable to supplier expenses increasing by \$186.8 million, depreciation, amortisation expenses, finance costs and other expenses increasing by \$21.1 million offset by a \$161.1 million decrease in employee benefits.



# Figure 1: Total departmental expenses as at 2022-23 Budget

Budget 2022-23 | Portfolio Budget Statements

#### Revenue

The total departmental revenue is expected to increase from \$3,003.9 million in 2021–22 to \$3,036.5 million in 2022–23. The increase of \$32.5 million is due to an increase in revenue from Government (appropriation revenue) of \$67.5 million, offset with a decrease in Department's own-source income of \$35.0 million.

#### Budgeted departmental balance sheet

This statement reports the financial position of the Department, its assets, liabilities and equity.

In 2022–23, total departmental assets are expected to decrease from \$5,420.7 million in 2021–22 to \$5,098.4 million. The decrease of \$322.4 million is due to a decrease of \$274.2 million in non-financial assets, and a decrease of \$48.2 million in financial assets.

Departmental liabilities are expected to decrease from \$4,305.9 million in 2021–22 to \$4,156.0 million, a decrease of \$149.9 million due to a decrease in lease liabilities.

# **Budgeted departmental statement of cash flows**

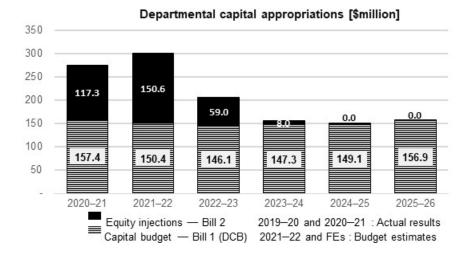
The cash flow statement reports the extent and nature of cash flows, grouped according to operating, investing and financing activities.

The budgeted cash flow reflects the impact of new measures, changes to own-source revenue and changes in expenses and capital investment as reported in the income statement and balance sheet at Tables 3.1 and 3.2.

# Capital budget statement – departmental

This statement reports the forward plan for capital expenditure.

Total departmental capital appropriations (Figure 2) have decreased in 2022–23 by \$95.9 million, as a result of a decrease of \$4.3 million in Capital budget – Bill 1 (DCB) and a decrease of \$91.5 million in Equity injections – Bill 2.



#### Figure 2: Total departmental capital appropriations as at 2022–23 Budget

#### Statement of asset movements

This statement reports the budgeted movements by asset class of the Department's nonfinancial assets during the current financial year.

The decrease of \$274.2 million in the estimated net book balance from 1 July 2022 to 30 June 2023 is due to the net impact of asset purchases of \$372.5 million, offset by depreciation, amortisation and other lease movement of \$646.7 million.

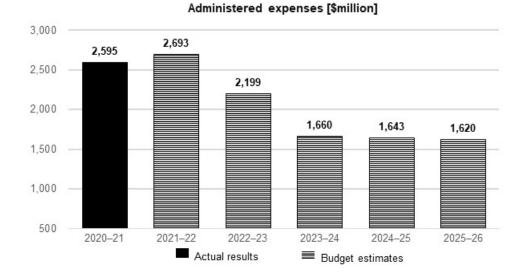
#### Administered

#### Schedule of budgeted income and expenses administered on behalf of Government

This schedule identifies the main revenue and expense items administered by the Department on behalf of the Government.

#### Expenses

In 2022–23, administered expenses (Figure 3) are expected to decrease from \$2,692.8 million in 2021–22 to \$2,198.9 million, a decrease of \$493.8 million. The major change in the budgeted administered expenses are attributable to supplier expenses decreasing by \$486.9 million and personal benefits decreasing by \$60.7 million, offset by increasing grant expenses of \$49.4 million and increasing depreciation, amortisation and other expenses of \$4.3 million.

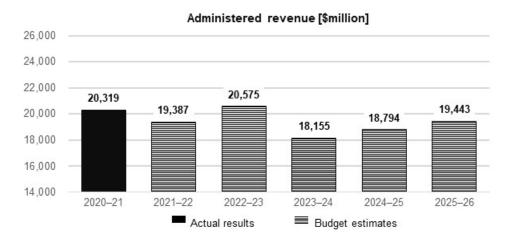


#### Figure 3: Administered expenses as at 2022-23 Budget

#### Revenue

In 2022–23, the Department will administer the collection of revenue (Figure 4) on behalf of the Government of an estimated \$20,574.5 million, which is an increase of \$1,187.4 million compared to the estimated actual of \$19,387.1 million in 2021–22.

Figure 4: Administered revenue as at 2022-23 Budget



In 2022–23, the Department is estimated to collect \$20,397.7 million in taxation revenue, which is an increase of \$1,170.8 million from \$19,226.9 million in 2021–22. The increase

is primarily due to an increase of \$1,230.8 million in other taxes, offset by a decrease in Customs duty collections of \$60.0 million.

In 2022–23, the Department will administer the collection of non-taxation revenue on behalf of Government of an estimated \$176.8 million, which is an increase of \$16.7 million from the \$160.2 million in 2021–22.

#### Schedule of budgeted assets and liabilities administered on behalf of Government

This schedule reports assets and liabilities administered by the Department on behalf of the Government.

In 2022–23, total administered assets are expected to decrease by \$26.9 million from \$1,142.3 million in 2021–22 to \$1,115.4 million. The movement is due to a decrease in non-financial assets of \$76.9 million, mainly driven by depreciation in buildings and other property, plant and equipment, offset by an increase in financial assets of \$50.0 million.

#### Schedule of budgeted administered cash flows

This schedule shows the cash flow administered on behalf of the Government. The cash flows largely reflect the transactions of the schedule of income and expenses.

#### Schedule for administered capital budget

This statement reports the forward plan for capital expenditure.

Total capital appropriations have increased by \$0.3 million in the 2022–23 financial year compred to 2021–22, as a result of an increase of \$5.4 million in Capital budget – Bill 1 (ACB), offset by a decrease of \$5.1 million in Administered Assets and Liabilities – Bill 2.

#### Statement of administered asset movements

This statement reports the budgeted movements by asset class of administered non-financial assets during the 2022–23 financial year.

The decrease of \$76.9 million in the estimated net book balance from 1 July 2022 to 30 June 2023 is due to the net impact of an increase in expected asset purchases of \$33.1 million, offset by depreciation and amortisation expenses of \$110.0 million.

# 3.2. Budgeted financial statements tables

| Table 3.1: Comprehensive income statement (showing net cost of services) for |
|--|
| the period ended 30 June   |

| •  |                                |                   |                                |                                |                                |
|--|--------------------------------|-------------------|--------------------------------|--------------------------------|--------------------------------|
|  | 2021–22<br>Estimated<br>actual | 2022–23<br>Budget | 2023–24<br>Forward<br>estimate | 2024–25<br>Forward<br>estimate | 2025–26<br>Forward<br>estimate |
|  | \$'000                         | \$'000            | \$'000                         | \$'000                         | \$'000                         |
| EXPENSES   | -                              |                   |                                |                                |                                |
| Employee benefits  | 1,592,703                      | 1,431,632         | 1,400,054                      | 1,503,450                      | 1,451,110                      |
| Suppliers<br>Depreciation and                                  | 1,091,508                      | 1,278,279         | 991,921                        | 979,034                        | 1,015,218                      |
| amortisation (a)   | 635,653                        | 646,662           | 661,987                        | 675,673                        | 675,673                        |
| Finance costs<br>Write-down and impairment<br>of assets        | 32,642                         | 40,296            | 38,363                         | 35,953                         | 35,953                         |
| Of assets<br>Other expenses                                    | _<br>14,800                    | <br>17,206        | 4,673                          | -<br>3.865                     | -<br>1,903                     |
| Total expenses   | 3,367,306                      | 3,414,075         | 3,096,998                      | 3,197,975                      | 3,179,857                      |
| LESS:  | 3,307,300                      | 3,414,075         | 3,096,996                      | 3,197,975                      | 3,179,057                      |
| OWN-SOURCE INCOME  |                                |                   |                                |                                |                                |
| Own-source revenue<br>Revenue from contracts with              |                                |                   |                                |                                |                                |
| customers  | 210,849                        | 186,681           | 188,504                        | 188,504                        | 187,873                        |
| Rental income  | 3,978                          | 3,978             | 3,978                          | 3,978                          | 3,978                          |
| Other  | 18,506                         | 7,660             | 5,161                          | 3,559                          | 3,573                          |
| Total own-source revenue                                       | 233,333                        | 198,319           | 197,643                        | 196,041                        | 195,424                        |
| Gains  |                                |                   |                                |                                |                                |
| Sale of assets   | -                              | -                 | -                              | -                              | -                              |
| Foreign exchange gains   | -                              | -                 | -                              | -                              | -                              |
| Other  |                                | -                 | -                              | _                              | _                              |
| Total gains  |                                | -                 | -                              | -                              | -                              |
| Total own-source income  | 233,333                        | 198,319           | 197,643                        | 196,041                        | 195,424                        |
| Net (cost of)/contribution by<br>services                      | (3,133,973)                    | (3,215,756)       | (2,899,355)                    | (3,001,934)                    | (2,984,433)                    |
| Revenue from Government  | 2,770,597                      | 2,838,142         | 2,516,396                      | 2,609,119                      | 2,591,618                      |
| Surplus/(deficit) attributable<br>to the Australian Government | (363,376)                      | (377,614)         | (382,959)                      | (392,815)                      | (392,815)                      |
| OTHER COMPREHENSIVE<br>INCOME                                  |                                |                   |                                |                                |                                |
| Total comprehensive<br>income/(loss)                           | (363,376)                      | (377,614)         | (382,959)                      | (392,815)                      | (392,815)                      |
| Total comprehensive<br>income/(loss) attributable to           |                                |                   |                                |                                |                                |
| the Australian Government                                      | (363,376)                      | (377,614)         | (382,959)                      | (392,815)                      | (392,815)                      |

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

|   | 2021–22<br>Estimated<br>actual<br>\$'000 | 2022–23<br>Budget<br>\$'000 | 2023–24<br>Forward<br>estimate<br>\$'000 | 2024–25<br>Forward<br>estimate<br>\$'000 | 2025–26<br>Forward<br>estimate<br>\$'000 |
|---|--|-----------------------------|--|--|--|
| Total comprehensive income/(loss) – as per statement of comprehensive income Plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity | (363,376)                                | (377,614)                   | (382,959)                                | (392,815)                                | (392,815)                                |
| injections) (a)   | 324,325                                  | 340,502                     | 353,477                                  | 367,476                                  | 367,476                                  |
| Plus: depreciation/amortisation expenses for ROU assets (b)   | 311,328                                  | 306,160                     | 308,510                                  | 308,197                                  | 308,197                                  |
| Less: lease principal repayments (b)  | 272,277                                  | 269,048                     | 279,028                                  | 282,858                                  | 282,858                                  |
| Net cash operating surplus/(deficit)  | -  | -                           | -  | -  | -  |

Prepared on Australian Accounting Standards basis.

(a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5: Departmental capital budget statement.(b) Applies leases under AASB 16 Leases.

| <b>v</b>                      | 0004 00              | 0000 00           | 0000 04            | ,                  | 0005 00            |
|-------------------------------|----------------------|-------------------|--------------------|--------------------|--------------------|
|                               | 2021–22<br>Estimated | 2022–23<br>Budget | 2023–24<br>Forward | 2024–25<br>Forward | 2025–26<br>Forward |
|                               | actual               | Budget            | estimate           | estimate           | estimate           |
|                               | \$'000               | \$'000            | \$'000             | \$'000             | \$'000             |
| ASSETS                        |                      |                   |                    |                    |                    |
| Financial assets              |                      |                   |                    |                    |                    |
| Cash and cash equivalents     | 14,774               | 16,059            | 16,059             | 16,059             | 16,059             |
| Trade and other receivables   | 566,666              | 518,500           | 518,500            | 518,500            | 518,500            |
| Other financial assets        | 27,123               | 25,838            | 25,838             | 25,838             | 25,838             |
| Total financial assets        | 608,563              | 560,397           | 560,397            | 560,397            | 560,397            |
| Non-financial assets          |                      |                   |                    |                    |                    |
| Land                          | 44,740               | 43,377            | 42,014             | 40,651             | 39,288             |
| Buildings                     | 2,312,948            | 2,137,661         | 2,020,647          | 1,875,820          | 1,736,417          |
| Property, plant and equipment | 1,885,846            | 1,835,092         | 1,629,182          | 1,388,885          | 1,174,975          |
| Intangibles                   | 489,282              | 442,481           | 374,635            | 293,345            | 188,040            |
| Inventories                   | 21,416               | 21,416            | 21,416             | 21,416             | 21,416             |
| Other non-financial assets    | 57,935               | 57,935            | 57,935             | 57,935             | 57,935             |
| Total non-financial assets    | 4,812,167            | 4,537,962         | 4,145,829          | 3,678,052          | 3,218,071          |
| Total assets                  | 5,420,730            | 5,098,359         | 4,706,226          | 4,238,449          | 3,778,468          |
| LIABILITIES                   |                      |                   |                    |                    |                    |
| Payables                      |                      |                   |                    |                    |                    |
| Suppliers                     | 220,697              | 220,697           | 220,697            | 220,697            | 220,697            |
| Other payables                | 18,723               | 18,723            | 18,723             | 18,723             | 18,723             |
| Total payables                | 239,420              | 239,420           | 239,420            | 239,420            | 239,420            |
| Interest bearing liabilities  |                      |                   |                    |                    |                    |
| Leases                        | 3,451,266            | 3,301,375         | 3,136,850          | 2,912,809          | 2,688,768          |
| Total interest bearing        |                      |                   |                    |                    |                    |
| liabilities                   | 3,451,266            | 3,301,375         | 3,136,850          | 2,912,809          | 2,688,768          |
| Provisions                    |                      |                   |                    |                    |                    |
| Employee provisions           | 557,745              | 557,745           | 557,745            | 557,745            | 557,745            |
| Other provisions              | 57,480               | 57,480            | 57,480             | 57,480             | 57,480             |
| Total provisions              | 615,225              | 615,225           | 615,225            | 615,225            | 615,225            |
| Total liabilities             | 4,305,911            | 4,156,020         | 3,991,495          | 3,767,454          | 3,543,413          |
| Net assets                    | 1,114,819            | 942,339           | 714,731            | 470,995            | 235,055            |
| EQUITY (a)                    |                      |                   |                    |                    |                    |
| Parent entity interest        |                      |                   |                    |                    |                    |
| Contributed equity            | 3,896,667            | 4,101,801         | 4,257,152          | 4,406,231          | 4,563,106          |
| Reserves                      | 367,899              | 367,899           | 367,899            | 367,899            | 367,899            |
| Retained surplus              | (2 140 747)          | (2 507 264)       | (2.010.220)        | (4 202 425)        |                    |
| (accumulated deficit)         | (3,149,747)          | (3,527,361)       | (3,910,320)        | (4,303,135)        | (4,695,950)        |
| Total parent entity interest  | 1,114,819            | 942,339           | 714,731            | 470,995            | 235,055            |
| Total equity                  | 1,114,819            | 942,339           | 714,731            | 470,995            | 235,055            |

# Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Prepared on Australian Accounting Standards basis. (a) 'Equity' is the residual interest in assets after deduction of liabilities.

# Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2022–23)

|  | Retained<br>earnings | Asset<br>revaluation | Contributed<br>equity/ | Total<br>equity |
|--|----------------------|----------------------|------------------------|-----------------|
|  | \$'000               | reserve<br>\$'000    | capital<br>\$'000      | \$'000          |
| Opening balance as at 1 July 2022  |                      |                      |                        |                 |
| Balance carried forward from previous<br>period<br>Adjustment for changes in accounting<br>policies      | (3,149,747)          | 367,899<br>_         | 3,896,667              | 1,114,819       |
| Adjusted opening balance   | (3,149,747)          | 367,899              | 3,896,667              | 1,114,819       |
| Comprehensive income   |                      |                      |                        |                 |
| Other comprehensive income   | _                    | _                    | _                      | _               |
| Surplus/(deficit) for the period   | (377,614)            | _                    | _                      | (377,614)       |
| Total comprehensive income   | (377,614)            | -                    | -                      | (377,614)       |
| Of which:<br>Attributable to the Australian<br>Government<br>Attributable to non-controlling<br>interest | (377,614)            | -                    | -                      | (377,614)       |
| Transactions with owners   |                      |                      |                        |                 |
| <i>Distributions to owners</i><br>Returns on capital:  |                      |                      |                        |                 |
| Dividends<br>Returns of capital:   | -                    | _                    | _                      | -               |
| Restructuring  | _                    | _                    | _                      | -               |
| Contributions by owners  |                      |                      |                        |                 |
| Equity injection – appropriation   | -                    | -                    | 59,047                 | 59,047          |
| Departmental capital budget (DCB)  |                      | -                    | 146,087                | 146,087         |
| Sub-total transactions with owners   |                      | -                    | 205,134                | 205,134         |
| Estimated closing balance as at 30 June 2023   | (3,527,361)          | 367,899              | 4,101,801              | 942,339         |
| Closing balance attributable to the<br>Australian Government   | (3,527,361)          | 367,899              | 4,101,801              | 942,339         |

Prepared on Australian Accounting Standards basis

| Table 3.4: Budgeted departmental statement of cash flows (for the period ended |  |
|--|--|
| 30 June)   |  |

|  | 2021–22<br>Estimated<br>actual   | 2022–23<br>Budget  | 2023–24<br>Forward<br>estimate                                     | 2024–25<br>Forward<br>estimate                                     | 2025–20<br>Forward<br>estimate  |
|--|--|--|--|--|---|
|  | \$'000   | \$'000   | \$'000   | \$'000   | \$'00   |
| OPERATING ACTIVITIES   |  |  |  |  |   |
| Cash received  |  |  |  |  |   |
| Appropriations<br>Sale of goods and rendering of   | 3,065,752  | 3,084,640  | 2,712,767  | 2,803,888  | 2,785,77  |
| services   | 149,657  | 169,600  | 118,921  | 132,043  | 32,32   |
| Net GST received   | 119,209  | 96,428   | 92,275   | 77,382   | 92,54   |
| Other  | 98,442   | 64,748   | 61,499   | 59,897   | 59,91   |
| Total cash received  | 3,433,060  | 3,415,416  | 2,985,462  | 3,073,210  | 2,970,55  |
| Cash used  |  |  |  |  |   |
| Employees  | 1,592,703  | 1,431,632  | 1,400,054  | 1,503,450  | 1,451,11  |
| Suppliers  | 1,225,483  | 1,410,736  | 1,066,973  | 1,052,315  | 1,004,57  |
| Interest payments on lease liability s74 external revenue transferred to   | 32,642   | 40,296   | 38,363   | 35,953   | 35,95   |
| the OPA  | 232,061  | 197,047  | 196,371  | 194,769  | 194,15  |
| Other  | 14,800   | 17,206   | 4,673  | 3,865  | 1,90  |
| Total cash used  | 3,097,689  | 3,096,917  | 2,706,434  | 2,790,352  | 2,687,69  |
| Net cash from/(used by) operating<br>activities  | 335,371  | 318,499  | 279,028  | 282,858  | 282,85  |
| INVESTING ACTIVITIES<br>Cash received  |  |  |  |  |   |
| Proceeds from sales of property,<br>plant and equipment  | _  | _  | _  | _  |   |
| Total cash received  |  | _  | _  | _  |   |
| Cash used  |  |  |  |  |   |
| Purchase of property, plant and  |  |  |  |  |   |
|  | 354,302  | 253,300  | 155,351  | 149,079  | 156,87  |
| equipment and intangibles  |  |  |  | 4 40 070   |   |
|  | 354,302  | 253,300  | 155,351  | 149,079  | 156,87  |
| <i>Total cash used</i><br>Net cash from/(used by) investing  | 354,302  | ,  |  | ,  | -   |
| <i>Total cash used</i><br>Net cash from/(used by) investing<br>activities  |  | 253,300<br>(253,300)   | 155,351<br>(155,351)   | (149,079   | -   |
| <i>Total cash used</i><br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES  | 354,302  | ,  |  | ,  |   |
| <i>Total cash used</i><br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES  | 354,302  | ,  | (155,351)  | ,  | (156,875  |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity  | 354,302<br>(354,302)   | (253,300)  |  | (149,079)  | <b>(156,875</b>   |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity<br>Total cash received   | <b>354,302</b><br>(354,302)<br>301,016                                     | (253,300)<br>205,134   | ( <b>155,351</b> )<br>155,351                                      | (149,079)<br>149,079   | <b>(156,875</b>   |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity<br>Total cash received   | <b>354,302</b><br>(354,302)<br>301,016                                     | (253,300)<br>205,134   | ( <b>155,351</b> )<br>155,351                                      | (149,079)<br>149,079   | (156,875<br>156,87<br>156,87  |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity<br>Total cash received<br>Cash used<br>Principal payments on lease liability   | 354,302<br>(354,302)<br>301,016<br>301,016<br>272,277                      | (253,300)<br>205,134<br>205,134<br>269,048                                   | (155,351)<br>155,351<br>155,351<br>279,028                         | (149,079)<br>149,079<br>149,079<br>282,858                         | (156,875<br>156,87<br>156,87<br>282,85                                |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity<br>Total cash received<br>Cash used<br>Principal payments on lease liability<br>Total cash used<br>Net cash from/(used by) financing               | 354,302<br>(354,302)<br>301,016<br>301,016<br>272,277<br>272,277           | (253,300)<br>205,134<br>205,134<br>269,048<br>269,048                        | (155,351)<br>155,351<br>155,351<br>279,028<br>279,028              | (149,079)<br>149,079<br>149,079<br>282,858<br>282,858              | (156,875<br>156,87<br>156,87<br>282,85<br>282,85                      |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity<br>Total cash received<br>Cash used<br>Principal payments on lease liability<br>Total cash used<br>Net cash from/(used by) financing<br>activities | 354,302<br>(354,302)<br>301,016<br>301,016<br>272,277<br>272,277<br>28,739 | (253,300)<br>205,134<br>205,134<br>269,048<br>269,048<br>269,048<br>(63,914) | (155,351)<br>155,351<br>155,351<br>279,028                         | (149,079)<br>149,079<br>149,079<br>282,858                         | (156,875<br>156,87<br>156,87<br>282,85<br>282,85                      |
| Total cash used<br>Net cash from/(used by) investing<br>activities<br>FINANCING ACTIVITIES<br>Cash received<br>Contributed equity<br>Total cash received<br>Cash used  | 354,302<br>(354,302)<br>301,016<br>301,016<br>272,277<br>272,277           | (253,300)<br>205,134<br>205,134<br>269,048<br>269,048                        | (155,351)<br>155,351<br>155,351<br>279,028<br>279,028<br>(123,677) | (149,079)<br>149,079<br>149,079<br>282,858<br>282,858<br>(133,779) | 156,87<br>(156,875<br>156,87<br>282,85<br>282,85<br>(125,983<br>16,05 |

| Table 3.5: Departmental capital budget statement (for | the period ended 30 June) |
|---|---------------------------|
|   |                           |

|   | 2021–22<br>Estimated<br>actual<br>\$'000 | 2022–23<br>Budget<br>\$'000 | 2023–24<br>Forward<br>estimate<br>\$'000 | 2024–25<br>Forward<br>estimate<br>\$'000 | 2025–26<br>Forward<br>estimate<br>\$'000 |
|---|--|-----------------------------|--|--|--|
| NEW CAPITAL APPROPRIATIONS  |  |                             |  |  |  |
| Capital budget – Bill 1 (DCB)   | 150,420                                  | 146,087                     | 147,342                                  | 149,054                                  | 156,875                                  |
| Equity injections – Bill 2  | 150,596                                  | 59,047                      | 8,009                                    | 25                                       | -  |
| Total new capital appropriations  | 301,016                                  | 205,134                     | 155,351                                  | 149,079                                  | 156,875                                  |
| Provided for:   |  |                             |  |  |  |
| Purchase of non-financial assets  | 301,016                                  | 205,134                     | 155,351                                  | 149,079                                  | 156,875                                  |
| Total items   | 301,016                                  | 205,134                     | 155,351                                  | 149,079                                  | 156,875                                  |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   |  |                             |  |  |  |
| Funded by capital appropriations (a)<br>Funded by capital appropriation     | 219,133                                  | 91,962                      | 8,009                                    | 25                                       | _  |
| – DCB (b)   | 135,169                                  | 161,338                     | 147,342                                  | 149,054                                  | 156,875                                  |
| Funded internally from departmental resources (c)                           | _  | _                           | _  | _  | _  |
| TOTAL   | 354,302                                  | 253,300                     | 155,351                                  | 149,079                                  | 156,875                                  |
| RECONCILIATION OF CASH USED TO<br>ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |  |                             |  |  |  |
| Total purchases   | 354,302                                  | 253,300                     | 155,351                                  | 149,079                                  | 156,875                                  |
| Total cash used to acquire assets   | 354,302                                  | 253,300                     | 155,351                                  | 149,079                                  | 156,875                                  |

Prepared on Australian Accounting Standards basis.
(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.
(b) Includes purchases from current and previous years' departmental capital budgets (DCBs).
(c) Includes the following s74 external receipts:

sponsorship, subsidy, gifts or similar contribution
internally developed assets
proceeds from the sale of assets.

| •   |           |   |                        | <u> </u>              |                            |
|---|-----------|---|------------------------|-----------------------|----------------------------|
|   | Land      | Buildings                               | Other property,        | Computer<br>software  | Total                      |
|   |           |   | plant and              | and                   |                            |
|   | \$'000    | \$'000                                  | equipment<br>\$'000    | intangibles<br>\$'000 | \$'000                     |
| As at 1 July 2022   |           |   |                        |                       |                            |
| Gross book value  | 17,952    | 465,727                                 | 747,047                | 1,644,446             | 2,875,172                  |
| Gross book value – ROU assets<br>Accumulated  | 31,485    | 2,403,401                               | 1,642,943              | _                     | 4,077,829                  |
| depreciation/amortisation and<br>impairment<br>Accumulated                                  | -         | (65,541)                                | (161,652)              | (1,155,164)           | (1,382,357)                |
| depreciation/amorisation and<br>impairment – ROU assets                                     | (4,697)   | (490,639)                               | (342,492)              | _                     | (837,828)                  |
| Opening net book balance  | 44,740    | 2,312,948                               | 1,885,846              | 489,282               | 4,732,816                  |
| Capital asset additions   | ,         | , | ,,                     |                       | , , , , , , ,              |
| Estimated expenditure on new or<br>replacement assets<br>By purchase – appropriation        |           | 22.005                                  | 100 000                | 404 600               | 050 000                    |
| equity (a)  | -         | 23,005                                  | 128,603                | 101,692               | 253,300                    |
| By purchase – other - ROU assets  | -         | 51,420                                  | 67,737                 | -                     | 119,157                    |
| From acquisition of entities or operations (including restructuring)                        | _         | _                                       | _                      | _                     | _                          |
| Total additions   | -         | 74,425                                  | 196,340                | 101,692               | 372,457                    |
| Other movements   |           |   |                        |                       |                            |
| Depreciation/amortisation expense<br>Depreciation/amortisation on ROU                       | -         | (54,849)                                | (137,160)              | (148,493)             | (340,502)                  |
| assets  | (1,363)   | (194,863)                               | (109,934)              | -                     | (306,160)                  |
| Total other movements   | (1,363)   | (249,712)                               | (247,094)              | (148,493)             | (646,662)                  |
| As at 30 June 2023  |           |   |                        |                       |                            |
| Gross book value  | 17,952    | 488,732                                 | 875,650                | 1,746,138             | 3,128,472                  |
| Gross book value – ROU assets<br>Accumulated  | 31,485    | 2,454,821                               | 1,710,680              | -                     | 4,196,986                  |
| depression/amortication and   |           |   |                        |                       |                            |
| depreciation/amortisation and<br>impairment<br>Accumulated<br>depreciation/amortisation and | -         | (120,390)                               | (298,812)              | (1,303,657)           | (1,722,859)                |
| impairment  | - (6,060) | (120,390)<br>(685,502)                  | (298,812)<br>(452,426) | (1,303,657)           | (1,722,859)<br>(1,143,988) |

#### Table 3.6: Statement of departmental asset movements (Budget year 2022–23)

Prepared on Australian Accounting Standards basis. (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022–23, including collection development acquisition budget.

| 2021-22    | 2022-23   | 2023-24   | 2024-25  | 2025–26   |
|------------|---|---|--|---|
|            |   | Forward   | Forward  | Forward   |
| actual     | g   | estimate  | estimate   | estimate  |
| \$'000     | \$'000  | \$'000  | \$'000   | \$'000  |
|            |   |   |  |   |
| 2,216,113  | 1,729,256   | 1,289,459   | 1,303,721  | 1,335,396   |
| 156,035    | 95,384  | 92,548  | 93,438   | 88,952  |
| 204,120    | 253,475   | 155,615   | 120,540  | 70,464  |
|            |   |   |  |   |
| 105,481    | 109,984   | 112,807   | 118,594  | 118,594   |
| 0.400      |   |   |  |   |
| ,          | ,   | ,   | ,  | 5,376   |
| 2,822      | 2,639   | 1,556   | 1,504  | 1,435   |
|            |   |   |  |   |
| 2,692,759  | 2,198,926   | 1,660,173   | 1,643,173  | 1,620,217   |
|            |   |   |  |   |
|            |   |   |  |   |
|            |   |   |  |   |
|            |   |   |  |   |
| 16,979,450 | 16,919,450  | 13,679,450  | 14,149,450   | 14,689,450  |
| 2,247,490  | 3,478,254   | 4,325,994   | 4,501,715  | 4,610,946   |
| 19,226,940 | 20,397,704  | 18,005,444  | 18,651,165   | 19,300,396  |
|            |   |   |  |   |
|            |   |   |  |   |
| 96,800     | 97,467  | 98,147  | 98,842   | 99,577  |
| -          | -   | -   | _  | -   |
| 63,375     | 79,360  | 51,627  | 43,913   | 42,825  |
| 160,175    | 176,827   | 149,774   | 142,755  | 142,402   |
|            |   |   |  |   |
|            |   |   |  |   |
| 19,387,115 | 20,574,531  | 18,155,218  | 18,793,920   | 19,442,798  |
|            |   |   |  |   |
|            | -   |   | _  | -   |
| _          | -   | _   | -  | -   |
|            | \$'000<br>2,216,113<br>156,035<br>204,120<br>105,481<br>8,188<br>2,822<br><b>2,692,759</b><br>16,979,450<br>2,247,490<br><b>19,226,940</b><br>96,800<br>–<br>63,375 | Estimated<br>actual<br>\$'000<br>2,216,113<br>1,729,256<br>156,035<br>95,384<br>204,120<br>253,475<br>105,481<br>109,984<br>8,188<br>8,188<br>8,188<br>2,822<br>2,639<br>2,692,759<br>2,198,926<br>2,692,759<br>2,198,926<br>16,919,450<br>2,247,490<br>3,478,254<br>19,226,940<br>20,397,704<br>96,800<br>97,467<br>-<br>-<br>63,375<br>79,360<br>160,175<br>176,827 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000           2,216,113         1,729,256         1,289,459           156,035         95,384         92,548           204,120         253,475         155,615           105,481         109,984         112,807           8,188         8,188         8,188           2,822         2,639         1,556           2,692,759         2,198,926         1,660,173           16,979,450         16,919,450         13,679,450           2,247,490         3,478,254         4,325,994           19,226,940         20,397,704         18,005,444           96,800         97,467         98,147           -         -         -           63,375         79,360         51,627           160,175         176,827         149,774 | Estimated<br>actual<br>\$'000         Budget<br>\$'000         Forward<br>estimate<br>\$'000         Forward<br>estimate<br>\$'000           2,216,113         1,729,256         1,289,459         1,303,721           156,035         95,384         92,548         93,438           204,120         253,475         155,615         120,540           105,481         109,984         112,807         118,594           8,188         8,188         8,188         5,376           2,822         2,639         1,556         1,504           2,692,759         2,198,926         1,660,173         1,643,173           16,979,450         16,919,450         13,679,450         14,149,450           2,247,490         3,478,254         4,325,994         4,501,715           19,226,940         20,397,704         18,005,444         18,651,165           96,800         97,467         98,147         98,842           -         -         -         -           63,375         79,360         51,627         43,913           160,175         176,827         149,774         142,755 |

# Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

| · · ·   |                                | / \               |                                |                                |                                |
|---|--------------------------------|-------------------|--------------------------------|--------------------------------|--------------------------------|
|   | 2021–22<br>Estimated<br>actual | 2022–23<br>Budget | 2023–24<br>Forward<br>estimate | 2024–25<br>Forward<br>estimate | 2025–26<br>Forward<br>estimate |
|   | \$'000                         | \$'000            | \$'000                         | \$'000                         | \$'000                         |
| Total own-sourced<br>income administered on<br>behalf of Government | 19,387,115                     | 20,574,531        | 18,155,218                     | 18,793,920                     | 19,442,798                     |
| Net (cost   | 19,307,115                     | 20,574,551        | 10,155,210                     | 10,793,920                     | 19,442,790                     |
| of)/contribution by<br>services                                     | (16,694,356)                   | (18,375,605)      | (16,495,045)                   | (17,150,747)                   | (17,822,581)                   |
| Surplus/(deficit) before  |                                |                   |                                |                                |                                |
| income tax  | (16,694,356)                   | (18,375,605)      | (16,495,045)                   | (17,150,747)                   | (17,822,581)                   |
| Income tax expense  |                                |                   |                                |                                |                                |
| Surplus/(deficit) after   |                                |                   |                                |                                |                                |
| income tax  | 16,694,356                     | 18,375,605        | 16,495,045                     | 17,150,747                     | 17,822,581                     |
| OTHER   |                                |                   |                                |                                |                                |
| COMPREHENSIVE   |                                |                   |                                |                                |                                |
| INCOME  |                                |                   |                                |                                |                                |
| Items not subject of  |                                |                   |                                |                                |                                |
| subsequent  |                                |                   |                                |                                |                                |
| reclassification to net   |                                |                   |                                |                                |                                |
| cost of services  |                                |                   |                                |                                |                                |
| Changes in asset  |                                |                   |                                |                                |                                |
| revaluation surplus Total other                                     |                                | _                 | _                              | _                              |                                |
| comprehensive income  | _                              |                   | _                              | _                              | _                              |
| Total comprehensive   |                                |                   |                                |                                |                                |
| income/(loss)   | 16,694,356                     | 18,375,605        | 16,495,045                     | 17,150,747                     | 17,822,581                     |

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June) (continued)

Prepared on Australian Accounting Standards basis.

(a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the administered capital budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10: Administered capital budget statement.

| · · · · · · · · · · · · · · · · · · ·                |           |               |           |          |          |
|--|-----------|---------------|-----------|----------|----------|
|  | 2021–22   | 2022–23       | 2023–24   | 2024–25  | 2025–26  |
|  | Estimated | Budget        | Forward   | Forward  | Forward  |
|  | actual    | <b>A</b> 1000 | estimate  | estimate | estimate |
|  | \$'000    | \$'000        | \$'000    | \$'000   | \$'000   |
| ASSETS   |           |               |           |          |          |
| Financial assets                                     |           |               |           |          |          |
| Cash and cash equivalents                            | 79,156    | 79,156        | 29,156    | 29,156   | 29,156   |
| Taxation receivables                                 | 185,952   | 235,952       | 302,162   | 301,764  | 293,576  |
| Trade and other receivables                          | 30,280    | 30,280        | 30,280    | 30,280   | 30,280   |
| Total financial assets                               | 295,388   | 345,388       | 361,598   | 361,200  | 353,012  |
| Non-financial assets                                 |           |               |           |          |          |
| Land   | 82,255    | 82,255        | 82,255    | 82,255   | 82,25    |
| Buildings  | 585,184   | 534,871       | 481,134   | 426,135  | 372,409  |
| Property, plant and equipment                        | 171,283   | 144,907       | 111,412   | 73,896   | 35,714   |
| Intangibles  | 1,319     | 1,134         | 1,224     | 1,281    | 1,23     |
| Other non-financial assets                           | 208       | 208           | 208       | 208      | 208      |
| Total non-financial assets                           | 840,249   | 763,375       | 676,233   | 583,775  | 491,82   |
| Assets held for sale                                 | 6,650     | 6,650         | 6,650     | 6,650    | 6,65     |
| Total assets administered on behalf<br>of Government | 1,142,287 | 1,115,413     | 1,044,481 | 951,625  | 851,48   |
| LIABILITIES  |           |               |           | •        |          |
| Payables   |           |               |           |          |          |
| Suppliers  | 384,852   | 384,852       | 384,852   | 384,852  | 384,852  |
| Personal benefits                                    | 15,935    | 15,935        | 15,935    | 15,935   | 15,93    |
| Grants   | 5,249     | 5,249         | 5,249     | 5,249    | 5,24     |
| Other payables                                       | 29,020    | 29,020        | 29,020    | 29,020   | 29,020   |
| Total payables                                       | 435,056   | 435,056       | 435,056   | 435,056  | 435,05   |
| Interest bearing liabilities                         |           |               |           |          |          |
| Leases   | 7,091     | 7,091         | 7,091     | 7,091    | 7,09     |
| Total interest bearing liabilities                   | 7,091     | 7,091         | 7,091     | 7,091    | 7,09     |
| Provisions   |           |               |           |          |          |
| Other provisions                                     | 9,503     | 9,503         | 9,503     | 9,503    | 9,503    |
| Total provisions                                     | 9,503     | 9,503         | 9,503     | 9,503    | 9,50     |
| Total liabilities administered on                    |           |               |           |          |          |
| behalf of Government                                 | 451,650   | 451,650       | 451,650   | 451,650  | 451,65   |
| Net assets/(liabilities)                             | 690,637   | 663,763       | 592,831   | 499,975  | 399,83   |

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

Prepared on Australian Accounting Standards basis.

# Budget 2022-23 | Portfolio Budget Statements

| •••••   |            |               |            |            |            |
|---|------------|---------------|------------|------------|------------|
|   | 2021–22    | 2022–23       | 2023–24    | 2024–25    | 2025–26    |
|   | Estimated  | Budget        | Forward    | Forward    | Forward    |
|   | actual     | <b>A</b> 1000 | estimate   | estimate   | estimate   |
|   | \$'000     | \$'000        | \$'000     | \$'000     | \$'000     |
| OPERATING ACTIVITIES                                      |            |               |            |            |            |
| Cash received   |            |               |            |            |            |
| Sales of goods and rendering                              |            |               |            |            |            |
| of services   | 37,116     | 124,931       | 110,530    | 96,715     | 99,57      |
| Interest  | -          | -             | -          | -          | -          |
| Taxes   | 19,237,554 | 20,343,418    | 17,934,948 | 18,647,277 | 19,308,584 |
| Net GST received  | 204,387    | 119,493       | 115,995    | 119,536    | 129,763    |
| Other   | 59,473     | 75,458        | 47,725     | 42,823     | 37,446     |
| Total cash received                                       | 19,538,530 | 20,663,300    | 18,209,198 | 18,906,351 | 19,575,37  |
| Cash used   |            |               |            |            |            |
| Grant   | 204,120    | 253,475       | 155,615    | 120,540    | 70,464     |
| Personal benefits   | 156,035    | 95,384        | 92,548     | 93,438     | 88,949     |
| Suppliers   | 2,360,816  | 1,876,213     | 1,417,837  | 1,421,130  | 1,465,159  |
| Interest payments on lease                                |            |               |            |            |            |
| liability   | 112        | 112           | 112        | 112        | 112        |
| Other   | 2,710      | 2,527         | 1,444      | 1,392      | 1,323      |
| Total cash used   | 2,723,793  | 2,227,711     | 1,667,556  | 1,636,612  | 1,626,007  |
| Net cash from/(used by)<br>operating activities           | 16,814,737 | 18,435,589    | 16,541,642 | 17,269,739 | 17,949,363 |
| INVESTING ACTIVITIES                                      |            |               |            |            |            |
| Cash received   |            |               |            |            |            |
| Proceeds from sale of property,                           |            |               |            |            |            |
| plant and equipment                                       | _          | _             | _          | _          | -          |
| Repayments of advances and                                |            |               |            |            |            |
| loans   |            | -             | -          | -          | -          |
| Total cash received                                       | -          | -             | -          | -          | -          |
| Cash used   |            |               |            |            |            |
| Purchase of property, plant and equipment and intangibles | 44,581     | 30,410        | 22,965     | 23,436     | 23,942     |
|   | 44,501     |               |            |            |            |
| Advances and loans made                                   |            |               | -          |            | -          |
|   |            | 30,410        | <br>22,965 | 23,436     | 23,94      |
| Advances and loans made                                   |            | 30,410        | <br>22,965 | 23,436     | 23,94      |

# Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

| ,, ,  |                      |                   |                    |                    |                    |
|---|----------------------|-------------------|--------------------|--------------------|--------------------|
|   | 2021–22<br>Estimated | 2022–23<br>Budget | 2023–24<br>Forward | 2024–25<br>Forward | 2025–26<br>Forward |
|   | actual<br>\$'000     | \$'000            | estimate<br>\$'000 | estimate<br>\$'000 | estimate<br>\$'000 |
| FINANCING ACTIVITIES                                      |                      |                   |                    |                    |                    |
| Cash received   |                      |                   |                    |                    |                    |
| Capital injections  | 30,108               | 30,410            | 22,965             | 23,436             | 23,942             |
| Total cash received                                       | 30,108               | 30,410            | 22,965             | 23,436             | 23,942             |
| Cash used<br>Principal payments on<br>lease liability     | 2,803                | 2,700             | 2,700              | 2,700              | 2,700              |
| Other   |                      | -                 | _                  | _                  | -                  |
| Total cash used   | 2,803                | 2,700             | 2,700              | 2,700              | 2,700              |
| Net cash from/(used by)<br>financing activities           | 27,305               | 27,710            | 20,265             | 20,736             | 21,242             |
| Net increase/(decrease)<br>in cash held                   | 16,797,461           | 18,432,889        | 16,538,942         | 17,267,039         | 17,946,663         |
| Cash and cash<br>equivalents at<br>beginning of reporting |                      | ,,                |                    | ,,                 | ,,                 |
| period<br>Cash from Official<br>Public Account for:       | 79,359               | 79,156            | 79,156             | 29,156             | 29,156             |
| - Appropriations<br>Total cash from<br>Official Public    | 3,379,893            | 2,787,786         | 2,217,114          | 2,197,227          | 2,175,359          |
| <i>Account</i><br>Cash to Official<br>Public Account for: | 3,379,893            | 2,787,786         | 2,217,114          | 2,197,227          | 2,175,359          |
| - Appropriations<br>Total cash to Official                | (20,177,557)         | (21,220,675)      | (18,806,056)       | (19,464,266)       | (20,122,022)       |
| Public Account<br>Cash and cash                           | (20,177,557)         | (21,220,675)      | (18,806,056)       | (19,464,266)       | (20,122,022)       |
| equivalents at end of                                     | 70 456               | 70 450            | 20.456             | 20.450             | 20.456             |
| reporting period  | 79,156               | 79,156            | 29,156             | 29,156             | 29,156             |

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

Prepared on Australian Accounting Standards basis.

| Table 3.10: Schedule of administered capital budget statement (for the period |
|---|
| ended 30 June)  |

| •   |                  |         |                    |                    |                    |
|---|------------------|---------|--------------------|--------------------|--------------------|
|   | 2021–22          | 2022–23 | 2023–24            | 2024–25            | 2025-26            |
|   | Estimated        | Budget  | Forward            | Forward            | Forward            |
|   | actual<br>\$'000 | \$'000  | estimate<br>\$'000 | estimate<br>\$'000 | estimate<br>\$'000 |
|   | \$ 000           | \$ 000  | \$ 000             | \$ 000             | \$ UU              |
| NEW CAPITAL APPROPRIATIONS  |                  |         |                    |                    |                    |
| Capital budget – Bill 1 (ACB)<br>Administered Assets and Liabilities –      | 16,832           | 22,188  | 22,965             | 23,436             | 23,942             |
| Bill 2  | 13,276           | 8,222   | -                  | -                  | -                  |
| Total new capital appropriations  | 30,108           | 30,410  | 22,965             | 23,436             | 23,94              |
| Provided for:   |                  |         |                    |                    |                    |
| Purchase of non-financial assets  | 30,108           | 30,410  | 22,965             | 23,436             | 23,94              |
| Other Items   | _                | _       | -                  | _                  |                    |
| Total items   | 30,108           | 30,410  | 22,965             | 23,436             | 23,94              |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   |                  |         |                    |                    |                    |
| Funded by capital appropriations (a)<br>Funded by capital appropriation     | 13,276           | 8,222   | _                  | _                  |                    |
| – ACB (b)   | 31,305           | 22,188  | 22,965             | 23,436             | 23,94              |
| TOTAL   | 44,581           | 30,410  | 22,965             | 23,436             | 23,94              |
| RECONCILIATION OF CASH USED TO<br>ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |                  |         |                    |                    |                    |
| Total accrual purchases   | 44,581           | 30,410  | 22,965             | 23,436             | 23,94              |
| Total cash used to acquire assets   | 44.581           | 30,410  | 22,965             | 23,436             | 23,94              |

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.
 (b) Includes purchases from current and previous years' administered capital budgets (ACBs).

|  | Land   | Buildings | Other property,        | Computer<br>software | Total     |
|--|--------|-----------|------------------------|----------------------|-----------|
|  |        |           | plant and<br>equipment | and                  |           |
|  | \$'000 | \$'000    | \$'000                 | \$'000               | \$'000    |
| As at 1 July 2022  |        |           |                        |                      |           |
| Gross book value   | 82,255 | 668,300   | 207,905                | 2,701                | 961,161   |
| Gross book value – ROU assets<br>Accumulated<br>depreciation/amortisation and                                  | -      | 673       | 14,552                 | -                    | 15,225    |
| impairment<br>Accumulated<br>depreciation/amorisation and  | -      | (83,550)  | (43,161)               | (1,382)              | (128,093) |
| impairment – ROU assets  | _      | (239)     | (8,013)                | _                    | (8,252)   |
| Opening net book balance   | 82,255 | 585,184   | 171,283                | 1,319                | 840,041   |
| CAPITAL ASSET ADDITIONS  |        |           |                        |                      |           |
| Estimated expenditure on new or<br>replacement assets<br>By purchase – appropriation                           |        |           |                        |                      |           |
| equity (a)   | -      | 17,137    | 13,266                 | 7                    | 30,410    |
| By purchase – appropriation<br>equity – ROU assets<br>From acquisition of entities or<br>operations (including | -      | 76        | 2,624                  | -                    | 2,700     |
| restructuring)   |        | -         | -                      | -                    | -         |
| Total additions  | -      | 17,213    | 15,890                 | 7                    | 33,110    |
| Other movements<br>Depreciation/amortisation<br>expense  | _      | (67,447)  | (39,597)               | (192)                | (107,236) |
| Depreciation/amortisation on<br>ROU assets   |        | (79)      | (2,669)                | _                    | (2,748)   |
| Total other movements  | -      | (67,526)  | (42,266)               | (192)                | (109,984) |
| As at 30 June 2023   |        |           |                        |                      |           |
| Gross book value   | 82,255 | 685,437   | 221,171                | 2,708                | 991,571   |
| Gross book value – ROU assets<br>Accumulated<br>depreciation/amortisation and                                  | -      | 749       | 17,176                 | -                    | 17,925    |
| impairment<br>Accumulated<br>depreciation/amortisation and   | -      | (150,997) | (82,758)               | (1,574)              | (235,329) |
|  |        | (318)     | (10,682)               | _                    | (11,000)  |
| impairment – ROU assets  |        | (310)     | (10,002)               |                      | (11,000)  |

#### Table 3.11: Statement of administered asset movements (Budget year 2022–23)

 Prepared on Australian Accounting Standards basis.
 (a) 'Appropriation equity' refers to administered assets and liabilities provided through Appropriation provided through Appropriation Bill (No.2) 2022–23, including collection development acquisition budget.