# AUSTRALIAN CRIMINAL INTELLIGENCE COMMISSION

# ENTITY RESOURCES AND PLANNED PERFORMANCE

# **A**USTRALIAN CRIMINAL INTELLIGENCE COMMISSION

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### **AUSTRALIAN CRIMINAL INTELLIGENCE COMMISSION**

## Section 1: Entity overview and resources

#### 1.1 STRATEGIC DIRECTION STATEMENT

The Australian Criminal Intelligence Commission (ACIC) is Australia's national criminal intelligence agency. The strategic priorities for the ACIC are driven by the evolving criminal environment and its ability to make Australia safer through improved national ability to discover, understand and respond to current and emerging crime threats and criminal justice issues. To do this, the ACIC:

- conducts special intelligence operations and investigations to reduce serious and organised crime threats to Australia;
- builds the national picture of crime with Commonwealth and state and territory partners; and
- connects police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services.

The ACIC seeks to position and cement the agency into the future as a 'Centre of Excellence' for criminal intelligence. The ACIC provides leadership and accredited professional development of national criminal intelligence capability and tradecraft.

The unique legislative mandate of the ACIC makes it a conduit between the Commonwealth and the states and territories. The intelligence and operational arms of the agency are equally as important as the national policing systems and services it provides, which are critical to its partners.

The ACIC strives to be the 'partner of choice' for all facets of criminal intelligence practice. As the custodian of national criminal information and intelligence, the ACIC ensures that it is securely managed and its utility for all stakeholders is maximised.

The ACIC's vision is to create a safer Australia that is better connected, informed and capable of responding to crime and criminal justice issues. The ACIC achieves this by producing intelligence products, advice and recommendations that enhance national understanding of the criminal environment and inform collaborative responses—both immediate and longer-term, including hardening the environment against such crime. The ACIC's intelligence collection and assessment capabilities are an essential component of this vision.

The ACIC will continue to build its capability to work with its partners, both internationally and domestically, to target and disrupt significant transnational targets, including their Australian operations. Identifying and assessing those targets that represent the highest threat is an important component, as is the development of intelligence-led strategies to ensure an effective coordinated response.

The Australian Government has provided funding for the ACIC to deliver several policy initiatives to reduce crime, including:

- continuing to work to establish an objective evidence base on illicit and licit drug use as part of the National Wastewater Drug Monitoring Program;
- investigating the diversion of opioids from Australia's medical and health sector to the illicit drug market; and
- hosting the Australian Gangs Intelligence Coordination Centre.

The ACIC will continue to strengthen the value of accurate and timely background information to inform decision-making and improve community safety and pursue legislative change to enable us to meet contemporary requirements.

#### 1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, while the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACIC resource statement—Budget estimates for 2019–20 as at Budget April 2019

| April 2019   |   |   |
|--|---|---|
|  | 2018–19 (a)                             | 2019–20                                 |
|  | Estimated                               | Estimate                                |
|  | actual                                  |   |
|  | \$'000                                  | \$'000                                  |
| Departmental   |   |   |
| Annual appropriations—ordinary annual services (b)         |   |   |
| Prior year appropriations available                        | 58,099                                  | 59,066                                  |
| Departmental appropriation (c)                             | 99,970                                  | 104,777                                 |
| s74 external revenue (d)                                   | 26,930                                  | 18,386                                  |
| Departmental capital budget (e)                            | 2,627                                   | 2,625                                   |
| Annual appropriations—other services—non-operating (f)     |   |   |
| Prior year appropriations available                        | 318                                     | 870                                     |
| Equity injection   | 9,576                                   | 23,636                                  |
| Total departmental annual appropriations                   | 197,520                                 | 209,360                                 |
| Special accounts (g)                                       | *************************************** | *************************************** |
| Opening balance  | 121,529                                 | 123,129                                 |
| Appropriation receipts (h)                                 | 20,077                                  | 31,465                                  |
| Non-appropriation receipts                                 | 108,879                                 | 107,150                                 |
| Total special accounts                                     | 250,485                                 | 261,744                                 |
| Less departmental appropriations drawn from annual/special |   |   |
| appropriations and credited to special accounts            | 20,077                                  | 32,335                                  |
| Total departmental resourcing                              | 427,928                                 | 438,769                                 |
| Total resourcing for ACIC                                  | 427,928                                 | 438,769                                 |
|  | 2018–19                                 | 2019–20                                 |
| Average staffing level (number)                            | 741                                     | 849                                     |

All figures shown above are GST exclusive—these may not match figures in the cash flow statement. Prepared on a resourcing (i.e. appropriations available) basis.

- (b) Appropriation Bill (No. 1) 2019-20.
- (c) Excludes departmental capital budget (DCB).
- (d) Estimated external revenue receipts under section 74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2019–20.
- (g) For further information on special accounts, please refer to Budget Paper No. 4—Agency Resourcing. Please also see Table 2.1.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (h) Amounts credited to the special account(s) from the ACIC's annual appropriations.

<sup>(</sup>a) Annual appropriation amounts appearing for 2018–19 do not include the Appropriation Bills (No. 3) and (No. 4) 2018–2019, as they had not been enacted at the time of publication.

#### 1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the ACIC are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: Entity 2019–20 Budget measures
Part 1: Measures announced since the 2018–19 Mid-Year Economic and Fiscal
Outlook (MYEFO)

|                                       |         | 2018–19 | 2019–20 | 2020–21 | 2021–22 | 2022–23 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|
|                                       | Program | \$'000  | \$'000  | \$'000  | \$'000  | \$'000  |
| Expense measures                      |         |         |         |         |         |         |
| Commonwealth Integrity Commission     | 1.1     |         |         |         |         |         |
| Administered expenses                 |         | -       | -       | -       | -       | _       |
| Departmental expenses                 |         | -       | (75)    | _       | _       |         |
| Total                                 |         | -       | (75)    | _       | _       | _       |
| Confiscated Assets Account            | 1.1     |         |         |         |         |         |
| Administered expenses                 |         | _       | -       | _       | _       | _       |
| Departmental expenses                 |         | _       | _       | _       | _       | _       |
| Total                                 |         | -       | _       | _       | _       | _       |
| National Public Register of Child Sex |         |         |         |         |         |         |
| Offenders                             | 1.1     |         |         |         |         |         |
| Administered expenses                 |         | _       | _       | _       | _       | _       |
| Departmental expenses                 |         | _       | 699     | 1,385   | 1,462   | 693     |
| Total                                 |         | _       | 699     | 1,385   | 1,462   | 693     |
| Whole-of-Government Drug Strategy (a) | 1.1     |         |         |         |         |         |
| Administered expenses                 |         | _       | _       | _       | _       | _       |
| Departmental expenses                 |         | _       | 2,855   | 2,874   | 2,890   | 2,782   |
| Total                                 |         | _       | 2,855   | 2,874   | 2,890   | 2,782   |
| Total expense measures                |         |         |         |         |         |         |
| Administered                          |         | _       | _       | _       | _       | _       |
| Departmental                          |         | _       | 3,479   | 4,259   | 4,352   | 3,475   |
| Total                                 |         | -       | 3,479   | 4,259   | 4,352   | 3,475   |
| Capital measures                      |         |         |         |         |         |         |
| National Public Register of Child Sex |         |         |         |         |         |         |
| Offenders                             | 1.1     |         |         |         |         |         |
| Administered capital                  |         | _       | _       | _       | _       | _       |
| Departmental capital                  |         | _       | _       | 1,732   | 1,794   | _       |
| Total                                 |         | -       | _       | 1,732   | 1,794   | _       |
| Total capital measures                |         |         |         |         |         |         |
| Administered                          |         | _       | _       | _       | _       | _       |
| Departmental                          |         | _       | _       | 1,732   | 1,794   | _       |
| Total                                 |         | -       | _       | 1,732   | 1,794   | _       |

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) The lead entity for measure *Whole-of-Government Drug Strategy* is the Department of Home Affairs. The

<sup>(</sup>a) The lead entity for measure Whole-of-Government Drug Strategy is the Department of Home Affairs. The full measure description and package details appear in Budget Paper No. 2 under the Home Affairs portfolio.

# Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs that contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements—included in annual reports—to provide an entity's complete performance story.

The most recent corporate plan for the ACIC can be found at https://www.acic.gov.au/sites/g/files/net3726/f/2018/08/acic\_corporate\_plan\_2018-19\_to\_2021-22.pdf.

The most recent annual performance statement can be found at https://acic.govcms.gov.au/sites/g/files/net3726/f/acic\_2017-18\_ar\_digital.pdf?v=1539748074.

#### 2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: To make Australia safer through improved national ability to discover, understand and respond to current and emerging crime threats, including the ability to connect police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services.

#### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

|  | 2018–19     | 2019–20 | 2020–21  | 2021–22  | 2022–23  |
|--|-------------|---------|----------|----------|----------|
|  | Estimated   | Budget  | Forward  | Forward  | Forward  |
|  | actual      |         | estimate | estimate | estimate |
|  | \$'000      | \$'000  | \$'000   | \$'000   | \$'000   |
| Program 1.1: Australian Criminal Intellige                 | ence Commis | sion    |          |          |          |
| Departmental expenses                                      |             |         |          |          |          |
| Departmental appropriation                                 | 99,970      | 104,777 | 92,509   | 92,241   | 90,832   |
| s74 external revenue (a)                                   | 19,183      | 16,526  | 14,295   | 7,853    | 3,055    |
| Special accounts   |             |         |          |          |          |
| National Policing Information Systems and Services Special |             |         |          |          |          |
| Account  | 94,437      | 116,343 | 125,732  | 115,304  | 117,506  |
| Expenses not requiring appropriation in the Budget         |             |         |          |          |          |
| year (b)   | 10,248      | 11,443  | 16,901   | 16,945   | 16,590   |
| Departmental total   | 223,838     | 249,089 | 249,437  | 232,343  | 227,983  |
| Total expenses for program 1.1                             | 223,838     | 249,089 | 249,437  | 232,343  | 227,983  |
|  | 2018–19     | 2019–20 |          |          |          |
| Average staffing level (number)                            | 741         | 849     |          |          |          |

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

<sup>(</sup>a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

<sup>(</sup>b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, resources received free of charges and audit fees.

#### Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2019–20 Budget measures have created new programs or materially changed existing programs.

Outcome 1: To make Australia safer through improved national ability to discover, understand and respond to current and emerging crime threats, including the ability to connect police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services.

#### **Program 1.1: Australian Criminal Intelligence Commission**

The ACIC will improve the national ability to respond to crime affecting Australia through the discovery and understanding of new and emerging crime threats—working with and connecting partners to build the picture of crime impacting Australia. The ACIC will respond to serious and organised crime threats by developing new prevention and disruption strategies that disable or dismantle criminal groups through collaborative enforcement, as well as informing and influencing regulations, policy or legislative responses that make Australia safe from crime threats. The ACIC will contribute to or lead nationally coordinated actions and activities through Board-approved special investigations, special intelligence operations and joint taskforces. The ACIC will provide high-quality national policing knowledge and information systems, and service that support the Australian policing community and will ensure controlled access to appropriate information, including by accredited third parties in relation to criminal history checks.

#### Delivery

The ACIC undertakes its functions as set out in its enabling legislation (*Australian Crime Commission Act 2002*). The ACIC works with multiple partners and stakeholders to achieve its outcome, including state, territory and federal police, Commonwealth Government agencies, international law enforcement and intelligence agencies, research bodies, academia, private sector organisations and the community.

The functions that are undertaken include:

- conducting investigations and intelligence operations into federally relevant criminal activity;
- maintaining a national database of criminal information and intelligence;
- providing and maintaining national information capabilities and services to support policing and law enforcement;
- providing strategic criminal intelligence assessments and advice on national criminal intelligence priorities; and
- providing nationally coordinated criminal history checks.

| Performance information |   |  |  |
|-------------------------|---|--|--|
| Year                    | Performance criteria (a)  | Forecast performance   |  |
| 2018–19                 | Existing ACIC systems and services are accessible, used and reliable.   | Tracking well.  All high-availability systems met Board-agreed benchmarks. With few exceptions, other key systems statistics including number of users and searches are in-line, or trending above, previous results.  |  |
|                         | Through effective collaboration, enable the delivery and implementation of new and enhanced ACIC systems and services that satisfies the needs of stakeholders and users.     | Core assessment is contingent on annual stakeholder survey results.  The ACIC has made significant progress in delivery of a number of key national systems.   |  |
|                         | The ACIC is sharing increasing volume, breadth and formats (mediums, platforms) of criminal intelligence and information, police information, and other relevant information. | Tracking well.  The ACIC continues to share products with an increasing number of stakeholders.  Dissemination of products is in-line with historical, except for ongoing system issues with ACID Alerts.  |  |
|                         | The picture of crime impacting Australia is improving because the ACIC is discovering crime threats, vulnerabilities, patterns, methods and trends previously unknown.        | Qualitative results demonstrate discoveries of crime threats, vulnerabilities and methods, particularly through examination outcomes.  However, there is a risk of not fully meeting this criterion due to the decline in discovery of previously unknown targets. |  |
|                         | The understanding of the picture of crime impacting Australia is increasingly more comprehensive, integrated and relevant.  | In-line with recent years.  Statistical results are similar to historical as the ACIC continues to produce comprehensive, relevant and integrated products that increase understanding of the picture of crime impacting Australia.                                |  |
|                         | The understanding of the picture of crime impacting Australia is increasingly used to influence strategies and responses to crime.  | On track.  Key strategic assessments include the inaugural National Gangs Report and the Tax Crime Enablers in Australia 2018.  Final assessment will also include consideration of annual stakeholder survey results.   |  |

| Performance i | Performance information   |  |  |  |  |
|---------------|---|--|--|--|--|
| Year          | Performance criteria (a)  | Forecast performance   |  |  |  |
|               | The ACIC better informs and influences collaborative efforts to harden the environment against crime.   | Tracking well.  Submissions to legislative reviews influencing preventative responses include the submission to the Australian Charities and Not for Profits Commission legislation review; and the review on vulnerabilities in junket operations submitted to the Victorian Commission for Gambling and Liquor Regulation. |  |  |  |
|               | The ACIC is conducting collaborative investigations and intelligence operations, and producing intelligence with and for partners that is effective in disrupting, disabling and dismantling serious and organised crime. | In-line to slightly below recent years across the range of quantitative disruption statistics that together inform the results of this measure.  |  |  |  |
|               | The ACIC's partners are better informed and enabled to undertake policing and community safeguarding activities through access to national information systems and services.  | Core assessment is contingent on annual stakeholder survey results. The survey is conducted at the end of financial year and results included in the annual report.  System matches tracking slightly above historical average.  |  |  |  |

| Year                  | Performance criteria (a)  | Forecast performance  |
|-----------------------|---|---|
| 2019–20               | Existing ACIC systems and services are accessible, used and reliable.  Through effective collaboration, enable the delivery and implementation of new and enhanced ACIC systems and services that satisfies the needs of stakeholders and users.  The ACIC is sharing increasing volume, breadth and formats (mediums, platforms) of criminal intelligence and information, police information, and other relevant information.  The picture of crime impacting Australia is improving because the ACIC is discovering crime threats, vulnerabilities, patterns, methods and trends previously unknown.  The understanding of the picture of crime impacting Australia is increasingly more comprehensive, integrated and relevant.  The understanding of the picture of crime impacting Australia is increasingly used to influence strategies and responses to crime.  The ACIC better informs and influences collaborative efforts to harden the environment against crime.  The ACIC is conducting collaborative investigations and intelligence operations, and producing intelligence with and for partners that is effective in disrupting, disabling and dismantling serious and organised crime.  The ACIC's partners are better informed and enabled to undertake policing and community safeguarding activities through access to national information systems and services. | The ACIC collects qualitative and quantitative performance data. The ACIC monitors and analyses trends in quantitative data against relevant performance criteria, where appropriate, which includes;  • comparative statistics on information and intelligence systems and services availability, usage and support levels;  • demonstrated delivery and implementation of planned systems and services that satisfy stakeholders and users;  • comparative statistics on volume and breadth of intelligence shared;  • the level and types of the ACIC's activities to discover and understand crime impacting Australia;  • the level, types and results of the ACIC's responses to disrupting serious and organised crime; and  • annual stakeholder survey results that form an overall assessment against the performance criteria. |
| 2020–21 and<br>beyond | As per 2019–20  | As per 2019–20  |
| Purposes              | To make Australia safer through improved natic and respond to current and emerging crime, inc and law enforcement to essential criminal intellinformation through collaborative national inform   | cluding the ability to connect police gence, policing knowledge and   |

(a) New or modified performance criteria that reflect new or materially changed programs are shown in *italics*.

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of entity finances for the 2019–20 budget year, including the impact of budget measures and resourcing on financial statements.

#### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Differences between entity resourcing and financial statements

There is no material difference between the entity resourcing and financial statements.

# 3.1.2 Explanatory notes and analysis of budgeted financial statements Departmental

#### **Income statement**

In 2019–20, the estimated appropriation revenue is \$104.8 million. This is an increase of \$4.8 million from the 2018–19 appropriation. The increase is primarily attributed to Government decisions, including the new measures listed in the Table 1.2.

The ACIC's estimated actual operating result is \$23.1 million surplus, excluding unfunded depreciation expense. This result includes \$9.1 million surplus created from revenue received for capital investments.

The budgeted losses in the budget and forward years are a result of the Government's decision to support the development of the National Criminal Intelligence System (NCIS).

#### **Balance** sheet

There is a decrease in ACIC's financial assets and an increase in non-financial assets in 2019–20, consistent with the Government's decision to fund the NCIS from the National Police Information Systems and Services Special Account.

#### **Administered**

The administered revenue relates to anticipated fees collected through undertaking criminal intelligence checks.

#### 3.2. **BUDGETED FINANCIAL STATEMENTS TABLES**

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

| the period ended 30 June               |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|
|  | 2018–19   | 2019–20   | 2020–21   | 2021–22   | 2022–23   |
|  | Estimated | Budget    | Forw ard  | Forw ard  | Forw ard  |
|  | actual    |           | estimate  | estimate  | estimate  |
|  | \$'000    | \$'000    | \$'000    | \$'000    | \$'000    |
| EXPENSES                               |           |           |           |           |           |
| Employee benefits                      | 94,397    | 103,583   | 100,506   | 101,933   | 101,728   |
| Suppliers                              | 108,181   | 121,350   | 118,014   | 98,364    | 95,178    |
| Depreciation and amortisation (a)      | 16,490    | 19,386    | 26,217    | 27,276    | 26,307    |
| Other expenses                         | 4,770     | 4,770     | 4,700     | 4,770     | 4,770     |
| Total expenses                         | 223,838   | 249,089   | 249,437   | 232,343   | 227,983   |
| LESS:                                  |           |           |           |           |           |
| OWN-SOURCE INCOME                      |           |           |           |           |           |
| Own-source revenue                     |           |           |           |           |           |
| Sale of goods and rendering of         | 136,728   | 125,536   | 123,632   | 119,376   | 116,710   |
| services                               |           |           |           |           |           |
| Other                                  | 1,670     | 1,670     | 1,670     | 1,670     | 1,670     |
| Total own-source revenue               | 138,398   | 127,206   | 125,302   | 121,046   | 118,380   |
| Total own-source income                | 138,398   | 127,206   | 125,302   | 121,046   | 118,380   |
| Net (cost of)/contribution by          |           |           |           |           |           |
| services                               | (85,440)  | (121,883) | (124,135) | (111,297) | (109,603) |
| Revenue from government                | 99,970    | 104,777   | 92,509    | 92,241    | 90,832    |
| Surplus/(deficit) attributable to the  |           |           |           |           |           |
| Australian Government                  | 14,530    | (17,106)  | (31,626)  | (19,056)  | (18,771)  |
| Total comprehensive income/(loss)      |           |           |           |           |           |
| attributable to the Australian         |           |           |           |           |           |
| Government                             | 14,530    | (17,106)  | (31,626)  | (19,056)  | (18,771)  |
|  |           |           |           |           |           |
| Note: Impact of net cash appropriation | •••••     | ~~~~~     |           |           |           |
|  | 2018–19   | 2019–20   | 2020–21   | 2021–22   | 2022–23   |
|  | \$'000    | \$'000    | \$'000    | \$'000    | \$'000    |
| Total comprehensive income/(loss)      |           |           |           |           |           |
| excluding depreciation/                |           |           |           |           |           |
| amortisation expenses previously       |           |           |           |           |           |
| funded through revenue                 |           |           |           |           |           |
| appropriations                         | 23,108    | (7,333)   | (16,395)  | (3,781)   | (3,851)   |
| Less depreciation/amortisation         |           |           |           |           |           |
| expenses previously funded through     |           |           |           |           |           |
| revenue appropriations (a)             | 8,578     | 9,773     | 15,231    | 15,275    | 14,920    |
| Total comprehensive income/(loss)      |           |           |           |           |           |
| —as per the statement of               |           |           |           |           |           |
| comprehensive income                   | 14,530    | (17,106)  | (31,626)  | (19,056)  | (18,771)  |

Prepared on Australian Accounting Standards basis.

(a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5: Departmental capital budget statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

| Page   | Tubio dizi Buagotoa aopartinon | tai baiaiico c                          | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | at oo ourro | <i>,</i> |          |
|--|--------------------------------|---|--|-------------|----------|----------|
| ASSETS         actual \$'000         \$'000         estimate \$'000         estimate \$'000         estimate \$'000           ASSETS           Financial assets         117,969         96,431         65,762         61,905         57,410           Trade and other receivables         71,356         68,925         66,959         64,577         62,081           Total financial assets         189,325         165,356         132,721         126,482         119,491           Non-financial assets         189,325         165,356         132,721         126,482         119,491           Non-financial assets         24,523         21,352         17,807         14,140         10,739           Property, plant and equipment         17,160         35,365         43,856         39,759         36,400           Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         11,393         15,561         13,729         11,996         10,103           Tota  |                                | 2018–19                                 | 2019–20                                | 2020-21     | 2021-22  | 2022-23  |
| Simple   S |                                | Estimated                               | Budget                                 | Forward     | Forward  | Forward  |
| Page   |                                | actual                                  |  | estimate    | estimate | estimate |
| Financial assets           Cash and cash equivalents         117,969         96,431         65,762         61,905         57,410           Trade and other receivables         71,356         68,925         66,959         64,577         62,081           Total financial assets         189,325         165,356         132,721         126,482         119,491           Non-financial assets         24,523         21,352         17,807         14,140         10,739           Property, plant and equipment Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         9,431         229,246         264,794   |                                | \$'000                                  | \$'000                                 | \$'000      | \$'000   | \$'000   |
| Cash and cash equivalents         117,969         96,431         65,762         61,905         57,410           Trade and other receivables         71,356         68,925         66,959         64,577         62,081           Total financial assets         189,325         165,356         132,721         126,482         119,491           Non-financial assets         24,523         21,352         17,807         14,140         10,739           Property, plant and equipment Intengibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         9,408         9,408         9,408         9,408           Othal non-financial assets         95,547         127,110         132,073         121,331         109,735           Total non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         21,794         22,030         21,861         21,277         20,543           Other payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,1  | ASSETS                         | *************************************** |  |             |          |          |
| Trade and other receivables         71,356         68,925         66,959         64,577         62,081           Total financial assets         189,325         165,356         132,721         126,482         119,491           Non-financial assets         Image: second of the proof of th   | Financial assets               |   |  |             |          |          |
| Total financial assets         189,325         165,356         132,721         126,482         119,491           Non-financial assets         Land and buildings         24,523         21,352         17,807         14,140         10,739           Property, plant and equipment Intangibles         44,456         60,985         43,856         39,759         36,400           Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         9,408         9,408         9,408         9,408           Total non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,996         10,103           Total payables         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159   | Cash and cash equivalents      | 117,969                                 | 96,431                                 | 65,762      | 61,905   | 57,410   |
| Non-financial assets         24,523         21,352         17,807         14,140         10,739           Property, plant and equipment Intangibles         17,160         35,365         43,856         39,759         36,400           Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         9,408         9,408         9,408           Total non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,50         37,504         37,539   | Trade and other receivables    | 71,356                                  | 68,925                                 | 66,959      | 64,577   | 62,081   |
| Land and buildings         24,523         21,352         17,807         14,140         10,739           Property, plant and equipment Intangibles         17,160         35,365         43,856         39,759         36,400           Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         9,408         9,408         9,408         9,408           Total non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         2         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27,159         27   | Total financial assets         | 189,325                                 | 165,356                                | 132,721     | 126,482  | 119,491  |
| Property, plant and equipment Intangibles         17,160         35,365         43,856         39,759         36,400           Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         9,408         9,408         9,408         9,408           Total non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         8         8         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159   | Non-financial assets           |   |  |             |          |          |
| Intangibles         44,456         60,985         61,002         58,024         53,188           Other non-financial assets         9,408         20,408         247,813         229,226         22,208         264,794         247,813         229,226         22,2030         21,861         21,277         20,543         30,646         10,103         10,103         10,103         10,103         33,173         30,646         10,103         27,159         27,159         27,159         27,159         27,159  | Land and buildings             | 24,523                                  | 21,352                                 | 17,807      | 14,140   | 10,739   |
| Other non-financial assets         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         9,408         70,  | Property, plant and equipment  | 17,160                                  | 35,365                                 | 43,856      | 39,759   | 36,400   |
| Total non-financial assets         95,547         127,110         132,073         121,331         109,735           Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         Payables           Suppliers         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159 </td <td>Intangibles</td> <td>44,456</td> <td>60,985</td> <td>61,002</td> <td>58,024</td> <td>53,188</td>  | Intangibles                    | 44,456                                  | 60,985                                 | 61,002      | 58,024   | 53,188   |
| Total assets         284,872         292,466         264,794         247,813         229,226           LIABILITIES         Payables           Suppliers         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159         27,   | Other non-financial assets     | 9,408                                   | 9,408                                  | 9,408       | 9,408    | 9,408    |
| LIABILITIES         Payables       Suppliers       21,794       22,030       21,861       21,277       20,543         Other payables       17,393       15,561       13,729       11,896       10,103         Total payables       39,187       37,591       35,590       33,173       30,646         Provisions       27,159 <th< td=""><td>Total non-financial assets</td><td>95,547</td><td>127,110</td><td>132,073</td><td>121,331</td><td>109,735</td></th<>   | Total non-financial assets     | 95,547                                  | 127,110                                | 132,073     | 121,331  | 109,735  |
| Payables           Suppliers         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions           Employee provisions         27,159  | Total assets                   | 284,872                                 | 292,466                                | 264,794     | 247,813  | 229,226  |
| Suppliers         21,794         22,030         21,861         21,277         20,543           Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159 <td< td=""><td>LIABILITIES</td><td></td><td></td><td></td><td></td><td></td></td<>   | LIABILITIES                    |   |  |             |          |          |
| Other payables         17,393         15,561         13,729         11,896         10,103           Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         27,159         <  | Payables                       |   |  |             |          |          |
| Total payables         39,187         37,591         35,590         33,173         30,646           Provisions         Employee provisions         27,159 <td< td=""><td>Suppliers</td><td>21,794</td><td>22,030</td><td>21,861</td><td>21,277</td><td>20,543</td></td<>  | Suppliers                      | 21,794                                  | 22,030                                 | 21,861      | 21,277   | 20,543   |
| Provisions           Employee provisions         27,159         37,570         37,570         37,570         37,570         37,570         37,570         68,216         68,216         68,216         68,216         68,216         68,216         68,216         68,216         68,216         82,216         91,700         177,101         161,010         20,217,406         191,700         177,101 <td< td=""><td>Other payables</td><td>17,393</td><td>15,561</td><td>13,729</td><td>11,896</td><td>10,103</td></td<>   | Other payables                 | 17,393                                  | 15,561                                 | 13,729      | 11,896   | 10,103   |
| Employee provisions         27,159         10,411           Total provisions         37,434         37,469         37,504         37,539         37,570         37,570         68,216  | Total payables                 | 39,187                                  | 37,591                                 | 35,590      | 33,173   | 30,646   |
| Other provisions         10,275         10,310         10,345         10,380         10,411           Total provisions         37,434         37,469         37,504         37,539         37,570           Total liabilities         76,621         75,060         73,094         70,712         68,216           Net assets         208,251         217,406         191,700         177,101         161,010           EQUITY (a)         Parent entity interest           Contributed equity         58,680         84,941         90,861         95,318         97,998           Reserves         16,524         16,524         16,524         16,524         16,524         16,524         16,524         16,524         46,488           Retained surplus (accumulated deficit)         133,047         115,941         84,315         65,259         46,488           Total parent entity interest         208,251         217,406         191,700         177,101         161,010   | Provisions                     |   |  |             |          |          |
| Total provisions         37,434         37,469         37,504         37,539         37,570           Total liabilities         76,621         75,060         73,094         70,712         68,216           Net assets         208,251         217,406         191,700         177,101         161,010           EQUITY (a)         Parent entity interest           Contributed equity         58,680         84,941         90,861         95,318         97,998           Reserves         16,524         16,524         16,524         16,524         16,524         16,524           Retained surplus (accumulated deficit)         133,047         115,941         84,315         65,259         46,488           Total parent entity interest         208,251         217,406         191,700         177,101         161,010  | Employee provisions            | 27,159                                  | 27,159                                 | 27,159      | 27,159   | 27,159   |
| Total liabilities         76,621         75,060         73,094         70,712         68,216           Net assets         208,251         217,406         191,700         177,101         161,010           EQUITY (a)           Parent entity interest           Contributed equity         58,680         84,941         90,861         95,318         97,998           Reserves         16,524         16  | Other provisions               | 10,275                                  | 10,310                                 | 10,345      | 10,380   | 10,411   |
| Net assets         208,251         217,406         191,700         177,101         161,010           EQUITY (a)           Parent entity interest           Contributed equity         58,680         84,941         90,861         95,318         97,998           Reserves         16,524 </td <td>Total provisions</td> <td>37,434</td> <td>37,469</td> <td>37,504</td> <td>37,539</td> <td>37,570</td>  | Total provisions               | 37,434                                  | 37,469                                 | 37,504      | 37,539   | 37,570   |
| EQUITY (a)         Parent entity interest       58,680 84,941 90,861 95,318 97,998         Contributed equity       58,680 16,524 16,524 16,524 16,524 16,524       16,524 16,524 16,524 16,524 16,524         Reserves       16,524 16,524 16,524 16,524 16,524 16,524 16,524 16,524       16,524 16   | Total liabilities              | 76,621                                  | 75,060                                 | 73,094      | 70,712   | 68,216   |
| Parent entity interest           Contributed equity         58,680         84,941         90,861         95,318         97,998           Reserves         16,524         16,524         16,524         16,524         16,524         16,524           Retained surplus (accumulated deficit)         133,047         115,941         84,315         65,259         46,488           Total parent entity interest         208,251         217,406         191,700         177,101         161,010   | Net assets                     | 208,251                                 | 217,406                                | 191,700     | 177,101  | 161,010  |
| Contributed equity         58,680         84,941         90,861         95,318         97,998           Reserves         16,524         16,524         16,524         16,524         16,524         16,524           Retained surplus (accumulated deficit)         133,047         115,941         84,315         65,259         46,488           Total parent entity interest         208,251         217,406         191,700         177,101         161,010  | EQUITY (a)                     |   |  |             |          |          |
| Reserves       16,524  | Parent entity interest         |   |  |             |          |          |
| Retained surplus (accumulated deficit)         133,047       115,941       84,315       65,259       46,488         Total parent entity interest       208,251       217,406       191,700       177,101       161,010   | Contributed equity             | 58,680                                  | 84,941                                 | 90,861      | 95,318   | 97,998   |
| deficit)         133,047         115,941         84,315         65,259         46,488           Total parent entity interest         208,251         217,406         191,700         177,101         161,010   | Reserves                       | 16,524                                  | 16,524                                 | 16,524      | 16,524   | 16,524   |
| Total parent entity interest 208,251 217,406 191,700 177,101 161,010   | Retained surplus (accumulated  |   |  |             |          |          |
| Total parent entity interest 208,251 217,406 191,700 177,101 161,010   | deficit)                       | 133,047                                 | 115,941                                | 84,315      | 65,259   | 46,488   |
| Total equity 208,251 217,406 191,700 177,101 161,010   | Total parent entity interest   |   | 217,406                                | 191,700     | 177,101  |          |
|  | Total equity                   | 208,251                                 | 217,406                                | 191,700     | 177,101  | 161,010  |

Prepared on Australian Accounting Standards basis.

(a) Equity is the residual interest in assets after deduction of liabilities.

# ACIC Budget Statements

Table 3.3: Departmental statement of changes in equity—summary of movement (Budget year 2019–20)

| 115,941              | 16,524                                   | 26,261<br>84,941   | 26,261<br>217,406  |
|----------------------|--|--|--|
| _                    | _  | 26,261   | 26,261   |
|                      |  | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~  |  |
| _                    | _  | 2,625  | 2,625  |
| _                    | _  | 23,636   | 23,636   |
| (17,106)             | _  | _  | (17,106)   |
| (17,106)             | _  | _  | (17,106)   |
| 133,047              | 16,524                                   | 58,680   | 208,251  |
| 133,047              | 16,524                                   | 58,680   | 208,251  |
| \$'000               | reserve<br>\$'000                        | capital<br>\$'000  | \$'000   |
| Retained<br>earnings | Asset revaluation                        | Contributed equity/  | Total equity   |
|                      | earnings<br>\$'000<br>133,047<br>133,047 | earnings revaluation reserve \$'000 \$'000  133,047 16,524 133,047 16,524 (17,106) - | earnings revaluation reserve s'000 \$ |

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

| 30 Julie)                         |           |          |          |          |   |
|-----------------------------------|-----------|----------|----------|----------|---|
|                                   | 2018–19   | 2019–20  | 2020-21  | 2021–22  | 2022-23                                 |
|                                   | Estimated | Budget   | Forward  | Forward  | Forward                                 |
|                                   | actual    |          | estimate | estimate | estimate                                |
|                                   | \$'000    | \$'000   | \$'000   | \$'000   | \$'000                                  |
| OPERATING ACTIVITIES              |           |          |          |          |   |
| Cash received                     |           |          |          |          |   |
| Appropriations                    | 98,450    | 107,208  | 94,475   | 94,623   | 93,328                                  |
| Sale of goods and rendering of    |           |          |          |          |   |
| services                          | 135,809   | 125,536  | 123,632  | 119,376  | 116,710                                 |
| Total cash received               | 234,259   | 232,744  | 218,107  | 213,999  | 210,038                                 |
| Cash used                         |           |          |          |          |   |
| Employees                         | 94,535    | 103,583  | 100,506  | 101,933  | 101,728                                 |
| Suppliers                         | 110,315   | 122,911  | 119,980  | 100,746  | 97,674                                  |
| Other                             | 3,157     | 3,100    | 3,030    | 3,100    | 3,100                                   |
| Total cash used                   | 208,007   | 229,594  | 223,516  | 205,779  | 202,502                                 |
| Net cash from/(used by)           |           |          |          |          |   |
| operating activities              | 26,252    | 3,150    | (5,409)  | 8,220    | 7,536                                   |
| INVESTING ACTIVITIES              |           |          |          |          | *************************************** |
| Cash used                         |           |          |          |          |   |
| Purchase of property, plant and   |           |          |          |          |   |
| equipment and intangibles         | 37,725    | 50,949   | 31,180   | 16,534   | 14,711                                  |
| Total cash used                   | 37,725    | 50,949   | 31,180   | 16,534   | 14,711                                  |
| Net cash from/(used by)           |           |          |          |          |   |
| investing activities              | (37,725)  | (50,949) | (31,180) | (16,534) | (14,711)                                |
| FINANCING ACTIVITIES              |           |          |          |          |   |
| Cash received                     |           |          |          |          |   |
| Contributed equity                | 12,203    | 26,261   | 5,920    | 4,457    | 2,680                                   |
| Total cash received               | 12,203    | 26,261   | 5,920    | 4,457    | 2,680                                   |
| Net cash from/(used by)           |           |          |          |          |   |
| financing activities              | 12,203    | 26,261   | 5,920    | 4,457    | 2,680                                   |
| Net increase/(decrease) in cash   |           |          |          |          |   |
| held                              | 730       | (21,538) | (30,669) | (3,857)  | (4,495)                                 |
| Cash and cash equivalents at the  |           |          |          |          |   |
| beginning of the reporting period | 117,239   | 117,969  | 96,431   | 65,762   | 61,905                                  |
| Cash and cash equivalents at      |           |          |          |          |   |
| the end of the reporting period   | 117,969   | 96,431   | 65,762   | 61,905   | 57,410                                  |

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

| _   | 018–19<br>timated | 2019–20   | 2020–21  | 2021-22  | 2022-23                                 |
|---|-------------------|-----------|----------|----------|---|
| Es  | timated           | Decalarat |          |          |   |
|   |                   | Budget    | Forward  | Forward  | Forward                                 |
|   | actual            |           | estimate | estimate | estimate                                |
|   | \$'000            | \$'000    | \$'000   | \$'000   | \$'000                                  |
| NEW CAPITAL APPROPRIATIONS  |                   |           |          |          | *************************************** |
| Capital budget—Bill 1 (DCB)   | 2,627             | 2,625     | 2,644    | 2,663    | 2,680                                   |
| Equity injections—Bill 2  | 9,576             | 23,636    | 3,276    | 1,794    | _                                       |
| Total new capital appropriations  | 12,203            | 26,261    | 5,920    | 4,457    | 2,680                                   |
| Provided for:   |                   |           |          |          |   |
| Purchase of non-financial assets  | 12,203            | 26,261    | 5,920    | 4,457    | 2,680                                   |
| Total items   | 12,203            | 26,261    | 5,920    | 4,457    | 2,680                                   |
| PURCHASE OF NON-FINANCIAL ASSETS  |                   |           |          |          |   |
| Funded by capital appropriations (a)  | 8,706             | 24,506    | 3,276    | 1,794    | _                                       |
| Funded by capital appropriation— DCB (b)                                    | 2,627             | 2,625     | 2,644    | 2,663    | 2,680                                   |
| Funded internally from departmental   |                   |           |          |          |   |
| resources (c)   | 26,392            | 23,818    | 25,260   | 12,077   | 12,031                                  |
| TOTAL   | 37,725            | 50,949    | 31,180   | 16,534   | 14,711                                  |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |                   |           |          |          |   |
| Total purchases   | 37,725            | 50,949    | 31,180   | 16,534   | 14,711                                  |
| Total cash used to acquire assets   | 37,725            | 50,949    | 31,180   | 16,534   | 14,711                                  |

Prepared on Australian Accounting Standards basis.

<sup>(</sup>a) Includes both current Bill 2 and prior Act 2 and Bills 4 and 6 appropriations and special capital

appropriations.

(b) Does not include annual finance lease costs. Includes purchases from current and previous years' departmental capital budgets (DCBs).

<sup>(</sup>c) Includes the following sources of funding: Current Bill 1 and prior year Act 1/3/5 appropriations (excluding amounts from the DCB), internally developed assets and s74 external revenue receipts. Excludes asset transferred from other agencies.

Table 3.6: Statement of asset movements (Budget year 2019–20)

|                                       | Buildings | Other     | Computer      | Total    |
|---------------------------------------|-----------|-----------|---------------|----------|
|                                       | ŭ         | property, | software      |          |
|                                       |           | plant and | and           |          |
|                                       |           | equipment | intangibles   |          |
|                                       | \$'000    | \$'000    | \$'000        | \$'000   |
| As at 1 July 2019                     |           |           |               |          |
| Gross book value                      | 28,066    | 21,519    | 107,565       | 157,150  |
| Accumulated depreciation/             | -,        | ,-        | , , , , , , , | ,        |
| amortisation and impairment           | (3,543)   | (4,359)   | (63,109)      | (71,011) |
| Opening net book balance              | 24,523    | 17,160    | 44,456        | 86,139   |
| Capital asset additions               |           |           |               |          |
| Estimated expenditure on new          |           |           |               |          |
| or replacement assets                 |           |           |               |          |
| By purchase— appropriation equity (a) | _         | _         | 24,506        | 24,506   |
| By purchase—appropriation             |           |           |               |          |
| ordinary annual services (b)          | 530       | 2,095     | _             | 2,625    |
| By purchase—other                     | _         | 21,267    | 2,551         | 23,818   |
| Total additions                       | 530       | 23,362    | 27,057        | 50,949   |
| Other movements                       |           |           |               |          |
| Depreciation/amortisation expense     | (3,701)   | (5,157)   | (10,528)      | (19,386) |
| Total other movements                 | (3,701)   | (5,157)   | (10,528)      | (19,386) |
| As at 30 June 2020                    |           |           |               |          |
| Gross book value                      | 28,596    | 44,881    | 134,622       | 208,099  |
| Accumulated depreciation/             |           |           |               |          |
| amortisation and impairment           | (7,244)   | (9,516)   | (73,637)      | (90,397) |
| Closing net book balance              | 21.352    | 35.365    | 60.985        | 117,702  |

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2019–20.

 <sup>(</sup>b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2019–20 for depreciation/amortisation expenses, DCBs or other operational expenses.

#### ACIC Budget Statements

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

| Government (for the period end                        | ied 30 Julie) |              |          |          |          |
|---|---------------|--------------|----------|----------|----------|
|   | 2018–19       | 2019–20      | 2020-21  | 2021-22  | 2022-23  |
|   | Estimated     | Budget       | Forward  | Forward  | Forward  |
|   | actual        |              | estimate | estimate | estimate |
|   | \$'000        | \$'000       | \$'000   | \$'000   | \$'000   |
| EXPENSES  |               |              |          |          |          |
| Total expenses administered on behalf of government   | _             | _            | _        | _        | _        |
| LESS:   |               |              |          |          |          |
| OWN-SOURCE INCOME                                     |               |              |          |          |          |
| Non-taxation revenue                                  |               |              |          |          |          |
| Sale of goods and rendering of services               | _             | _            | 7,864    | 7,864    | 7,864    |
| Total non-taxation revenue                            | _             | _            | 7,864    | 7,864    | 7,864    |
| Total own-source revenue<br>administered on behalf of |               |              |          |          |          |
| government  |               | _            | 7,864    | 7,864    | 7,864    |
| Net (cost of)/contribution by                         |               |              |          |          |          |
| services  | _             | _            | (7,864)  | (7,864)  | (7,864)  |
| Surplus/(deficit) before income tax                   | -             | -            | 7,864    | 7,864    | 7,864    |
| Income tax expense                                    |               |              |          |          |          |
| Surplus/(deficit) after income tax                    | _             | <del>_</del> | 7,864    | 7,864    | 7,864    |
| Total comprehensive income/(loss)                     | -             | -            | 7,864    | 7,864    | 7,864    |

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

The ACIC has no administered assets or liabilities.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

| Julie)                                |           |         |          |          |          |
|---------------------------------------|-----------|---------|----------|----------|----------|
|                                       | 2018–19   | 2019-20 | 2020-21  | 2021-22  | 2022-23  |
|                                       | Estimated | Budget  | Forward  | Forward  | Forward  |
|                                       | actual    |         | estimate | estimate | estimate |
|                                       | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| OPERATING ACTIVITIES                  |           |         |          |          |          |
| Cash received                         |           |         |          |          |          |
| Sales of goods and rendering of       |           |         |          |          |          |
| services                              | _         | _       | 7,864    | 7,864    | 7,864    |
| Total cash received                   | _         | -       | 7,864    | 7,864    | 7,864    |
| Net cash from/(used by)               |           |         |          |          |          |
| operating activities                  | _         | _       | 7,864    | 7,864    | 7,864    |
| Net increase/(decrease) in cash       |           |         |          |          |          |
| held                                  |           | _       | 7,864    | 7,864    | 7,864    |
| Cash and cash equivalents at          |           |         |          |          |          |
| beginning of reporting period         | _         | _       | _        | _        | _        |
| Cash to Official Public Account for:  |           |         |          |          |          |
| - Transfers to other entities         |           |         |          |          |          |
| (Finance—whole-of-                    |           |         |          |          |          |
| government)                           | -         | _       | (7,864)  | (7,864)  | (7,864)  |
| Total cash to Official Public Account | _         | _       | (7,864)  | (7,864)  | (7,864)  |
| Cash and cash equivalents at          |           |         |          |          |          |
| end of reporting period               | _         | _       | -        | _        | _        |

Prepared on Australian Accounting Standards basis.