

Australian Transaction Reports and Analysis Centre

**Entity resources and planned
performance**

Australian Transaction Reports and Analysis Centre

SECTION 1: ENTITY OVERVIEW AND RESOURCES	179
1.1 Strategic direction statement	179
1.2 Entity resource statement	181
1.3 Budget measures	182
SECTION 2: OUTCOMES AND PLANNED PERFORMANCE	183
2.1 Budgeted expenses and performance for Outcome 1	184
SECTION 3: BUDGETED FINANCIAL STATEMENTS	194
3.1 Budgeted financial statements	194
3.2 Budgeted financial statements tables	195

Australian Transaction Reports and Analysis Centre

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Transaction Reports and Analysis Centre (AUSTRAC) is Australia's financial intelligence unit and anti-money laundering and counter-terrorism financing (AML/CTF) regulator. AUSTRAC's regulation hardens the financial sector against criminal exploitation and its intelligence provides crucial information to its national security and law enforcement partners. AUSTRAC's unique value is its dual, interconnected regulation and intelligence functions, and its collaboration with industry and government partners in working toward the vision of a financial system free from criminal abuse.

AUSTRAC's purpose is to build resilience in the financial system and use financial intelligence and regulation to disrupt money laundering, terrorism financing and other serious crime. To achieve this purpose, AUSTRAC performs the following key activities:

- Discover new and emerging risks. AUSTRAC will identify new and emerging risks posed by criminal actors seeking to exploit the financial system.
- Understand its environment. AUSTRAC will develop and share a comprehensive understanding of vulnerabilities within the global financial system at risk of criminal exploitation.
- Strengthen the financial system. AUSTRAC will ensure risks within the financial system are mitigated through effective controls deployed by an engaged, capable and collaborative reporting entity community.
- Disrupt criminal abuse of the financial system. AUSTRAC will collaborate with its partners to detect, understand and disrupt criminal exploitation of the financial system.
- Optimise business. AUSTRAC will continuously evolve and adapt its business operations to improve its efficiency, effectiveness and sustainability in a dynamic operating environment.

In 2022–23, AUSTRAC will continue to take a risk-based approach to prioritise its education, compliance and enforcement efforts to those industry sectors of greatest concern. This year, AUSTRAC will commence uplifting its financial intelligence capabilities to more effectively detect and analyse new and emerging trends, while remaining focused on embedding improved intelligence tradecraft and governance practices. AUSTRAC's operational outcomes will be underpinned by a continued high

tempo of technological delivery throughout the year, the opening of a new Sydney office and modern, flexible workplace arrangements to remain productive and attract and retain specialist talent in a post-pandemic environment.

AUSTRAC's regulation of more than 16,000 individuals and businesses in the financial, bullion, gambling and digital currency exchange sectors enables the identification and disruption of money laundering and terrorism financing in the financial system. AUSTRAC's education and outreach activities provides the guidance and support these entities require to protect their businesses, products and services and the broader Australian community from criminal exploitation. AUSTRAC's compliance and enforcement work will continue to serve as a forceful and credible deterrent to serious and systemic non-compliance and to maintain public confidence in Australia's AML/CTF regulatory framework and financial system. AUSTRAC remains committed to making it simpler for reporting entities to provide financial information by investing in modern, digital technologies for data ingestion and digital engagement as well as through ongoing policy reform with the Department of Home Affairs to streamline and strengthen the AML/CTF legislative framework.

AUSTRAC works alongside domestic and international security, law enforcement and other government agencies to provide actionable financial intelligence in support of Government priorities. In particular, AUSTRAC will continue to engage closely with its partners across the Home Affairs Portfolio and the National Intelligence Community to contribute its financial intelligence and expertise. AUSTRAC will continue to harness the capabilities of the members of the Fintel Alliance public-private partnership to improve its understanding of money laundering and terrorism financing risks and contribute to operational and law enforcement outcomes.

Working with international partners continues to realise strategic and operational value for AUSTRAC in understanding new threats quickly and generating timely and actionable financial intelligence. This work is enabled by overseas-posted staff, international networks and AUSTRAC's strong presence in regional and international forums, including the Financial Action Task Force, Egmont Group of Financial Intelligence Units and Asia Pacific Group on Money Laundering.

AUSTRAC remains committed to optimising the way it works through generating long-term efficiencies and uplifting agency capability. These efforts will be undertaken in close collaboration with the Home Affairs Portfolio and across government more broadly to maximise the benefits and savings generated by aligning common services.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AUSTRAC resource statement – Budget estimates for 2022–23 as at Budget March 2022

	2021–22 <i>Estimated actual</i> \$'000	2022–23 Estimate \$'000
Departmental		
Annual appropriations – ordinary annual services (a)		
Prior year appropriations available	34,512	34,107
Departmental appropriation (b)	88,945	92,408
s74 external revenue (c)	4,015	2,770
Departmental capital budget (d)	3,004	3,042
Annual appropriations – other services – non-operating (e)		
Prior year appropriations available	13,045	9,045
Equity injection	16,990	19,501
Total departmental annual appropriations	160,511	160,873
Total departmental resourcing	160,511	160,873
Total resourcing for AUSTRAC	160,511	160,873
	2021–22	2022–23
Average staffing level (number)	455	467

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

Prepared on a resourcing (i.e. appropriations available) basis.

(a) Appropriation Bill (No. 1) 2022–23.

(b) Excludes departmental capital budget (DCB).

(c) Estimated external revenue receipts under section 74 of the PGPA Act.

(d) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(e) Appropriation Bill (No. 2) 2022–23.

1.3 Budget measures

AUSTRAC has no new measures since the 2021–22 budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for AUSTRAC can be found at: (<https://www.austrac.gov.au/about-us/corporate-information-and-governance/policies-plans-and-commitments/corporate-plan>).

The most recent annual performance statement can be found at: (<https://www.austrac.gov.au/about-us/corporate-information-and-governance/reports-and-accountability/annual-reports>).

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: The protection of the financial system from criminal abuse through actionable financial intelligence, risk-based regulation, and collaboration with domestic and international partners.

Linked programs

<p>Department of Home Affairs</p> <p>Programs</p> <ul style="list-style-type: none">• Program 1.2: National Security and Criminal Justice• Program 1.3: Cyber Security• Program 1.4: Counter Terrorism• Program 3.2: Border Management
<p>Australian Federal Police</p> <p>Programs</p> <ul style="list-style-type: none">• Program 1.1: Federal Policing – Investigations• Program 3.2: International Police Assistance and External Territories
<p>Australian Criminal Intelligence Commission</p> <p>Program</p> <ul style="list-style-type: none">• Program 1.1: Australian Criminal Intelligence Commission
<p>Department of Foreign Affairs and Trade</p> <p>Program</p> <ul style="list-style-type: none">• Program 1.1: Foreign Affairs and Trade Operations
<p>Australian Taxation Office</p> <p>Program</p> <ul style="list-style-type: none">• Program 1.1: Australian Taxation Office
<p>Services Australia</p> <p>Program</p> <ul style="list-style-type: none">• Program 1.2: Customer Service Delivery
<p>Australian Institute of Criminology</p> <p>Program</p> <ul style="list-style-type: none">• Program 1.1: Australian Institute of Criminology

Linked programs (continued)

<p>National Disability Insurance Agency</p> <p>Program</p> <ul style="list-style-type: none"> • Program 1.1: Reasonable and necessary support for participants
<p>Department of Agriculture, Water and the Environment</p> <p>Program</p> <ul style="list-style-type: none"> • Program 1.4: Conservation of Australia’s Heritage and the Environment
<p>Attorney-General’s Department</p> <p>Programs</p> <ul style="list-style-type: none"> • Program 1.2: Attorney-General’s Department Operating Expenses – National Security, Integrity and International • Program 1.3: Australian Government Solicitor
<p>Contribution to Outcome 1 made by linked programs</p> <p>Law enforcement, national security, revenue and other government entities and regulators collaborate with AUSTRAC to protect the Australian financial system from criminal abuse through actionable financial intelligence and risk-based regulation.</p>

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: The protection of the financial system from criminal abuse through actionable financial intelligence, risk-based regulation, and collaboration with domestic and international partners.

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
Program 1.1: AUSTRAC					
Departmental expenses					
Departmental appropriation	88,945	92,408	93,957	106,640	108,625
s74 external revenue (a)	4,015	2,770	1,057	448	448
Expenses not requiring appropriation in the Budget year (b)	9,484	13,497	12,690	12,612	14,892
Departmental total	102,444	108,675	107,704	119,700	123,965
Total expenses for Outcome 1	102,444	108,675	107,704	119,700	123,965

	2021–22	2022–23
Average staffing level (number)	455	467

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, and audit fees.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2022–23 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1: The protection of the financial system from criminal abuse through actionable financial intelligence, risk-based regulation, and collaboration with domestic and international partners.		
Program 1.1: AUSTRAC		
To protect the Australian community from money laundering, terrorism financing and other serious crime, by collaborating with partners to strengthen Australia’s financial sector through AUSTRAC’s regulatory and intelligence programs.		
Key activities (a)	Key activities reported in the current corporate plan that relate to this program: <ul style="list-style-type: none"> • Discover – AUSTRAC identifies criminal risks to Australia’s financial system. • Understand – AUSTRAC develops and shares a comprehensive understanding of vulnerabilities to criminal exploitation within Australia’s financial system. • Strengthen – AUSTRAC ensures criminal risks within Australia’s financial system are identified, mitigated and managed effectively. • Disrupt – AUSTRAC collaborates with partners to disrupt criminal exploitation of Australia’s financial system. • Optimise – AUSTRAC continuously evolves and adapts business operations to succeed in a dynamic operating environment. 	
Year	Performance measures (b)	Expected performance results (c)
Current year 2021–22	<p>1.1. Number of referrals to partner agencies, annually.</p> <p>1.2. Number of instances when AUSTRAC’s identification of a new theme, threat or use of technology has provided stakeholders with intelligence of value to them, annually.</p> <p>1.3. Number of financial intelligence exchanges with foreign Financial Intelligence Units (FIUs), annually.</p> <p>2.1. Number of instances a published guidance product was accessed and downloaded from our website by individual external audience members and direct email recipients, within three months of publication, per product.</p>	<p>Maintenance or improvement of the average; on track</p> <p>Establish a baseline; on track</p> <p>Not practicable to set a target; on track</p> <p>Average 950 downloads per individual product published in the period; on track</p>

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1: AUSTRAC (continued)		
Year	Performance measures (b)	Expected performance results (c)
Current year 2021–22 (continued)	2.2. Percentage of event/workshop attendees/e-learning participants who report a MODERATE (or higher) improvement in their understanding of the AML/CTF obligations as a result of their attendance/completion, annually.	70%; on track
	2.3. Percentage of industry associations representing AUSTRAC's reporting entities who report a MODERATELY (or higher) rating on the usefulness of AUSTRAC's guidance materials, annually.	70%; on track
	2.4. Number of intelligence products published and/or disseminated, annually.	Not practicable to set a target; on track
	2.5. Percentage of stakeholders who report AUSTRAC's intelligence products had a MODERATE (or higher) level impact on their understanding of vulnerabilities in the financial system, annually.	Establish a baseline; on track
	2.6. Number of taskforces we are a member of, by AUSTRAC Intelligence Priority level, annually.	Establish a baseline; on track
	3.1. Percentage of reporting entities who strengthened their AML/CTF controls after AUSTRAC engagement, annually.	65%; on track
	3.2. Percentage of reporting entities who submit their compliance reports on time, annually.	75%; on track
	3.3. Percentage of regulatory work initiated by self-disclosure as opposed to percentage of work proactively identified by AUSTRAC, annually.	The percentage of self-disclosure work to fall within 35% and 65% of regulatory work; on track
	3.4. Percentage of industry associations representing AUSTRAC's reporting entities who assess AUSTRAC's level of collaboration in the development of AML/CTF Rules and policy settings to be USUALLY collaborative (or higher), annually.	70%; on track

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1: AUSTRAC (continued)		
Year	Performance measures (b)	Expected performance results (c)
Current year 2021–22 (continued)	3.5. Percentage of industry associations representing AUSTRAC's reporting entities who believe reporting entities have a MODERATE (or higher) level of trust in AUSTRAC as a result of AUSTRAC's efforts to harden the industry against AML/CTF and other crime risks, annually.	70%; on track
	3.6. Percentage of exemptions and modifications granted, annually.	Establish a baseline; on track
	3.7. Percentage of externally funded International Operations capability development programs where the funder has confirmed the program is serving their purposes, annually.	Establish a baseline; on track
	3.8. Percentage of international development programs that realised a capability uplift, annually.	Establish a baseline; on track
	3.9. Percentage of reporting entities who advise our Risk Assessment product had a MODERATE (or higher) influence on their risk mitigation attitudes or behaviours, per product.	Establish a baseline; on track
	3.10. Percentage change in number of relevant suspicious matter reports (SMRs) received following completion of a Fintel Alliance project, over the 6 -12 month period following said project, per project.	Not practicable to set a target; on track
	4.1. Sum of ATO-recovered revenues and liabilities attributable to AUSTRAC data and AUSTRAC financial intelligence over the preceding 12-month period.	Not practicable to set a target; on track
	4.2. Sum of Criminal Assets Confiscation Taskforce (CACT) Gross Restrained assets, which AUSTRAC data and AUSTRAC financial intelligence have contributed to the restraint of, over the preceding 12-month period.	\$600 million over 5 years; on track
	4.3. Percentage of partner agencies who rate the impact of AUSTRAC's data and financial intelligence to their work as SOMEWHAT OF AN IMPACT (or higher), annually.	65%; on track

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 – AUSTRAC (continued)		
Year	Performance measures (b)	Expected performance results (c)
Current year 2021–22 (continued)	<p>4.4. Number of times partner agency users accessed AUSTRAC data via Analyst Workbench (AWB), annually.</p> <p>5.1. Percentage of technology projects, closed during either the current financial year or the previous financial year, that realise their approved benefits, annually.</p> <p>5.2. Percentage of instances a streamlining opportunity from an enabling function results in a realised efficiency, annually.</p> <p>5.3. Percentage of AUSTRAC staff who agree their workgroup has the appropriate skills, capabilities and knowledge to perform well, annually.</p>	<p>Establish a baseline; on track</p> <p>70%; on track</p> <p>70%; on track</p> <p>85%; on track</p>
Year	Performance measures	Planned performance results (d)
Budget year 2022–23	<p>1.1. Number of referrals to partner agencies, annually.</p> <p>1.2. Number of instances when AUSTRAC's identification of a new theme, threat or use of technology has provided stakeholders with intelligence of value to them, annually.</p> <p>1.3. Number of financial intelligence exchanges with foreign Financial Intelligence Units (FIUs), annually.</p> <p>2.1. Number of instances a published guidance product was accessed and downloaded from our website by individual external audience members and direct email recipients, within three months of publication, per product.</p> <p>2.2. Percentage of event/workshop attendees/e-learning participants who report a MODERATE (or higher) improvement in their understanding of the AML/CTF obligations as a result of their attendance/completion, annually.</p> <p>2.3. Percentage of industry associations representing AUSTRAC's reporting entities who report a MODERATELY (or higher) rating on the usefulness of AUSTRAC's guidance materials, annually.</p>	<p>Maintenance or improvement of the average</p> <p>To be determined based on 2021–22 results</p> <p>Not practicable to set a target</p> <p>Average 969 downloads per individual product published in the period (2% increase on prior year target)</p> <p>72% (2% increase on prior year target)</p> <p>72% (2% increase on prior year target)</p>

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1: AUSTRAC (continued)		
Year	Performance measures	Planned performance results (d)
Budget year 2022–23 (continued)	2.4. Number of intelligence products published and/or disseminated, annually.	Not practicable to set a target
	2.5. Percentage of stakeholders who report AUSTRAC's intelligence products had a MODERATE (or higher) level impact on their understanding of vulnerabilities in the financial system, annually.	To be determined based on 2021–22 results
	2.6. Number of taskforces AUSTRAC is a member of, by AUSTRAC Intelligence Priority level, annually.	To be determined based on 2021–22 results
	3.1. Percentage of reporting entities who strengthened their AML/CTF controls after AUSTRAC engagement, annually.	67% (2% increase on prior year target)
	3.2. Percentage of reporting entities who submit their compliance reports on time, annually.	77% (2% increase on prior year target)
	3.3. Percentage of regulatory work initiated by self-disclosure as opposed to percentage of work proactively identified by AUSTRAC, annually.	The percentage of self-disclosure work to fall within 35% and 65% of regulatory work
	3.4. Percentage of industry associations representing AUSTRAC's reporting entities who assess AUSTRAC's level of collaboration in the development of AML/CTF rules and policy settings to be USUALLY collaborative (or higher), annually.	72% (2% increase on prior year target)
	3.5. Percentage of industry associations representing AUSTRAC's reporting entities who believe reporting entities have a MODERATE (or higher) level of trust in AUSTRAC as a result of AUSTRAC's efforts to harden the industry against AML/CTF and other crime risks, annually.	72% (2% increase on prior year target)
	3.6. Percentage of exemptions and modifications granted, annually.	To be determined based on 2021–22 results
	3.7. Percentage of externally funded International Operations capability development programs where the funder has confirmed the program is serving their purposes, annually.	To be determined based on 2021–22 results

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1: AUSTRAC (continued)		
Year	Performance measures	Planned performance results (d)
Budget year 2022–23 (continued)	3.8. <i>Percentage of international development programs that realised a capability uplift, annually.</i>	<i>To be determined based on 2021–22 results</i>
	3.9. <i>Percentage of reporting entities who advise AUSTRAC’s Risk Assessment product had a MODERATE (or higher) influence on their risk mitigation attitudes or behaviours, per product.</i>	<i>To be determined based on 2021–22 results</i>
	3.10. <i>Percentage change in number of relevant suspicious matter reports (SMRs) received following completion of a Fintel Alliance project, over the 6–12 month period following said project, per project.</i>	<i>Not practicable to set a target</i>
	4.1. <i>Sum of ATO-recovered revenues and liabilities attributable to AUSTRAC data and AUSTRAC financial intelligence over the preceding 12-month period.</i>	<i>Not practicable to set a target</i>
	4.2. <i>Sum of Criminal Assets Confiscation Taskforce (CACT) Gross Restrained assets, which AUSTRAC data and AUSTRAC financial intelligence have contributed to the restraint of, over the preceding 12-month period.</i>	<i>\$600 million over 5 years</i>
	4.3. <i>Percentage of partner agencies who rate the impact of AUSTRAC’s data and financial intelligence to their work as SOMEWHAT OF AN IMPACT (or higher), annually.</i>	<i>65%</i>
	4.4. <i>Number of times partner agency users accessed AUSTRAC data via Analyst Workbench (AWB), annually.</i>	<i>To be determined based on 2021–22 results</i>
	5.1. <i>Percentage of technology projects, closed during either the current financial year or the previous financial year, that realise their approved benefits, annually.</i>	<i>70%</i>
	5.2. <i>Percentage of instances a streamlining opportunity from an enabling function results in a realised efficiency, annually.</i>	<i>70%</i>
	5.3. <i>Percentage of AUSTRAC staff who agree their workgroup has the appropriate skills, capabilities and knowledge to perform well, annually.</i>	<i>85%</i>

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1: AUSTRAC (continued)		
Year	Performance measures	Planned performance results (d)
Forward estimates 2023–26	<i>As per 2022–23, though measures may be added or amended as AUSTRAC matures its performance framework.</i>	<i>As per 2022–23, though targets may be adjusted over time.</i>
Material changes to Program 1.1 resulting from 2022–23 Budget measures: Nil		

- (a) Refers to updated key activities that will be reflected in the 2022–23 Corporate Plan. (Same activities referred to as 'Strategic Pillars' in 2021–22 Corporate Plan.)
- (b) Measures and targets as per Corporate Plan 2021–22; not as published in 2021–22 PBS (reflecting AUSTRAC's continued maturation of its performance measurement framework).
- (c) Due to the ongoing nature of the program, it is not appropriate to set an expected date of achievement.
- (d) Targets for 2022–23 and beyond to be finalised once FY 2021–22 results are known. These will be published in the 2022–23 AUSTRAC Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of entity finances for the 2022–23 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

There is no material difference between the entity resourcing and financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Departmental

Income statement

Revenue from Government in 2022–23 is \$92.4 million, which is an increase of \$3.5 million when compared to \$88.9 million in 2021–22. The increase is primarily attributed to Government decisions made in the 2022–23 Budget.

Capital budget statement

The total equity injection for 2022–23 is \$19.5 million. This is included in the *AUSTRAC Capability Uplift* measure announced in the 2020–21 Budget and other Government decisions made in the 2022–23 Budget.

Administered

As part of a review conducted during the 2022–23 Budget, the AUSTRAC industry contribution levy was reclassified as Taxation revenue – Other taxes. Taxation revenue – Other taxes administered on behalf of government is projected to be \$100.3 million in 2022–23, as reported in the Table 3.7. The taxation revenue is collected by AUSTRAC through the AUSTRAC industry contribution levy arrangement. The amount is calculated to recover a portion of AUSTRAC’s operating costs, including amortisation and annual depreciation of assets.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
EXPENSES					
Employee benefits	61,655	60,383	60,364	66,502	67,959
Suppliers	25,958	28,643	28,570	34,812	35,359
Depreciation and amortisation (a)	14,513	18,916	18,114	17,808	20,144
Finance costs	318	733	656	578	503
Total expenses	102,444	108,675	107,704	119,700	123,965
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Other	4,015	2,770	1,057	448	448
Total own-source revenue	4,015	2,770	1,057	448	448
Gains					
Other	135	135	140	140	145
Total gains	135	135	140	140	145
Total own-source income	4,150	2,905	1,197	588	593
Net (cost of)/contribution by services	(98,294)	(105,770)	(106,507)	(119,112)	(123,372)
Revenue from Government	88,945	92,408	93,957	106,640	108,625
Surplus/(deficit) attributable to the Australian Government	(9,349)	(13,362)	(12,550)	(12,472)	(14,747)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	–	–	–	–	–
Total other comprehensive income	–	–	–	–	–
Total comprehensive income/(loss)	(9,349)	(13,362)	(12,550)	(12,472)	(14,747)
Total comprehensive income/(loss) attributable to the Australian Government	(9,349)	(13,362)	(12,550)	(12,472)	(14,747)

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
Total comprehensive income/(loss) – as per statement of comprehensive income	(9,349)	(13,362)	(12,550)	(12,472)	(14,747)
Plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a)	8,423	12,236	11,678	11,687	14,554
Plus: depreciation/amortisation expenses for ROU assets (b)	5,730	6,320	6,076	5,801	5,440
Less: lease principal repayments (b)	5,164	5,554	5,564	5,336	5,397
Net cash operating surplus/(deficit)	(360)	(360)	(360)	(320)	(150)

Prepared on Australian Accounting Standards basis.

(a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5: Departmental capital budget statement.

(b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,892	1,892	1,892	1,892	1,892
Trade and other receivables	42,356	42,356	42,356	42,356	42,356
Total financial assets	44,248	44,248	44,248	44,248	44,248
Non-financial assets					
Land and buildings	48,337	42,017	35,941	30,140	24,700
Property, plant and equipment	12,962	12,521	8,939	6,268	5,009
Intangibles	35,252	45,640	51,584	48,656	41,442
Other non-financial assets	3,078	3,078	3,078	3,078	3,078
Total non-financial assets	99,629	103,256	99,542	88,142	74,229
Total assets	143,877	147,504	143,790	132,390	118,477
LIABILITIES					
Payables					
Suppliers	3,405	3,405	3,405	3,405	3,405
Other payables	1,252	1,252	1,252	1,252	1,252
Total payables	4,657	4,657	4,657	4,657	4,657
Interest bearing liabilities					
Leases	49,851	44,297	38,733	33,397	28,000
Total interest bearing liabilities	49,851	44,297	38,733	33,397	28,000
Provisions					
Employee provisions	16,333	16,333	16,333	16,333	16,333
Total provisions	16,333	16,333	16,333	16,333	16,333
Total liabilities	70,841	65,287	59,723	54,387	48,990
Net assets	73,036	82,217	84,067	78,003	69,487
EQUITY (a)					
Parent entity interest					
Contributed equity	145,272	167,815	182,215	188,623	194,854
Reserves	1,669	1,669	1,669	1,669	1,669
Retained surplus (accumulated deficit)	(73,905)	(87,267)	(99,817)	(112,289)	(127,036)
Total parent entity interest	73,036	82,217	84,067	78,003	69,487
Total equity	73,036	82,217	84,067	78,003	69,487

Prepared on Australian Accounting Standards basis.

(a) 'Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2022–23)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2022				
Balance carried forward from previous period	(73,905)	1,669	145,272	73,036
Adjusted opening balance	(73,905)	1,669	145,272	73,036
Comprehensive income				
Surplus/(deficit) for the period	(13,362)	–	–	(13,362)
Total comprehensive income	(13,362)	–	–	(13,362)
Of which:				
Attributable to the Australian Government	(13,362)	–	–	(13,362)
Transactions with owners				
Contributions by owners				
Equity injection – appropriation	–	–	19,501	19,501
Departmental capital budget (DCB)	–	–	3,042	3,042
Sub-total transactions with owners	–	–	22,543	22,543
Estimated closing balance as at 30 June 2023	(87,267)	1,669	167,815	82,217
Closing balance attributable to the Australian Government	(87,267)	1,669	167,815	82,217

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	89,350	92,408	93,957	106,640	108,625
Net GST received	3,550	4,750	4,400	4,450	3,900
Other	3,610	2,770	1,057	448	448
Total cash received	96,510	99,928	99,414	111,538	112,973
Cash used					
Employees	61,655	60,383	60,364	66,502	67,959
Suppliers	25,823	28,508	28,430	34,672	35,214
Net GST paid	3,550	4,750	4,400	4,450	3,900
Interest payments on lease liability	318	733	656	578	503
Total cash used	91,346	94,374	93,850	106,202	107,576
Net cash from/(used by) operating activities	5,164	5,554	5,564	5,336	5,397
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	23,994	22,543	14,400	6,408	6,231
Total cash used	23,994	22,543	14,400	6,408	6,231
Net cash from/(used by) investing activities	(23,994)	(22,543)	(14,400)	(6,408)	(6,231)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	23,994	22,543	14,400	6,408	6,231
Total cash received	23,994	22,543	14,400	6,408	6,231
Cash used					
Principal payments on lease liability	5,164	5,554	5,564	5,336	5,397
Total cash used	5,164	5,554	5,564	5,336	5,397
Net cash from/(used by) financing activities	18,830	16,989	8,836	1,072	834
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	1,892	1,892	1,892	1,892	1,892
Cash and cash equivalents at the end of the reporting period	1,892	1,892	1,892	1,892	1,892

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget – Bill 1 (DCB)	3,004	3,042	3,066	3,099	3,129
Equity injections – Bill 2	16,990	19,501	11,334	3,309	3,102
Total new capital appropriations	19,994	22,543	14,400	6,408	6,231
<i>Provided for:</i>					
<i>Purchase of non-financial assets</i>	<i>19,994</i>	<i>22,543</i>	<i>14,400</i>	<i>6,408</i>	<i>6,231</i>
Total items	19,994	22,543	14,400	6,408	6,231
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations (a)	20,990	19,501	11,334	3,309	3,102
Funded by capital appropriation – DCB (b)	3,004	3,042	3,066	3,099	3,129
TOTAL	23,994	22,543	14,400	6,408	6,231
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	23,994	22,543	14,400	6,408	6,231
Total cash used to acquire assets	23,994	22,543	14,400	6,408	6,231

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

(b) Includes purchases from current and previous years' departmental capital budgets (DCBs).

Table 3.6: Statement of departmental asset movements (Budget year 2022–23)

	Buildings \$'000	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2022				
Gross book value	–	37,252	60,007	97,259
Gross book value – ROU assets	57,465	–	–	57,465
Accumulated depreciation/amortisation and impairment	–	(24,290)	(24,755)	(49,045)
Accumulated depreciation/amortisation and impairment – ROU assets	(9,128)	–	–	(9,128)
Opening net book balance	48,337	12,962	35,252	96,551
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase – appropriation equity (a)	–	2,800	16,701	19,501
By purchase – appropriation ordinary annual services (b)	–	1,971	1,071	3,042
Total additions	–	4,771	17,772	22,543
Other movements				
Depreciation/amortisation expense	–	(5,212)	(7,384)	(12,596)
Depreciation/amortisation on ROU assets	(6,320)	–	–	(6,320)
Total other movements	(6,320)	(5,212)	(7,384)	(18,916)
As at 30 June 2023				
Gross book value	–	42,023	77,779	119,802
Gross book value – ROU assets	57,465	–	–	57,465
Accumulated depreciation/amortisation and impairment	–	(29,502)	(32,139)	(61,641)
Accumulated depreciation/amortisation and impairment – ROU assets	(15,448)	–	–	(15,448)
Closing net book balance	42,017	12,521	45,640	100,178

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2022–23.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2022–23 for depreciation/amortisation expenses, departmental capital budget or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
OWN-SOURCE INCOME					
Own-source revenue					
Taxation revenue					
Other taxes	93,342	100,264	99,781	109,449	113,782
Total taxation revenue	93,342	100,264	99,781	109,449	113,782
Non-taxation revenue					
Other revenue	100	100	100	100	100
Total non-taxation revenue	100	100	100	100	100
Total own-source revenue administered on behalf of Government	93,442	100,364	99,881	109,549	113,882
Total own-sourced income administered on behalf of Government	93,442	100,364	99,881	109,549	113,882
Net (cost of)/contribution by services	93,442	100,364	99,881	109,549	113,882
Total comprehensive income/(loss)	93,442	100,364	99,881	109,549	113,882

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
LIABILITIES					
Provisions					
Other provisions	253	253	253	253	253
Total provisions	253	253	253	253	253
Total liabilities administered on behalf of Government	253	253	253	253	253
Net assets/(liabilities)	(253)	(253)	(253)	(253)	(253)

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2021–22 Estimated actual \$'000	2022–23 Budget \$'000	2023–24 Forward estimate \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Taxes	93,342	100,264	99,781	109,449	113,782
Fines	100	100	100	100	100
Total cash received	93,442	100,364	99,881	109,549	113,882
Net cash from/(used by) operating activities	93,442	100,364	99,881	109,549	113,882
Net increase/(decrease) in cash held	93,442	100,364	99,881	109,549	113,882
Cash and cash equivalents at beginning of reporting period	–	–	–	–	–
Cash to Official Public Account for:					
- Transfers to other entities (Finance – Whole of Government)	(93,442)	(100,364)	(99,881)	(109,549)	(113,882)
Total cash to Official Public Account	(93,442)	(100,364)	(99,881)	(109,549)	(113,882)
Cash and cash equivalents at end of reporting period	–	–	–	–	–

Prepared on Australian Accounting Standards basis.