AUSTRALIAN TRANSACTION REPORTS AND ANALYSIS CENTRE

ENTITY RESOURCES AND PLANNED PERFORMANCE

AUSTRALIAN TRANSACTION REPORTS AND ANALYSIS CENTRE

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AUSTRALIAN TRANSACTION REPORTS AND ANALYSIS CENTRE

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Transaction Reports and Analysis Centre (AUSTRAC) is Australia's financial intelligence unit and anti-money-laundering and counter-terrorism financing (AML/CTF) regulator. Our purpose is to build resilience in the financial system and use financial intelligence to disrupt money laundering, terrorism financing and other serious crime. We will achieve our purpose by:

- Discovering new and emerging risks. We will identify new and emerging risks posed by criminal actors seeking to exploit the financial system.
- Understanding our environment. We will develop and share a comprehensive understanding of vulnerabilities within the global financial system at risk of criminal exploitation.
- Strengthening the financial system. We will ensure risks within the financial system are mitigated through effective controls deployed by an engaged, capable and collaborative community.
- Disrupting criminal abuse of the financial system. We will collaborate with our partners to detect, understand and disrupt criminal exploitation of the financial system.
- Optimising our business. We will continuously evolve and adapt our business operations to improve our efficiency, effectiveness and sustainability in a dynamic operating environment.

Among its key priorities for 2018–19, AUSTRAC will continue to build the effective operation of the Fintel Alliance – a world-first private–public partnership launched in March 2017. AUSTRAC will continue to mature the Fintel Alliance Operations Hub to share actionable intelligence between industry and government across a broad spectrum of criminal and security threats. The Fintel Alliance Innovation Hub will continue to collaborate with a range of companies, including fintechs and regtechs to examine regulatory implications from new technologies. It will also create solutions to counter serious financial crime and terrorism financing, and co-design controls for new industry products, services, systems and processes. Fintel Alliance's reach will grow further as domestic and international partners join. The financial intelligence tradecraft of

AUSTRAC and its partners will continue to be bolstered by our Financial Intelligence Analysis Course. AUSTRAC will also develop new intelligence and regulatory insights by enhancing the quality and value of our data, including new systems, data sets and sources, enabling the discovery of new and emerging threats.

Through its Smarter Regulation Program, AUSTRAC will continue to co-design with industry a more efficient, effective and collaborative regulatory framework, which will support the regulated community to improve their AML/CTF risk management. This will improve resilience across the financial system by fostering a collaborative community that is knowledgeable, vigilant, engaged and capable of preventing, detecting and responding to threats of criminal abuse and exploitation. AUSTRAC will increase its education and guidance program and work to improve its systems and processes to make it easier for the regulated community to comply with their obligations. AUSTRAC will also further refine its use of regulatory insights to identify and respond to serious and systemic non-compliance, including through the use of enforcement actions.

AUSTRAC will work closely within the newly created Home Affairs portfolio, as well as industry, to implement further reforms recommended in the statutory review of the *Anti-Money Laundering and Counter-Terrorism Financing Act 2006*. This will deliver a more efficient and effective AML/CTF regime that recognises the threats and risks we face and meets the needs of the regulated community operating in the face of disruptive new technologies and rapidly changing consumer needs and business models.

AUSTRAC's international strategy will deliver on the outcomes of the 2017 Counter Terrorism Financing Summit ahead of the 2018 Summit in Thailand. AUSTRAC will increasingly leverage domestic, regional and international relationships to identify the emergence of new threats, enhance existing knowledge and information exchanges, and counter regional threats. AUSTRAC will participate in international efforts to strengthen the global financial system by assisting international partners to build their AML/CTF capabilities. AUSTRAC will continue its strong involvement in international forums, including the Financial Action Task Force, Asia-Pacific Group on Money Laundering and Egmont Group of Financial Intelligence Units.

Optimising AUSTRAC's business will be a priority in 2018–19. We will design improved and adaptable models to increase productivity and deliver sustainable business operations. AUSTRAC will invest in developing the expertise and capabilities of our workforce, fostering talent and supporting our workforce to achieve a high-performing environment. AUSTRAC will also continue to provide the tools our workforce and partners require to produce higher value, more accurate financial intelligence and regulatory insights.

1.2 **ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to AUSTRAC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4: Agency Resourcing.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, while the 'Budgeted expenses by Outcome' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: AUSTRAC resource statement—Budget estimates for 2018–19 as at Budget May 2018

Average staffing level (number)	303	330
	2017–18	2018–19
Total resourcing for AUSTRAC	92,724	92,726
Total departmental resourcing	92,724	92,726
Total departmental annual appropriations	92,724	92,726
Equity injection	3,600	7,300
Prior year appropriations available	10,346	-
Annual appropriations—other services—non-operating (e)		
Departmental capital budget (d)	3,061	3,046
s 74 retained revenue receipts (c)	4,416	5,328
Departmental appropriation (b)	62,662	68,413
Prior year appropriations available	8,639	8,639
Annual appropriations—ordinary annual services (a)		
Departmental		
	\$'000	\$'000
	actual	
	Estimated	Estimate
	2017–18	2018–19

Average staffing level (number)

Prepared on a resourcing (that is, appropriations available) basis.

Note: All figures shown above are GST exclusive-these may not match figures in the cash flow statement. (a) Appropriation Bill (No.1) 2018-19.

(b) Excludes departmental capital budget (DCB).

(c) Estimated retained revenue receipts under section 74 of the PGPA Act.

(d) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(e) Appropriation Bill (No.2) 2018-19.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to AUSTRAC are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: AUSTRAC 2018–19 Budget measures Part 1: Measures announced since the 2017–18 Mid-Year Economic and Fiscal Outlook (MYEFO)

AUSTRAC has no budget measures since the 2017-18 MYEFO.

Part 2: Other measures not previously reported in a portfolio statement

AUSTRAC has no other measures not previously reported in a portfolio statement.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs that contribute to government outcomes over the Budget and forward years.

AUSTRAC's outcome is described below together with its related program.

Note:

Performance reporting requirements in the PB Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance*, *Performance and Accountability Act 2013* (PGPA Act). It is anticipated that the performance criteria described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements—included in annual reports—to provide an entity's complete performance story.

The most recent corporate plan for AUSTRAC can be found at: http://www.austrac.gov.au/publications/corporate-publications-and-reports/austrac-corporate-plans

The most recent annual performance statement can be found at: http://www.austrac.gov.au/publications/corporate-publications-and-reports/austrac-annual-reports

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: The protection of the financial system from criminal abuse through actionable financial intelligence and collaboration with domestic and international partners.

Linked programs

AUSTRAC works collaboratively with a wide range of federal, state and territory agencies in the law enforcement, regulatory and financial intelligence sectors, as well as a host of international and private sector partners. Each activity we undertake is linked to our outcome to protect the financial system from criminal abuse through actionable financial intelligence, and our activities support the intended outcomes of many of our domestic and international partners.

Budgeted expenses for Outcome 1

This table shows how much AUSTRAC intends to spend (on an accrual basis) on achieving the outcome, broken down by departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

Outcome 1: The protection of the financial system from criminal abuse through actionable financial intelligence and collaboration with domestic and international partners.

2017–18	2018–19			
73,369	80,527	76,951	75,791	77,232
73,369	80,527	76,951	75,791	77,232
6,291	6,786	6,797	7,916	9,011
4,416	5,328	2,488	445	448
62,662	68,413	67,666	67,430	67,773
\$'000	\$'000	\$'000	\$'000	\$'000
actual		estimate	estimate	estimate
Estimated	Budget	Forw ard	Forw ard	Forw ard
2017–18	2018–19	2019–20	2020–21	2021–22
	Estimated actual \$'000 62,662 4,416 6,291 73,369	Estimated actual \$'000 62,662 4,416 5,328 6,291 6,786 73,369 80,527	Estimated actual \$'000 Budget s'000 Forw ard estimate \$'000 62,662 68,413 67,666 4,416 5,328 2,488 6,291 6,786 6,797 73,369 80,527 76,951	Estimated actual \$'000 Budget \$'000 Forw ard estimate \$'000 Forw ard estimate \$'000 62,662 68,413 67,666 67,430 4,416 5,328 2,488 445 6,291 6,786 6,797 7,916 73,369 80,527 76,951 75,791

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses and audit fees.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for the program associated with Outcome 1. It also summarises how the program is delivered.

Outcome 1: The actionable finan		
	AC an community from money laundering, terrorism our partners to strengthen Australia's financial	
Delivery	 AUSTRAC will: identify new and emerging risks posed by cr financial system; develop and share a comprehensive unde domestic and international financial systems ensure risks within the financial system are nemployed by an engaged and capable regula collaborate with our partners to detect, exploitation of the financial system. 	erstanding of vulnerabilities within at risk of criminal exploitation; mitigated through effective controls ated community; and
Performance informa	tion	1
Year	Performance criteria	Targets
2017–18	AUSTRAC generates and shares intelligence and information that is of value to private and public partners. AUSTRAC contributes to smarter AML/CTF regulatory and policy outcomes. AUSTRAC contributes to Australia's international policy objectives.	AUSTRAC is on track to demonstrate its performance, as evidenced through a range of case studies and quantitative and qualitative reporting. Information relating to performance criteria will be published in the annual performance statement in the 2017–18 AUSTRAC annual report.
2018–19	AUSTRAC contributes to mitigating risk in the financial system by using its regulatory capability, and generating and sharing intelligence and insights, to support the mission of our public and private partners.	Details about how the components of the performance criteria are measured will be available in AUSTRAC's 2018–22 corporate plan.
2019–20 and beyond	As per 2018–19	
Purposes (a)	Build resilience in the financial system and u money laundering, terrorism financing and othe	r serious crime.

(a) Refers to updated purposes that will be reflected in the 2018–19 Corporate Plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of entity finances for the 2018–19 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

There is no material difference between the entity resourcing and financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Departmental

Income statement

Revenue from government in 2018–19 is \$68.4 million, which is an increase of \$5.7 million when compared to 2017–18 (\$62.7 million). The increase is primarily due to various budget measures reported in previous PB Statements and PAES.

Own-source revenue has increased to \$5.3 million, reflecting an expansion in activity for externally funded programs.

Cash flows

The purchase of fixed assets in 2017–18 has increased to \$17.0 million. This is funded through current Bills 1, 2 and 4 and prior Act 2 appropriations. Further information is contained in Table 1.1 Entity resource statement.

Administered

Other revenue administered on behalf of government is projected to be \$78.3 million in 2018–19, as reported in Table 3.7. The revenue is collected by AUSTRAC through the AUSTRAC industry contribution levy arrangement. The amount is calculated to recover AUSTRAC's operating costs, including amortisation and annual depreciation of assets.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2017–18	2018–19	2019–20	2020–21	2021–22			
	Estimated	Budget	Forw ard	Forw ard	Forw ard			
	actual	Buuget	estimate	estimate	estimate			
	\$'000	\$'000	\$'000	\$'000	\$'000			
EXPENSES		<i></i>		<i></i>	<i></i>			
Employee benefits	41,595	45,853	43,002	40,502	44,290			
Suppliers	25,643	28,048	27,312	27,533	24,091			
Depreciation and amortisation (a)	6,131	6,626	6,637	7,756	8,851			
Total expenses	73,369	80,527	76,951	75,791	77,232			
LESS:					~~~~~~			
OWN-SOURCE INCOME								
Own-source revenue								
Other	4,416	5,328	2,488	445	448			
Total own-source revenue	4,416	5,328	2,488	445	448			
Gains								
Other	160	160	160	160	160			
Total gains	160	160	160	160	160			
Total own-source income	4,576	5,488	2,648	605	608			
Net (cost of)/contribution by								
services	(68,793)	(75,039)	(74,303)	(75,186)	(76,624)			
Revenue from government	62,662	68,413	67,666	67,430	67,773			
Surplus/(deficit) attributable to the								
Australian Government	(6,131)	(6,626)	(6,637)	(7,756)	(8,851)			
Total comprehensive income/(loss)								
attributable to the Australian								
Government	(6,131)	(6,626)	(6,637)	(7,756)	(8,851)			
Note: Impact of net cash appropriation arrangements								
	2017–18	2018–19	2019–20	2020–21	2021–22			
	\$'000	\$'000	\$'000	\$'000	\$'000			
Total comprehensive income/(loss)								
excluding depreciation/								
amortisation expenses previously								
funded through revenue								
appropriations	-	-	-	-	_			
Less depreciation/amortisation								
expenses previously funded through								
revenue appropriations (a)	6,131	6,626	6,637	7,756	8,851			
Total comprehensive income/(loss)								
—as per the statement of								
comprehensive income	(6,131)	(6,626)	(6,637)	(7,756)	(8,851)			

Prepared on Australian Accounting Standards basis.

(a) From 2010–11, the Government introduced net cash appropriation arrangements. This involved Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) being replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 departmental capital budget statement.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2017–18	2018–19	2019–20	2020–21	2021–22
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual	Budger	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS	φ 000	\$ 000	φ 0000	φ 0000	<u> </u>
Financial assets					
Cash and cash equivalents	2,798	2,798	2,798	2,798	2,798
Trade and other receivables	7,266	7,266	7,266	7,266	7,266
Total financial assets	10,064	10,064	10,064	10,064	10,064
Non-financial assets					
Property, plant and equipment	15,774	13,198	9,923	6,675	4,250
Intangibles	14,459	20,755	24,045	25,725	22,401
Other non-financial assets	3,241	3,241	3,241	3,241	3,241
Total non-financial assets	33,474	37,194	37,209	35,641	29,892
Total assets	43,538	47,258	47,273	45,705	39,956
LIABILITIES					
Payables					
Suppliers	8,180	8,180	8,180	8,180	8,180
Other payables	745	745	745	745	745
Total payables	8,925	8,925	8,925	8,925	8,925
Provisions					
Employee provisions	12,267	12,267	12,267	12,267	12,267
Other provisions	448	448	448	448	448
Total provisions	12,715	12,715	12,715	12,715	12,715
Total liabilities	21,640	21,640	21,640	21,640	21,640
Net assets	21,898	25,618	25,633	24,065	18,316
EQUITY (a)					
Parent entity interest					
Contributed equity	87,094	97,440	104,092	110,280	113,382
Reserves	3,116	3,116	3,116	3,116	3,116
Retained surplus (accumulated					
deficit)	(68,312)	(74,938)	(81,575)	(89,331)	(98,182)
Total parent entity interest	21,898	25,618	25,633	24,065	18,316
Total equity	21,898	25,618	25,633	24,065	18,316

Prepared on Australian Accounting Standards basis. (a) Equity is the residual interest in assets after deduction of liabilities.

	Retained	Asset	Other	Contributed	Total
	earnings	revaluation	reserves	equity/	equity
		reserve		capital	
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2018					
Balance carried forw ard from					
previous period	(68,312)	3,116	-	87,094	21,898
Adjustment for changes in					
accounting policies	—	-	-	-	_
Adjusted opening balance	(68,312)	3,116	-	87,094	21,898
Comprehensive income					
Surplus/(deficit) for the period	(6,626)	_	-	_	(6,626)
Total comprehensive income	(6,626)	_	-	-	(6,626)
of which:					
Attributable to the Australian					
Government	(6,626)	-	-	-	(6,626)
Transactions with owners					
Contributions by owners					
Equity injection—Appropriation	_	-	-	7,300	7,300
Departmental capital budget (DCB)		-	-	3,046	3,046
Sub-total transactions with					
owners	_	-	-	10,346	10,346
Estimated closing balance as at					
30 June 2019	(74,938)	3,116	-	97,440	10,346
Closing balance attributable to					
the Australian Government	(74,938)	3,116	_	97,440	25,618

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2018–19)

30 June)					
	2017–18	2018–19	2019–20	2020–21	2021–22
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	62,662	68,413	67,666	67,430	67,773
Net GST received	2,200	2,200	2,200	2,200	2,200
Other	4,416	5,328	2,488	445	448
Total cash received	69,278	75,941	72,354	70,075	70,421
Cash used					
Employees	41,595	45,853	43,002	40,502	44,290
Suppliers	25,483	27,888	27,152	27,373	23,931
Net GST paid	2,200	2,200	2,200	2,200	2,200
Total cash used	69,278	75,941	72,354	70,075	70,421
Net cash from/(used by)					
operating activities	-	—	-	_	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and					
equipment and intangibles	17,007	10,346	6,652	6,188	3,102
Total cash used	17,007	10,346	6,652	6,188	3,102
Net cash from/(used by)					
investing activities	(17,007)	(10,346)	(6,652)	(6,188)	(3,102)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	17,007	10,346	6,652	6,188	3,102
Total cash received	17,007	10,346	6,652	6,188	3,102
Net cash from/(used by)					
financing activities	17,007	10,346	6,652	6,188	3,102
Net increase/(decrease) in cash					
held	_	_	_	_	_
Cash and cash equivalents at the					
beginning of the reporting period	2,798	2,798	2,798	2,798	2,798
Cash and cash equivalents at					
the end of the reporting period	2,798	2,798	2,798	2,798	2,798

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Table 3.3. Departmental capital bi	Juyel State		ine periou	enueu 30	Juliej
	2017–18	2018–19	2019–20	2020–21	2021–22
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget—Bill 1 (DCB)	3,061	3,046	3,052	3,078	3,102
Equity injections—Bill 2	3,600	7,300	3,600	3,110	—
Total new capital appropriations	6,661	10,346	6,652	6,188	3,102
Provided for:					
Purchase of non-financial assets	6,661	10,346	6,652	6,188	3,102
Total items	6,661	10,346	6,652	6,188	3,102
PURCHASE OF NON-FINANCIAL					
ASSETS					
Funded by capital appropriations (a)	13,946	7,300	3,600	3,110	-
Funded by capital appropriation—					
DCB (b)	3,061	3,046	3,052	3,078	3,102
TOTAL	17,007	10,346	6,652	6,188	3,102
RECONCILIATION OF CASH USED					
TO ACQUIRE ASSETS TO ASSET					
MOVEMENT TABLE					
Total purchases	17,007	10,346	6,652	6,188	3,102
Total cash used to acquire assets	17,007	10,346	6,652	6,188	3,102
Prepared on Australian Accounting Standard	s basis.				

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.
(a) Includes both current Bill No. 2 and prior Act 2 appropriations.
(b) Does not include annual finance lease costs. Includes purchases from current and previous years' departmental capital budgets (DCBs).

Table 3.6: Statement of asset movements (Budget year 2018–19)

	Other	Computer	Total
	property,	softw are	
	plant and	and	
	equipment	intangibles	
	\$'000	\$'000	\$'000
As at 1 July 2018			
Gross book value	31,665	34,067	65,732
Accumulated depreciation/			
amortisation and impairment	(15,891)	(19,608)	(35,499)
Opening net book balance	15,774	14,459	30,233
Capital asset additions			
Estimated expenditure on new			
or replacement assets			
By purchase—appropriation equity (a)	-	7,300	7,300
By purchase—appropriation			
ordinary annual services (b)	1,854	1,192	3,046
Total additions	1,854	8,492	10,346
Other movements			
Depreciation/amortisation expense	(4,430)	(2,196)	(6,626)
Total other movements	(4,430)	(2,196)	(6,626)
As at 30 June 2019			
Gross book value	33,519	42,559	76,078
Accumulated depreciation/			
amortisation and impairment	(20,321)	(21,804)	(42,125)
Closing net book balance	13,198	20,755	33,953

Prepared on Australian Accounting Standards basis. (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2018–19.

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2018–19 for depreciation/amortisation expenses, DCBs or other operational expenses.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of
Table 5.7. Schedule of budgeted income and expenses administered on behan of
government (for the period ended 30 June)

2017–18 Estimated actual \$'000	2018–19 Budget \$'000	2019–20 Forw ard estimate	2020–21 Forw ard estimate	2021–22 Forw ard estimate
actual	Ū	estimate		
	\$'000		estimate	estimate
\$'000	\$'000	¢1000		
		\$'000	\$'000	\$'000
-	_	-	-	_
200	150	100	100	100
65,507	78,325	74,303	75,185	76,623
65,707	78,475	74,403	75,285	76,723
65,707	78,475	74,403	75,285	76,723
65,707	78,475	74,403	75,285	76,723
65,707	78,475	74,403	75,285	76,723
	65,507 65,707 65,707 65,707	65,507 78,325 65,707 78,475 65,707 78,475 65,707 78,475 65,707 78,475 65,707 78,475	65,507 78,325 74,303 65,707 78,475 74,403 65,707 78,475 74,403 65,707 78,475 74,403 65,707 78,475 74,403 65,707 78,475 74,403 65,707 78,475 74,403	65,507 78,325 74,303 75,185 65,707 78,475 74,403 75,285 65,707 78,475 74,403 75,285 65,707 78,475 74,403 75,285 65,707 78,475 74,403 75,285 65,707 78,475 74,403 75,285 65,707 78,475 74,403 75,285

	2017–18	2018–19	2019–20	2020–21	2021–22
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual	-	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1	1	1	1	1
Total financial assets	1	1	1	1	1
Total assets administered on					
behalf of government	1	1	1	1	1
LIABILITIES					
Total liabilities administered on					
behalf of government	_	-	_	_	-
Net assets/(liabilities)	1	1	1	1	1

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of government (as at 30 June)

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2017–18	2018–19	2019–20	2020–21	2021–22
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Fines	200	150	100	100	100
Other	65,507	78,325	74,303	75,185	76,623
Total cash received	65,707	78,475	74,403	75,285	76,723
Net cash from/(used by)					
operating activities	65,707	78,475	74,403	75,285	76,723
Net increase/(decrease) in cash					
held	65,707	78,475	74,403	75,285	76,723
Cash and cash equivalents at	1	1	1	1	1
beginning of reporting period				·	·
Cash to Official Public Account for:					
 Transfers to other entities 					
(Finance—w hole of					
government)	(65,707)	(78,475)	(74,403)	(75,285)	(76,723)
Total cash to Official Public					
Account	(65,707)	(78,475)	(74,403)	(75,285)	(76,723)
Cash and cash equivalents at					
end of reporting period	1	1	1	1	1