AUSTRALIAN CRIMINAL INTELLIGENCE COMMISSION

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN CRIMINAL INTELLIGENCE COMMISSION

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AUSTRALIAN CRIMINAL INTELLIGENCE COMMISSION

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Criminal Intelligence Commission (ACIC) is Australia's national criminal intelligence agency. The purpose of the ACIC is to protect Australia from criminal threats through coordinating a strategic response and the collection, assessment and dissemination of intelligence and policing information.

The ACIC's vision is 'An Australia hostile to criminal exploitation'. The ACIC achieves this by collaborating with partners to disrupt the highest priority serious organised crime; collecting, analysing and disseminating criminal intelligence; sharing information to support police partners through our national policing systems and services; and supporting employment and entitlement decisions through delivery of background checking services.

The ACIC is developing the National Criminal Intelligence System (NCIS) capability to provide the first truly national and unified picture of criminal activities.

To achieve the ACIC's purpose and vision, and in response to the criminal risks facing Australia, the ACIC will deliver on the following four strategic objectives:

- be the criminal intelligence partner of choice;
- provide comprehensive commonwealth and policing information to our partners;
- keep the community safe;
- · deliver a sustainable agency.

The Australian Government has provided funding for the ACIC to deliver several policy initiatives to reduce crime, including:

- discovering the extent of the use of solvents in the domestic manufacture of methylamphetamine, including ice;
- supporting ongoing operation of the Australian Priority Organisation Target Disruption Unit to prioritise and coordinate operational responses to Australia's most serious transnational serious and organised criminals;
- identifying patterns and trends enabling the livestreaming of child sexual abuse;

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• delivering the National Wastewater Drug Monitoring Program.

The ACIC will continue to strengthen the value of accurate and timely background information to inform decision-making and improve community safety and pursue legislative change to enable it to meet contemporary requirements.

The ACIC's Corporate Plan outlines the key activities and capability investments that the ACIC is making to support achieving the ACIC's purpose and strategic objectives. The ACIC continues to make investments in its tradecraft capability, services and partnerships; people and culture; and its operating framework and technology. These investments are guided by, and in response to, the complex environment in which the ACIC operates. More details can be found at www.acic.gov.au.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, while the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACIC resource statement—Budget estimates for 2020–21 as at Budget October 2020

| 5010501 2020 | | |
|--|--|----------|
| | 2019–20 | 2020–21 |
| | Estimated actual \$'0000 57,819 103,841 26,623 2,612 - 8,758 199,653 | Estimate |
| | | \$'000 |
| Departmental | | |
| Annual appropriations—ordinary annual services (a) | | |
| Prior year appropriations available (b) | 57,819 | 67,066 |
| Departmental appropriation (c) | 103,841 | 98,672 |
| s74 external revenue (d) | 26,623 | 19,352 |
| Departmental capital budget (e) | 2,612 | |
| Annual appropriations—other services—non-operating (f) | | |
| Prior year appropriations available | - | _ |
| Equity injection (g) | 8,758 | 8,187 |
| Total departmental annual appropriations | 199,653 | 195,876 |
| Special accounts (h) | | |
| Opening balance | 125,812 | 121,079 |
| Appropriation receipts (i) | 20,525 | 10,917 |
| Non-appropriation receipts | 114,175 | 94,189 |
| Total special accounts | 260,512 | 226,185 |
| Less departmental appropriations drawn from annual/special | | |
| appropriations and credited to special accounts | 20,525 | 10,917 |
| Total departmental resourcing | 439,640 | 411,144 |
| | 2019–20 | 2020–21 |
| Average staffing level (number) (j) | 716 | 797 |

All figures shown above are GST exclusive—these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2020-21.
- (b) Excludes \$0.404m subject to administrative quarantine by the Department of Finance or withheld under section 51 of the Public Governance, Performance and Accountability Act 2013 (PGPA Act).
- (c) Excludes departmental capital budget (DCB).
- (d) Estimated external revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2020–21.
- (g) Excludes \$14.878m subject to administrative quarantine by Finance or withheld under section 51 of PGPA
- (h) For further information on special accounts, please refer to Budget Paper No. 4—Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (i) Amounts credited to the special account(s) from the ACIC's annual and special appropriations.
- (j) These ASL figures exclude the employees seconded to the Australian Institute of Criminology (AIC).

1.3 **BUDGET MEASURES**

Budget measures in Part 1 relating to the ACIC are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: Entity 2020-21 Budget measures Measures announced after the Economic and Fiscal Update July 2020

| | Program | 2020–21 \$'000 | 2021–22 \$'000 | 2022–23 \$'000 | 2023–24 \$'000 |
|---|---------|-------------------|-------------------|-------------------|-------------------|
| Payment measures | | | | | |
| Confiscated Assets Account | 1.1 | | | | |
| Administered payment | | _ | _ | _ | _ |
| Departmental payment | | _ | _ | _ | _ |
| Total | | _ | - | - | - |
| Expediting Family Law and Federal Circuit Court Matters (a) | 1.1 | | | | |
| Administered payment | | _ | _ | _ | _ |
| Departmental payment | | 272 | 5 | 5 | 5 |
| Total | | 272 | 5 | 5 | 5 |
| Total payment measures | | | | | |
| Administered | | _ | _ | _ | _ |
| Departmental | | 272 | 5 | 5 | 5 |
| Total | | 272 | 5 | 5 | 5 |

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-)

represent a decrease in funds and a positive (+) represent an increase in funds.

(a) The lead entity for the measure, *Expediting Family Law and Federal Circuit Court Matter* is the Attorney-General's Department. The full measure description and package details appear in Budget Paper No. 2 under the Attorney-General's portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs that contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the PB Statements are part of the Commonwealth performance framework established by the *Public Governance*, *Performance and Accountability Act* 2013 (PGPA Act). It is anticipated that the performance criteria described in the PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements—included in Annual Reports—to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the ACIC can be found at: https://www.acic.gov.au/sites/default/files/2019/08/acic_corporate_plan_2019-20_270819_final.pdf?v=1566968961.

The most recent annual performance statement can be found at: https://www.acic.gov.au/sites/default/files/2018-19_acic_ar_final.pdf?v=1570771927.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: To make Australia safer through improved national ability to discover, understand and respond to current and emerging crime threats and criminal justice issues, including the ability to connect police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services.

Linked programs

Australian Federal Police

Program 1.1: Federal Policing and National Security

Australian Security Intelligence Organisation

Program 1.1: Security Intelligence

Australian Signals Directorate

Program 1.1: Foreign Signals Intelligence, Cyber Security and Offensive Cyber Operations

Australian Taxation Office

Program 1.1: Australian Taxation Office

Australian Transaction Reports and Analysis Centre

Program 1.1: AUSTRAC

Department of Home Affairs

Program 1.2: Border Management

Program 1.7: National Security and Criminal Justice

Program 1.8: Cyber Security

Program 1.9: Counter Terrorism

Contribution to Outcome 1 made by linked programs

The Australian Criminal Intelligence Commission works collaboratively with law enforcement and national security partners to protect Australia from transnational serious and organised crime, which is a major threat to Australia's sovereignty, security and safety.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: To make Australia safer through improved national ability to discover, understand and respond to current and emerging crime threats and criminal justice issues, including the ability to connect police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services

| | 2019–20 Estimated actual \$'000 | 2020–21 Budget \$'000 | 2021–22 Forward estimate \$'000 | 2022–23 Forward estimate \$'000 | 2023–24 Forward estimate \$'000 |
|--|--|-----------------------------|--|--|--|
| Program 1.1: Australian Criminal Intellig | gence Comm | nission | | | |
| Departmental expenses | | | | | |
| Departmental appropriation | 103,841 | 98,672 | 89,371 | 87,475 | 92,348 |
| s74 external revenue (a) | 15,933 | 20,006 | 10,625 | 4,516 | 1,580 |
| Special accounts | | | | | |
| National Policing Information Systems and Services Special Account | 109,462 | 123,266 | 117,665 | 119,168 | 113,265 |
| Expenses not requiring appropriation | | | | | |
| in the Budget year (b) | 10,040 | 12,135 | 15,360 | 14,276 | 13,883 |
| Departmental total | 239,276 | 254,079 | 233,021 | 225,435 | 221,076 |
| Total expenses for program 1.1 | 239,276 | 254,079 | 233,021 | 225,435 | 221,076 |
| | 2019–20 | 2020–21 | | | |
| Average staffing level (number) (c) | 716 | 797 | | | |

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

⁽a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

⁽b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, resources received free of charge and audit fees.

⁽c) These ASL figures exclude the employees seconded to the AIC.

Table 2.1.2 Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020–21 Budget measures have created new programs or materially changed existing programs.

Outcome 1: To make Australia safer through improved national ability to discover, understand and respond to current and emerging crime threats and criminal justice issues, including the ability to connect police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services.

Program 1.1: Australian Criminal Intelligence Commission

The ACIC will improve the national ability to respond to crime affecting Australia through the discovery and understanding of new and emerging crime threats—working with and connecting partners to build the picture of crime impacting Australia. The ACIC will respond to serious and organised crime threats by developing new prevention and disruption strategies that disable or dismantle criminal groups through collaborative enforcement, as well as informing and influencing regulations, policy or legislative responses that make Australia safe from crime threats. The ACIC will contribute to or lead nationally coordinated actions and activities through Board-approved special investigations, special intelligence operations and joint taskforces. The ACIC will provide high-quality national policing knowledge and information systems, and service that support the Australian policing community and will ensure controlled access to appropriate information, including by accredited third parties in relation to criminal history checks.

Delivery

The ACIC undertakes its functions as set out in its enabling legislation (*Australian Crime Commission Act 2002*). The ACIC works with multiple partners and stakeholders to achieve its outcome, including state, territory and federal police, Commonwealth Government agencies, international law enforcement and intelligence agencies, research bodies, academia, private sector organisations and the community.

The functions that are undertaken include:

- conducting investigations and intelligence operations into federally relevant criminal activity
- maintaining a national database of criminal information and intelligence
- providing and maintaining national information capabilities and services to support policing and law enforcement
- providing strategic criminal intelligence assessments and advice on national criminal intelligence priorities
- · providing nationally coordinated criminal history checks.

| Performance in | nformation | |
|----------------|---|--|
| Year | Performance criteria (a) | 2019–20 Actual Achievement/Targets |
| 2019–20 | The picture of crime impacting Australia is improving because the ACIC is discovering crime threats, vulnerabilities, patterns, methods and trends previously unknown. | Met |
| | The understanding of the picture of crime impacting Australia is increasingly more comprehensive, integrated, and relevant. | Met |
| | The understanding of the picture of crime impacting Australia is increasingly used to influence strategies and responses to crime. | Met |
| | The ACIC better informs and influences collaborative efforts to harden the environment against crime. | Met |
| | The ACIC is conducting collaborative investigations and intelligence operations, and producing intelligence with and for partners that is effective in disrupting, disabling and dismantling serious and organised crime. | Met |
| | ACIC partners are better informed and enabled to undertake policing and community safeguarding activities through access to national information systems and services. | Met |
| | Existing ACIC systems and services are accessible, used and reliable. | Met |
| | Through effective collaboration, enable the delivery and implementation of new and enhanced ACIC systems and services that satisfy the needs of stakeholders and users. | Partially met |
| | The ACIC is sharing increasing volume, breadth and formats (mediums, platforms) of criminal intelligence and information, police information, and other relevant information. | Met |
| 2020–21 | The ACIC discovers current and evolving criminal threats to Australia. | The ACIC's discovery of new and emerging criminal targets and activities is in line with 4-year historical average. Supported by qualitative examples. |
| | The ACIC produces criminal intelligence products to better inform partners and stakeholder agencies. | The number of criminal intelligence products is in line with the 4-year average and is spread across priority crime themes. Supported by qualitative examples. |
| | The ACIC informs partners of the current and evolving criminal threats to Australia. | ACIC is receiving requests for information, and disseminating intelligence and information to a range of stakeholders in line with the 4-year average. |

| Performance informat | tion | |
|----------------------|---|--|
| | ACIC intelligence facilitates a response to criminal activity affecting Australia. | Number of disruptions recorded, referrals to partners and joint projects initiated benchmarked against the 4-year average. Supported by qualitative examples. |
| | ACIC intelligence is helping to make Australia more hostile to crime. | Case study of an intelligence product we have developed that has resulted in an operational outcome, or a legislative, policy or regulatory reform. |
| | Stakeholders agree that ACIC intelligence is meaningful and useful. | 80% of stakeholders agree that ACIC intelligence identifies changes within the criminal environment and provides a comprehensive understanding of crime impacting Australia; supported by the number of requests for additional disclosures. |
| ** | ACIC information systems are available when required by partner agencies. | ACIC systems meet board agreed benchmarks for availability. |
| | ACIC information systems are used by partner agencies. | Number of users and number of searches performed benchmarked against the 4-year average. |
| | ACIC information systems provide useful information to police partners. | Positive data matches benchmarked against the 4-year average. |
| | ACIC continues to enhance information systems. | Case study of an enhancement to an information system. |
| | Stakeholders are satisfied that the national policing information systems are meaningful and fit for purpose. | 90% of stakeholders agree or strongly agree that ACIC national policing information systems were of value to their work; 80% of stakeholders agree or strongly agree that ACIC national policing information systems are reliable; 80% of stakeholders agree or strongly agree that ACIC national policing information systems meet the needs of their organisation. |
| , v | The National Police Checking Service is available to conduct checks as requested. | National Police Checking Service Support System meets the board agreed benchmark for availability |
| ľ | The ACIC contributes to community safety by delivering timely information to support employment decisions. | Time taken to perform urgent and non-urgent checks meets board agreed benchmarks. |
| | National Police Checking Service accredited bodies are fulfilling their obligations to ensure an accurate and reliable service. | ACIC undertakes compliance audit of accredited bodies; ACIC provides information sessions to accredited bodies. |

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| Performance information | | | | | |
|-------------------------|--|----------------|--|--|--|
| 2021–22 and beyond | As per 2020–21 | As per 2020–21 | | | |
| Purposes (a) | The purpose of the ACIC is to protect Australia from criminal threats through coordinating a strategic response and the collection, assessment and dissemination of intelligence and policing information. | | | | |

⁽a) Refers to updated purposes that will be reflected in the 2020–21 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2020–21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

The s74 receipts in the entity resourcing table will differ from the amount included in the cash flow due to receipts associated with transfer of accumulated employee entitlements and other retainable receipts.

3.1.2 Explanatory notes and analysis of budgeted financial statements Departmental

Income statement

In 2020–21, the estimated appropriation revenue is \$98.7 million. This is a decrease of \$5.2 million from the 2019–20 appropriation. The decrease is primarily attributed to terminating measures and a decrease in funding for the National Criminal Intelligence Systems project, offset by the new measures.

The ACIC's estimated actual operating result is \$14.6 million surplus, excluding unfunded depreciation expense and impact from implementing new Lease Accounting Standard. This result includes \$15.4 million surplus created from revenue received for capital investments.

The budgeted losses in the budget and forward years are a result of the Government's decision to support the development of the National Criminal Intelligence System (NCIS).

Balance Sheet

There is a decrease in ACIC's financial assets and an increase in non-financial assets in 2020–21, consistent with the Government's decision to fund the NCIS from the National Police Information Systems and Services Special Account.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 30 Julie | | | | | |
|--|----------------------|-------------------|--------------------|--------------------|--------------------------------|
| | 2019–20 Estimated | 2020–21 Budget | 2021–22 Forward | 2022–23 Forward | 2023–24 Forward estimate |
| | actual \$'000 | \$'000 | estimate \$'000 | estimate \$'000 | \$'000 |
| EXPENSES | | | | | |
| Employee benefits | 93,669 | 100,741 | 101,559 | 101,525 | 101,389 |
| Suppliers | 117,238 | 121,910 | 95,678 | 89,763 | 86,509 |
| Depreciation and amortisation (a) | 26,439 | 30,900 | 35,365 | 33,827 | 32,954 |
| Finance costs | 656 | 528 | 419 | 320 | 224 |
| Write-down and impairment of assets | 1,274 | _ | _ | - | |
| Total expenses | 239,276 | 254,079 | 233,021 | 225,435 | 221,076 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Own-source revenue | | | | | |
| Sale of goods and rendering of | | | | | |
| services | 138,022 | 113,541 | 110,506 | 112,781 | 115,327 |
| Other | 2,739 | 2,250 | 2,250 | 2,250 | 2,250 |
| Total own-source revenue | 140,761 | 115,791 | 112,756 | 115,031 | 117,577 |
| Total own-source income | 140,761 | 115,791 | 112,756 | 115,031 | 117,577 |
| Net (cost of)/contribution by services | (98,515) | (138,288) | (120,265) | (110,404) | (103,499) |
| Revenue from government | 103,841 | 98,672 | 89,371 | 87,475 | 92,348 |
| Surplus/(deficit) attributable to the | | | | | |
| Australian Government | 5,326 | (39,616) | (30,894) | (22,929) | (11,151) |
| OTHER COMPREHENSIVE INCOME | | | | | |
| Changes in asset revaluation surplus | 7 | _ | _ | | |
| Total other comprehensive income | 7 | - | _ | - | |
| Total comprehensive income/(loss) | 5,333 | (39,616) | (30,894) | (22,929) | (11,151) |
| Total comprehensive income/(loss) attributable to the Australian | | | | | |
| Government | 5,333 | (39,616) | (30,894) | (22,929) | (11,151) |

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

| | 2019–20 \$'000 | 2020–21 \$'000 | 2021–22 \$'000 | 2022–23 \$'000 | 2023–24 \$'000 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets | | | | | |
| 455015 | 14,568 | (29,032) | (17,493) | (10,984) | _ |
| Less: depreciation/amortisation expenses previously funded through revenue appropriations (a) | 7,301 | 9,885 | 13,110 | 12,026 | 11,633 |
| Less: depreciation/amortisation expenses for ROU assets (b) | 12,634 | 11,046 | 10,618 | 9,246 | 9,127 |
| Add: principal repayments on leased assets (b) | 10,700 | 10,347 | 10,327 | 9,327 | 9,609 |
| Total comprehensive income/(loss)—as per the statement of comprehensive | | | | | |
| income | 5,333 | (39,616) | (30,894) | (22,929) | (11,151) |

⁽a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental capital budget statement.

(b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

| Table 0.2. Daugeted departmen | itai baiailee | oncet (ao | at oo oant | •1 | |
|---|---------------|-----------|------------|---------------------------------------|----------|
| | 2019–20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| | Estimated | Budget | Forward | Forward | Forward |
| | actual | 41000 | estimate | estimate | estimate |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 124,915 | 84,285 | 62,033 | 51,573 | 51,736 |
| Trade and other receivables | 76,917 | 76,952 | 76,987 | 77,018 | 77,018 |
| Other financial assets | 523 | 523 | 523 | 523 | 523 |
| Total financial assets | 202,355 | 161,760 | 139,543 | 129,114 | 129,277 |
| Non-financial assets | | | | | |
| Land and buildings | 58,290 | 45,866 | 33,424 | 22,134 | 11,091 |
| Property, plant and equipment | 42,096 | 40,401 | 38,621 | 37,863 | 38,578 |
| Intangibles | 37,302 | 52,874 | 59,094 | 53,723 | 45,721 |
| Other non-financial assets | 9,448 | 9,448 | 9,448 | 9,448 | 9,448 |
| Total non-financial assets | 147,136 | 148,589 | 140,587 | 123,168 | 104,838 |
| Total assets | 349,491 | 310,349 | 280,130 | 252,282 | 234,115 |
| LIABILITIES | | | | | · |
| Payables | | | | | |
| Suppliers | 21,922 | 21,922 | 21,922 | 21,922 | 21,922 |
| Other payables | 7,378 | 7,378 | 7,378 | 7,378 | 7,378 |
| Total payables | 29,300 | 29,300 | 29,300 | 29,300 | 29,300 |
| Interest bearing liabilities | | | | | |
| Leases | 55,956 | 45,609 | 35,282 | 25,955 | 16,346 |
| Total interest bearing liabilities | 55,956 | 45,609 | 35,282 | 25,955 | 16,346 |
| Provisions | | | | | |
| Employee provisions | 30,603 | 30,603 | 30,603 | 30,603 | 30,603 |
| Other provisions | 17,404 | 17,439 | 17,474 | 17,505 | 17,505 |
| Total provisions | 48,007 | 48,042 | 48,077 | 48,108 | 48,108 |
| Total liabilities | 133,263 | 122,951 | 112,659 | 103,363 | 93,754 |
| Net assets | 216,228 | 187,398 | 167,471 | 148,919 | 140,361 |
| EQUITY (a) | | | | | · |
| Parent entity interest | | | | | |
| Contributed equity | 70,050 | 80,836 | 91,803 | 96,180 | 98,773 |
| Reserves | 16,965 | 16,965 | 16,965 | 16,965 | 16,965 |
| Retained surplus | | | | | |
| (accumulated deficit) | 129,213 | 89,597 | 58,703 | 35,774 | 24,623 |
| Total parent entity interest | 216,228 | 187,398 | 167,471 | 148,919 | 140,361 |
| Total equity | 216,228 | 187,398 | 167,471 | 148,919 | 140,361 |
| Prenared on Australian Accounting Stand | larde hacie | • | · | · · · · · · · · · · · · · · · · · · · | • |

Prepared on Australian Accounting Standards basis.

(a) 'Equity' is the residual interest in assets after the deduction of liabilities.

Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2020–21)

| Retained earnings | Asset revaluation | Contributed equity/ | Total equity |
|-------------------|--|---|--|
| \$'000 | reserve \$'000 | capital \$'000 | \$'000 |
| | | | |
| 129,213 | 16,965 | 70,050 | 216,228 |
| 129,213 | 16,965 | 70,050 | 216,228 |
| • | • | • | <u> </u> |
| (39,616) | _ | _ | (39,616) |
| (39,616) | _ | _ | (39,616) |
| | | | |
| | | | |
| _ | _ | 8,187 | 8,187 |
| _ | _ | 2,599 | 2,599 |
| _ | _ | 10,786 | 10,786 |
| | | | |
| 89,597 | 16,965 | 80,836 | 187,398 |
| | | | _ |
| 89,597 | 16,965 | 80,836 | 187,398 |
| | earnings \$'000 129,213 129,213 (39,616) (39,616) | earnings revaluation reserve \$'000 129,213 16,965 129,213 16,965 (39,616) - (39,616) - | earnings revaluation reserve some special spec |

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| su June) | | | | | |
|--|--------------------------------|-------------------|--------------------------------|--------------------------------|--------------------------------|
| | 2019–20 Estimated actual | 2020–21 Budget | 2021–22 Forward estimate | 2022–23 Forward estimate | 2023–24 Forward estimate |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Appropriations | 98,939 | 98,637 | 89,336 | 87,444 | 92,348 |
| Sale of goods and rendering of | 100 010 | 110 511 | 440.500 | 440.704 | 445.007 |
| services Net GST received | 138,349 | 113,541 | 110,506 | 112,781 | 115,327 |
| Other | 12,398 66 | _ | _ | _ | _ |
| Total cash received | 249,752 | 212,178 | 199,842 | 200,225 | 207,675 |
| Cash used | 249,702 | 212,110 | 199,042 | 200,223 | 201,013 |
| Employees | 91,974 | 100,741 | 101,559 | 101,525 | 101,389 |
| Suppliers | 121,312 | 119,625 | 93,393 | 87,482 | 84,259 |
| Interest payments on lease liability | 637 | 528 | 419 | 320 | 224 |
| s74 external revenue transferred to | | | | | |
| the OPA | 4,999 | _ | _ | _ | _ |
| Other | 735 | _ | _ | _ | _ |
| Total cash used | 219,657 | 220,894 | 195,371 | 189,327 | 185,872 |
| Net cash from/(used by) operating activities | 30,095 | (8,716) | 4,471 | 10,898 | 21,803 |
| INVESTING ACTIVITIES | , , , , , , | (-, -, | , | | , |
| Cash used | | | | | |
| Purchase of property, plant and equipment and intangibles | 36,153 | 32,353 | 27,363 | 16,408 | 14,624 |
| Total cash used | 36,153 | 32,353 | 27,363 | 16,408 | 14,624 |
| Net cash from/(used by) investing activities | (26.452) | (22.252) | • | (46.409) | (4.4.62.4) |
| FINANCING ACTIVITIES | (36,153) | (32,353) | (27,363) | (16,408) | (14,624) |
| Cash received | | | | | |
| Contributed equity | 11,370 | 10,786 | 10,967 | 4,377 | 2,593 |
| Total cash received | 11,370 | 10,786 | 10,967 | 4,377 | 2,593 |
| Cash used | | | | | |
| Principal payments on lease liability | 10,700 | 10,347 | 10,327 | 9,327 | 9,609 |
| Total cash used | 10,700 | 10,347 | 10,327 | 9,327 | 9,609 |
| Net cash from/(used by) financing activities | 670 | 439 | 640 | (4,950) | (7,016) |
| Net increase/(decrease) in cash held | (5,388) | (40,630) | (22,252) | (10,460) | 163 |
| Cash and cash equivalents at the beginning of the reporting period | 130,303 | 124,915 | 84,285 | 62,033 | 51,573 |
| Cash and cash equivalents at the end of the reporting period | 124,915 | 84,285 | 62,033 | 51,573 | 51,736 |
| | and a fine a fin | • | - | * | |

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

| Table 5.5. Departmental capital b | aagot otat | 011101116 (101 | tho porto | a onaoa t | o o ano, |
|---|--|-----------------------------|--|--|--|
| | 2019–20 Estimated actual \$'000 | 2020–21 Budget \$'000 | 2021–22 Forward estimate \$'000 | 2022–23 Forward estimate \$'000 | 2023–24 Forward estimate \$'000 |
| NEW CAPITAL APPROPRIATIONS | | | | | |
| Capital budget—Bill 1 (DCB) | 2,612 | 2,599 | 2,581 | 2,583 | 2,593 |
| Equity injections—Bill 2 | 8,758 | 8,187 | 8,386 | 1,794 | _ |
| Total new capital appropriations | 11,370 | 10,786 | 10,967 | 4,377 | 2,593 |
| Provided for: | - | | · | | |
| Purchase of non-financial assets | 11,370 | 10,786 | 10,967 | 4,377 | 2,593 |
| Total items | 11,370 | 10,786 | 10,967 | 4,377 | 2,593 |
| PURCHASE OF NON-FINANCIAL ASSETS | | | | | |
| Funded by capital appropriations (a) | 5,954 | 15,137 | 12,705 | 1,794 | _ |
| Funded by capital appropriation DCB (b) | 2,612 | 2,599 | 2,581 | 2,583 | 2,593 |
| Funded internally from departmental | | | | | |
| resources (c) | 27,587 | 14,617 | 12,077 | 12,031 | 12,031 |
| TOTAL | 36,153 | 32,353 | 27,363 | 16,408 | 14,624 |
| RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE | | | | | |
| Total purchases | 36,153 | 32,353 | 27,363 | 16,408 | 14,624 |
| Total cash used to acquire assets | 36,153 | 32,353 | 27,363 | 16,408 | 14,624 |

⁽a) Includes both current Bill 2 and prior Act 2 and Bills 4 and 6 appropriations and special capital appropriations.

⁽b) Does not include annual finance lease costs. Include purchases from current and previous years' departmental capital budgets (DCBs).

⁽c) Includes current Bill 1 and prior year Act 1/3/5 appropriations (excluding amounts from the DCB), internally developed assets and section 74 external revenue.

Table 3.6: Statement of asset movements (Budget year 2020–21)

| | Buildings | Other property, plant and | Computer software and | Total |
|---|-----------|---------------------------|-----------------------------|----------|
| | \$'000 | equipment \$'000 | intangibles \$'000 | \$'000 |
| As at 1 July 2020 | | | | |
| Gross book value | 20,965 | 40,192 | 92,340 | 153,497 |
| Gross book value—ROU assets | 53,473 | 13,972 | _ | 67,445 |
| Accumulated depreciation/amortisation and impairment | (6,356) | (9,226) | (55,038) | (70,620) |
| Accumulated depreciation/amortisation and | , , | , , | , , | , , |
| impairment—ROU assets | (9,792) | (2,842) | _ | (12,634) |
| Opening net book balance | 58,290 | 42,096 | 37,302 | 137,688 |
| Capital asset additions | | | | _ |
| Estimated expenditure on new or replacement assets | | | | |
| By purchase—appropriation equity (a) | _ | _ | 15,137 | 15,137 |
| By purchase—appropriation ordinary annual services (b) | 150 | 2.449 | _ | 2,599 |
| By purchase—other | _ | 4,542 | 10,075 | 14,617 |
| Total additions | 150 | 6,991 | 25,212 | 32,353 |
| Other movements | | , | • | • |
| Depreciation/amortisation expense | (4,342) | (5,872) | (9,640) | (19,854) |
| Depreciation/amortisation on ROU assets | (8,232) | (2,814) | · , | (11,046) |
| Total other movements | (12,574) | (8,686) | (9,640) | (30,900) |
| As at 30 June 2021 | | | | |
| Gross book value | 21,115 | 47,183 | 117,552 | 185,850 |
| Gross book value—ROU assets | 53,473 | 13,972 | _ | 67,445 |
| Accumulated depreciation/amortisation and impairment | (10,698) | (15,098) | (64,678) | (90,474) |
| Accumulated depreciation/amortisation and impairment—ROU assets | (18,024) | (5,656) | _ | (23,680) |
| Closing net book balance | 45,866 | 40,401 | 52,874 | 139,141 |
| Dropored on Australian Associating Standards has | - | • | • | , |

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020–21.

⁽b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2020–21 for depreciation/amortisation expenses, DCBs or other operational expenses.