


Ministerial Objectives, Targets and Progress Metrics July 2019

Responsible Minister	The Hon David Littleproud MP
Portfolio	Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management


Quantifiable Objectives

s. 22(1)(a)(ii)


s. 22(1)(a)(ii)




s. 22(1)(a)(ii)



s. 22(1)(a)(ii)




s. 22(1)(a)(ii)




Target	Quantifiable metrics	Key outputs
s. 22(1)(a)(ii)		
Reduce the Risk and Impact of Natural Disasters.		
National implementation of the National Disaster Risk Reduction Framework to deliver on its goals and five-year outcomes to 2023, across the natural, built, economic and social environments.	<p>Reach national agreement before end 2019 at first minister level on a National Partnership Agreement (NPA) on Disaster Risk Reduction to deliver \$130.5 million over five years from 2019-20 on initiatives that help reduce disaster risk at the local, state and national levels.</p> <p>Plan of action issued annually in October specifying initiatives to implement the NDRRF.</p> <p>An annual statement to Parliament on action that describes progress across all sectors to reduce existing disaster risk, minimise the creation of</p>	<p>The national disaster risk reduction framework is implemented and utilised.</p> <p>States and territories deliver projects at the state and local level that help reduce disaster risk.</p> <p>\$26.1 million (over five years) spent on initiatives that help reduce disaster risk at the national level, such as national emergency management capabilities.</p> <p>Reduced disaster risk at national level.</p>

Target	Quantifiable metrics	Key outputs
	<p>future disaster risk, and equip decision makers with the capabilities and information to do so.</p> <p>Evaluate biennially how NDRRF has reduced disaster risk.</p>	<p>Demonstrated value achieved by EMA and NDRRF through greater risk reduction.</p>
<p>s. 22(1)(a)(ii)</p>		


s. 22(1)(a)(ii)



s. 22(1)(a)(ii)




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s. 22(1)(a)(ii)



From: s. 22(1)(a)(ii)
To: s. 22(1)(a)(ii)
Cc: s. 22(1)(a)(ii)
Subject: FW: EMA - Implementation reporting on NDRRF - baseline version [DLM-For Official Use Only]
Date: Tuesday, 30 July 2019 8:39:51 AM
Attachments: [Emergency Management Australia - Implementation Reporting.DOCX](#)
Importance: High

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s. 22(1)(a)(ii)

Attached is the implementation reporting that we will do for the office fortnightly.
 The next update is due 4pm 8 August.

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Director, Disaster Risk and Resilience Policy
 Emergency Management Australia
 Department of Home Affairs
 M: s. 22(1)(a)(ii)
 E: s. 22(1)(a)(ii) [@homeaffairs.gov.au](mailto:s. 22(1)(a)(ii)@homeaffairs.gov.au)

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From: Luke BROWN
Sent: Thursday, 25 July 2019 2:32 PM
To: s. 22(1)(a)(ii)
Cc: Rob CAMERON ; s. 47E(d) ; s. 22(1)(a)(ii)

Subject: EMA - Implementation reporting on NDRRF - baseline version
Importance: High

s. 22(1)(a)(ii)

As we discussed earlier this afternoon and last night, please see the attached table providing a baseline for regular reporting to Minister Littleproud's office regarding implementation of the NDRRF.

We have adjusted the document to take into account all the requested changes that you relayed to s. 22(1)(a)(ii) yesterday. We trust it meets the information/reporting needs.

You mentioned in our discussion today that the table would likely require updating more regularly than fortnightly. At this stage, we will work on the basis of updating the table weekly and providing it to you on a Thursday afternoon by 1600. I would like to review this in a month or so to ensure we strike the right balance.

Could you please confirm this arrangement will work for you and the office?

As always, if you or the Minister have specific questions about any aspect of the implementation of the NDRRF at any time, Rob and I are available to discuss them.

Thanks,

Luke

Luke Brown | Assistant Secretary
 Disaster Preparedness Branch | Emergency Management Australia
 Department of Home Affairs
 P: s. 22(1)(a)(ii) | M: s. 22(1)(a)(ii)

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Emergency Management Australia – Implementation Reporting

National Disaster Risk Reduction Framework

Priority 1: Understand disaster risk

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
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National climate and disaster risk information capability (NDRISC)

s. 34(3)

s. 34(1)(d)

s. 34(3)

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s. 34(3)

s. 34(1)(d)

s. 34(3)

s. 34(1)(d)

NDRISC Normalisation

2021



Further extend services to additional sector and user groups. Confirm and refine operating model and legislative framework. Align existing capabilities, assess gaps and identify additional investment needed to achieve the desired end-state. Clarify ongoing policy and administrative responsibilities. Define performance metrics and reporting.

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NDRISC Integrate and Sustain	2022	●	<p>Transition to more responsive operations defined by user/sector needs, risk and the government's strategic priorities. Define long term development pathway for capability and contributing agencies.</p> <p>NDRISC development and delivery will be coherent with implementation of the other Framework Priorities, for example to support investment pilot projects.</p>	Home Affairs
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s. 34(1)(d)

Priority 2: Accountable decisions

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
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Guidance for Strategic Decisions on Climate and Disaster Risk

Guidance published	June 2019	●	<p>Guidance for Strategic Decisions on Climate and Disaster Risk provide advice, new techniques and available best practice to assist decision makers to understand climate and disaster risk. Published on Australian Institute for Disaster Resilience website.</p> <p>This comprises guidance on prioritising disaster risk investment, and creating and capturing value; assessing vulnerability; using scenarios; and effective risk governance</p> <p><i>Note that Value Advisory Partners who were contracted by the Department to assist developing the prioritisation guidance are using the guidance materials and insights gained to seek and win work with other jurisdictions and private companies. This further promotes the use of the guidance materials.</i></p>	Home Affairs (National Resilience Taskforce) with contracted assistance from CSIRO and private consultant Value Advisory Partners
Support Queensland Government to develop	August – September 2019 (Stage 1)	●	This project will apply use the prioritisation guidance and vulnerability guidance and develop a state resilience strategy that is consistent with the Framework.	CSIRO Partnering with Queensland

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s. 47B(a)

Support Commonwealth Government policy – NQLIRA Long Term Recovery Strategy	July-November 2019	●	Partner with North Queensland Livestock Industry Recovery Agency (NQLIRA) to use the guidance to develop the Long Term Recovery Strategy.	NQLIRA (within PM's portfolio), Home Affairs, CSIRO
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Priority 3: Enhanced investment

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
Prioritisation guidance published	June 2019	●	This is the first tranche of guidance to meet the demand to understand how to prioritise disaster risk investment, and create and capture value from resilience projects in order to generate commercial investment opportunities.	Home Affairs, with CSIRO and contracted consultant Value Advisory Partners

s. 34(1)(d)

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Investing in resilient infrastructure in Victoria	August 2019	●	Insurance Council of Australia seek to partner with the Commonwealth (CSIRO) to bring together key stakeholders to apply the prioritisation framework to develop a demonstration project in Victoria.	Insurance Council of Australia lead, with Victorian Government, seeking input from the CSIRO/Commonwealth
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s. 34(1)(d)

Priority 4: Governance, ownership and responsibility

Milestones	Date (Month is sufficient)	Status	Comments	
National Statement of Action to Parliament to be delivered by Minister Littleproud				
MCPEM tasks the ANZEMC to prepare a National Statement of Action against the Framework	June 2019	●	MCEPM tasked ANZEMC on 28 June 2019. MCPEM asked that the National Statement of Action prioritise and detail coordinated and co-delivered work programs to reduce disaster risk.	MCPEM
ANZEMC agrees approach to developing the national statement of action,	August 2019	●	ANZEMC meets on 27 August 2019.	Home Affairs, ANZEMC

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informed by the national implementation plan

Draft the National Statement of Action	August-October 2019	●	National statement of action drafting.	Home Affairs with ANZEMC members
Draft National Statement consulted with the Resilience Reference Group (RRG)	October 2019	●	Whole of Government policies and initiatives will be incorporated through RRG consultation.	Home Affairs with RRG members
Ministerial agreement	November 2019	●	Draft text of National Statement to be settled by Minister Littleproud. To be considered by MCPPEM at its November meeting (tentatively scheduled for mid-November 2019).	Minister Littleproud, MCPPEM Home Affairs
National Statement delivered by Minister Littleproud	November / December 2019 sitting	●	Reporting against initiatives underway, progress made by this Government and outlining future risk reduction and resilience work across all sectors. Aiming for second sitting week in November (25-28).	Home Affairs

National Implementation Plan

MCPPEM endorses the Framework	June 2019	●	On 28 June 2019, the Ministerial Council for Police and Emergency Management agreed to task the ANZEMC to oversee co-ordinated national action, in consultation with other sectors of the Australian economy, to reduce disaster risk in line with the Framework.	ANZEMC
Draft national implementation plan to Minister	August 2019 (w/c 5 August)	●	The Department will seek Minister Littleproud's endorsement of a draft national implementation plan for consultation and input from states, territories, key industry and community groups (week commencing 5 August).	ANZEMC (Home Affairs)

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ANZEMC considers the draft national implementation plan	August 2019	●	<p>ANZEMC will consider the draft national implementation plan at its meeting 27 August 2019.</p> <p>The Department will lead consultations with state and territory representatives of the Mitigation and Risk Sub-Committee (MaRS), and a targeted group of key industry and community organisations, to develop the draft implementation plan.</p> <p>MaRS is one of two officials-level committees that reports to the ANZEMC.</p>	MARS, ANZEMC
Establish the Industry Advisory Forum to provide advice to ANZEMC on national implementation of the Framework.	September 2019 (tbc)	●	Insurance Australia Group CEO Peter Harmer has accepted the role of Chair of the Industry Advisory Forum. The Department is currently working with IAG to finalise arrangements, including membership and terms of reference and timing of meetings.	ANZEMC Home Affairs

s. 47B(a)

National stakeholder consultation on Framework implementation during Asia-

June 2020



in June 2020 Australia will co-host the Asia-Pacific Ministerial Conference on Disaster Risk Reduction (APMCDRR) with the UN Office for Disaster Risk Reduction (UNDRR) in Brisbane.

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Pacific Ministerial
Conference on Disaster
Risk Reduction.

Asia-Pacific governments, private sector and civil society will come together to showcase disaster resilience work happening in Australia, and across our region, including practical examples and real-life projects.

It is an opportunity to share successes, challenges and lessons learned as we act to reduce climate and disaster risk.

A consultation meeting in conjunction with APMCDRR provides an opportunity for Australian governments, industry and community representatives already in attendance to take stock of progress against Australia's National Disaster Risk Reduction Framework and inform next steps in implementation.

Commonwealth Implementation Plan

Commonwealth initiatives
mapping exercise

March 2019



In the 2019-20 Budget context, the Australian Government asked that the Department of Home Affairs lead whole-of government engagement so that all existing and future Commonwealth initiatives across the built, natural, social and economic environments align with the National Disaster Risk Reduction Framework.

Home Affairs

Home Affairs led consultations across the Commonwealth to map existing risk reduction initiatives, or policies and programs where risk reduction work already takes place.

This identified further work needed to help guide decision makers to understand disaster risk and incorporate into Commonwealth policies, programs and investments.

Strategic guidance
materials are published and
presented to RRG to inform

June 2019



On 27 June 2019, Resilience Reference Group members were briefed on the final strategic guidance materials developed by the National Resilience Taskforce. These provide the first tranche of guidance to assist decision makers to take account of disaster risk in Commonwealth policies, programs and investments.

Meetings across agencies to identify opportunities to partner to pilot and test the guidance, including through City and Regional Deals.

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Develop Commonwealth implementation plan	July/August 2019	●	Updating existing Commonwealth initiatives and policies mapping exercise, and identify new areas where risk reduction can be incorporated, noting any gaps identified in national mapping	Home Affairs
RRG Officers level (Executive level) meeting to discuss Commonwealth proposals	September 2019	●	This can be incorporated into the policy and program development process so that Commonwealth policies are not creating future disaster risk. Any specific initiatives that are identified as needing new action would be brought forward to the responsible Minister through ministerial submission.	Whole of government
Commonwealth proposals to be endorsed by RRG (Deputy Secretary level).	October 2019	●		Whole of government
Reporting back to RRG on progress of the initiatives	2020-future years	●	Agencies to incorporate disaster risk reduction work and align policies and initiatives with the Framework.	Whole of government

National Partnership Agreement

National Partnership Agreement – one source of funding for states and territories

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
Commence discussions with state and territory officials on the draft NPA	June 2019	●		Home Affairs lead

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s. 34(1)(d)

Minister Littleproud writes to Prime Minister seeking agreement to the final NPA	September/October 2019	●		Minister Littleproud
Prime Minister agrees and circulates NPA to state and territory First Ministers for signature	October/November 2019	●		Prime Minister
Once NPA signed by all state and territory first ministers, Prime Minister co-signs NPA	February 2020	●	It is difficult to determine when state and territory first ministers will sign the NPA. Based on previous experience, it can take several months for all first ministers to sign the NPA.	Prime Minister

Status	●	On track: most major milestones achieved, future milestones on track.		
	●	Some concern: most major milestones achieved, some risk to future milestones.		
	●	At risk: major milestones missed or significant risk to future milestones.		
	●	Not yet commenced.	●	Completed



Australian Government
Department of Home Affairs

Submission

For decision

PDMS Ref. Number MS19-002373

To Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management

Subject National Partnership Agreement on Disaster Risk Reduction

Timing 9 August 2019 to allow draft NPA to be distributed to states and territories for discussion at the Australia-New Zealand Emergency Management Committee meeting on 27 August 2019. Timing agreed with s. 22(1)(a)(ii), Adviser Natural Disaster and Emergency Management.

Recommendations

That you:

1. agree that the Department of Home Affairs progress formal negotiations with the states and territories based on the draft National Partnership Agreement on Disaster Risk Reduction at Attachment A.

agreed / not agreed

Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management

Signature.....

Date:...../...../2019

1/8/2019

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Minister's Comments				
Rejected Yes/No	Timely Yes/No	Relevance <input type="checkbox"/> Highly relevant <input checked="" type="checkbox"/> Significantly relevant <input type="checkbox"/> Not relevant	Length <input type="checkbox"/> Too long <input checked="" type="checkbox"/> Right length <input type="checkbox"/> Too brief	Quality Poor 1.....2.....3.....4.....5 Excellent Comments:

Key Issues

1. Your agreement is sought to enable the Department to progress formal negotiations with the states and territories on the draft National Partnership Agreement on Disaster Risk Reduction (NPA) at **Attachment A**, on a without-prejudice basis.
2. This submission is the first stage in a two-pass process through which the Department will engage you in the NPA negotiations. Subject to your agreement to proceed, the Department will work to settle the draft NPA at officials level with the states and territories by September/October. Your agreement will then be sought to consult with the Prime Minister for him to circulate an agreed NPA to First Ministers by October/November for their signature.
3. The Department's in-principle consultations with state and territory officials on the terms of the Australian Government's \$130.5 million disaster risk reduction package, which comprises separate components for state and national initiatives (see Background), are progressing well.

State component

4. The Department has drafted the attached NPA to facilitate delivery of the state component, in line with the Intergovernmental Agreement on Federal Financial Relations and in consultation with the Department of the Prime Minister and Cabinet and Treasury.
5. The NPA reflects the shared goals of the Australian Government and states and territories to reducing Australia's disaster risk including key outcomes and outputs. Succinct high-level state and territory implementation plans will be developed as schedules to the NPA to accommodate jurisdictional differences in approach, and detail state and local initiatives to be delivered over the five-year term of the NPA.

National component

6. Consultations with the states and territories on the national component of the funding package, including the most effective way to determine national initiatives and relevant governance arrangements, are separately underway.
7. Such initiatives could include additional investment to inform climate and disaster risk assessment and information for decision makers, and a proof-of-concept trial to validate and test the preferred model for a public safety mobile broadband capability.
8. We will present you with options for endorsement, prior to reaching final agreement with the states and territories on this component.

Background

9. The Australian Government committed \$130.5 million over five years in the 2019 Federal Budget to reduce the risk and impact of disasters on Australians in line with the National Disaster Risk Reduction Framework.
10. The five-year package is designed to fund initiatives to reduce existing disaster risk, minimise the creation of new risk, and equip decision makers with the capabilities and information they need to reduce risk and manage residual risk. It will prioritise objectives and outcomes that enhance long-term disaster risk reduction and resilience for Australian communities and the economy.
11. The commitment comprises:
 - \$104.4 million for a National Partnership Agreement with the states and territories to implement programs and initiatives that reduce disaster risk at the state and local level, and
 - \$26.1 million for the Commonwealth, in consultation with states and territories, to deliver nationally significant initiatives.
12. The commitment is conditional on the total package of \$130.5 million being fully matched by the states and territories, consistent with previous national agreements on disaster resilience.

Consultation – internal/external

13. Department of the Prime Minister and Cabinet, and the Treasury.

Consultation – Secretary

14. The Secretary was not consulted on the approach in the submission.

Client service implications

15. Not applicable

Sensitivities

16. Nil.

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17. The Department will liaise with your office in relation to potential media opportunities.

Attachments

Attachment A Draft National Partnership Agreement on Disaster Risk Reduction

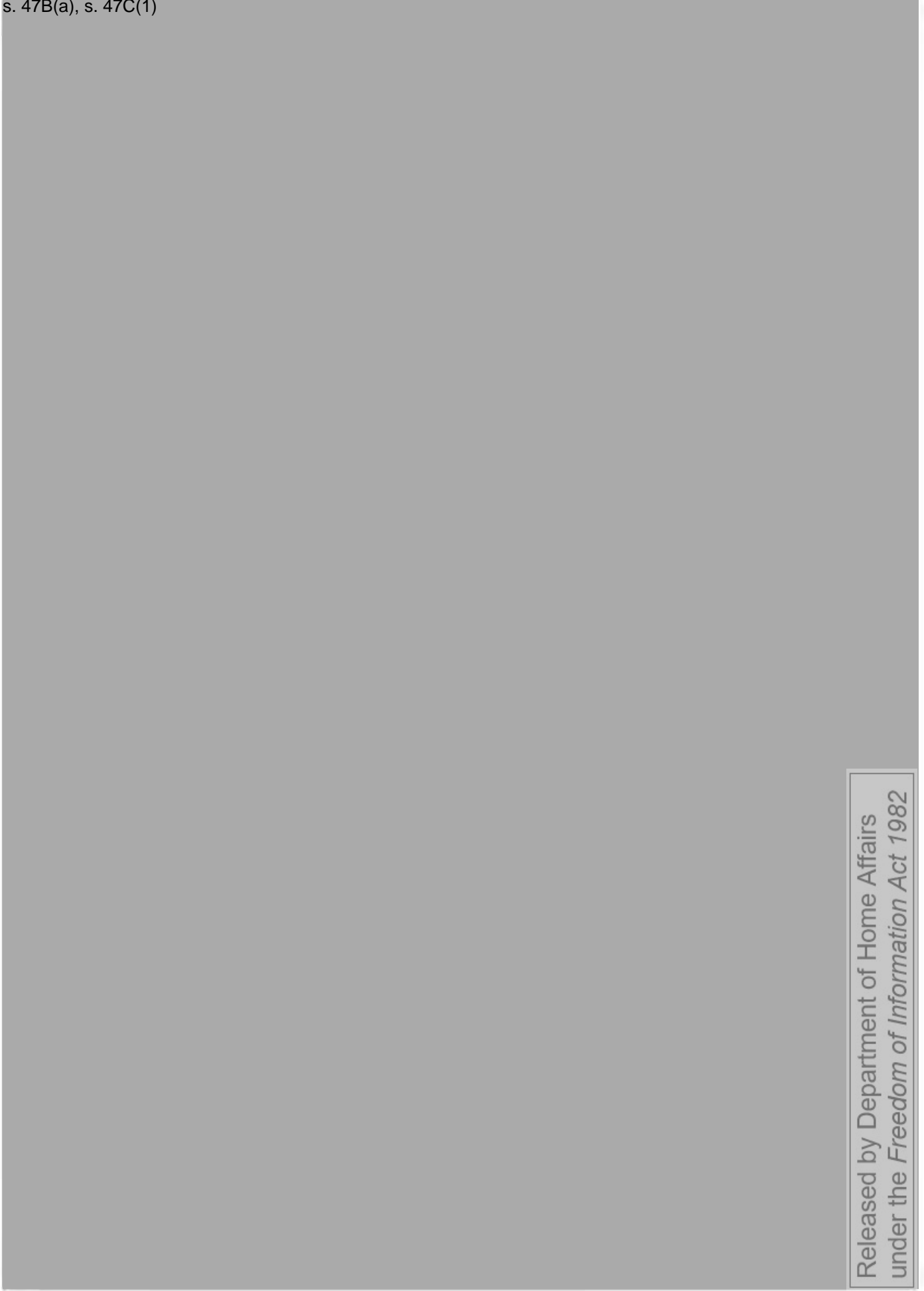
Authorising Officer Cleared by: Robert Cameron Director General Emergency Management Australia Date: 31 July 2019 Ph: s. 22(1)(a)(ii)
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Contact Officer Luke Brown, Assistant Secretary, Disaster Preparedness Branch, Ph: s. 22(1)(a)(ii)

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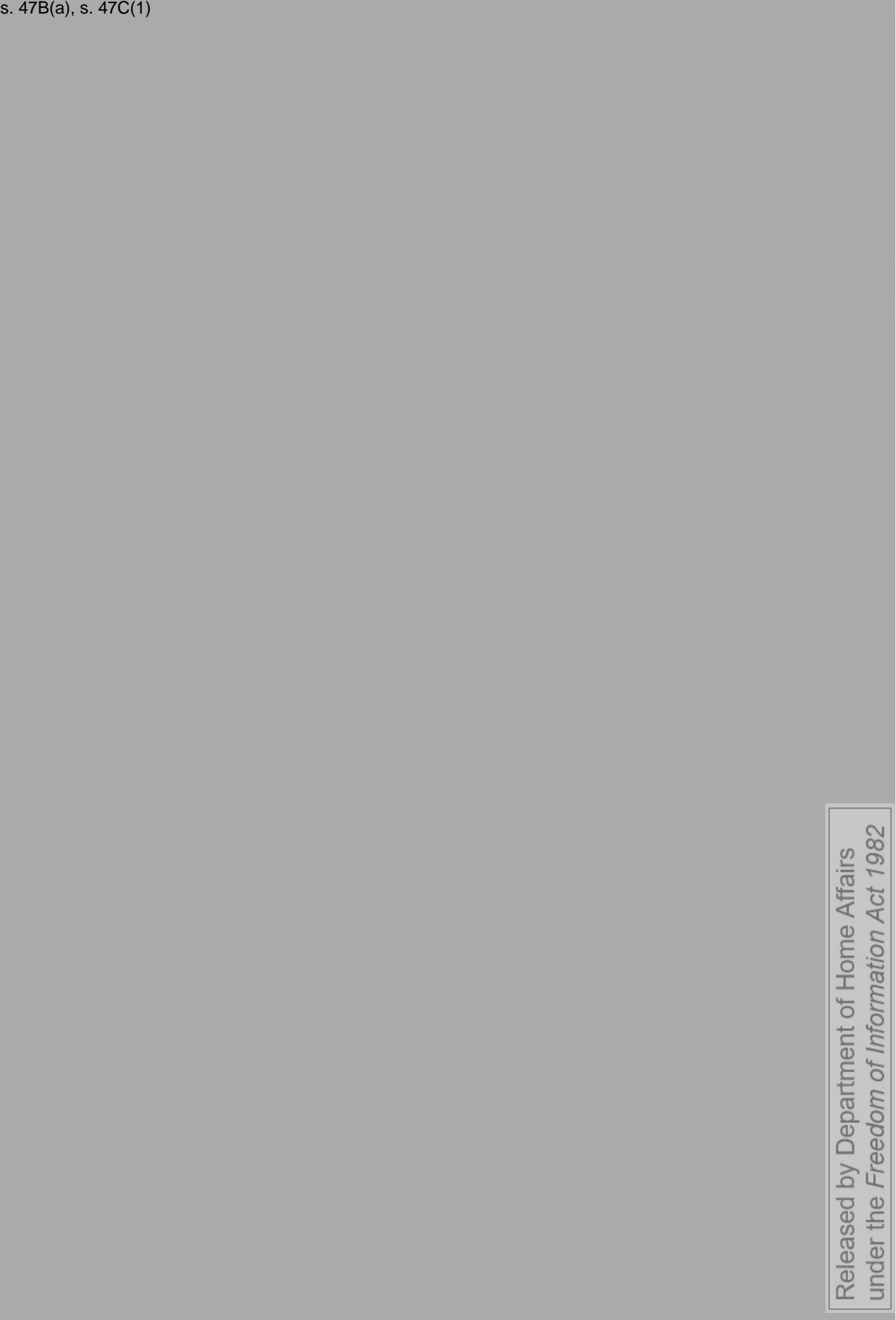
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s. 47B(a), s. 47C(1)



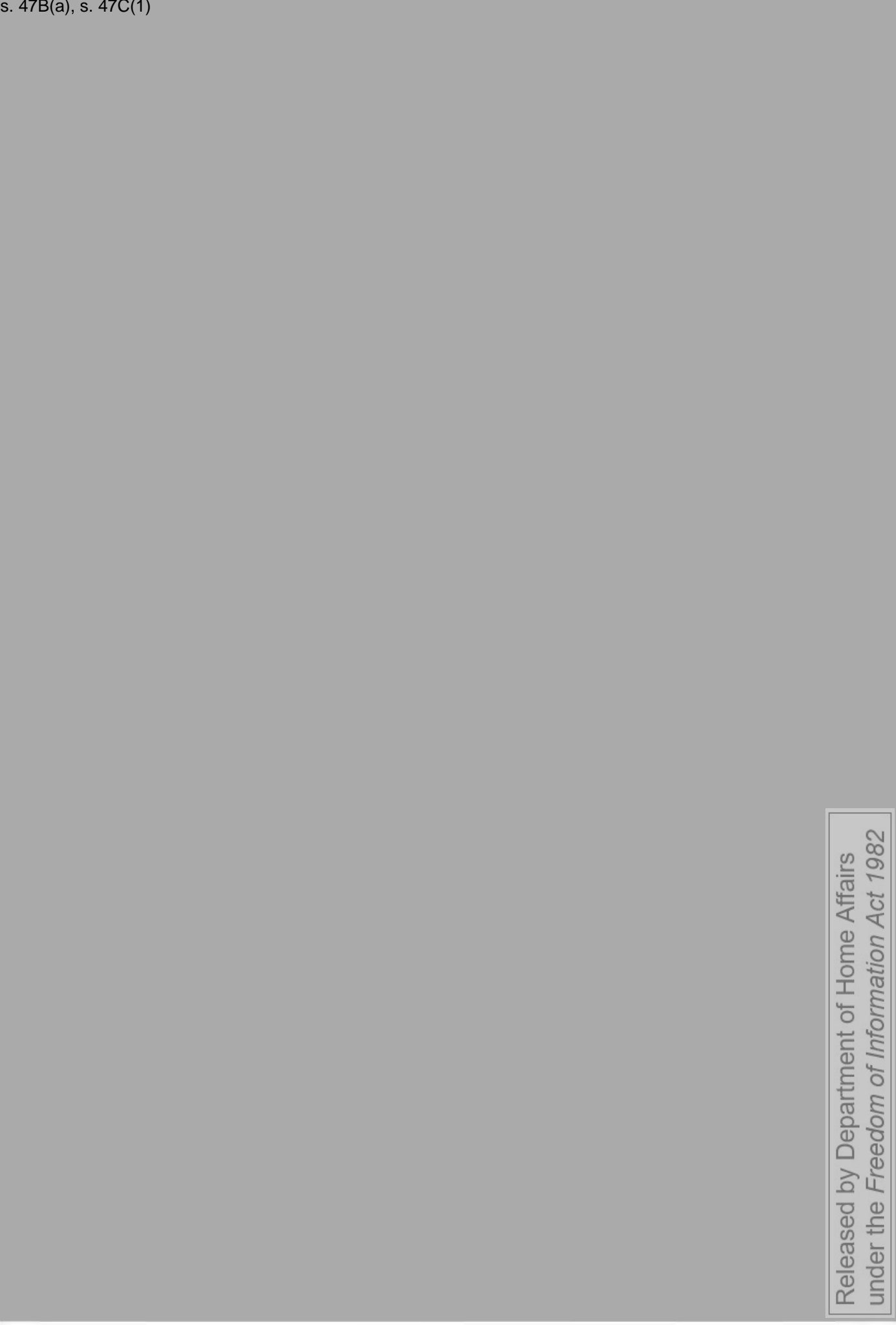
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s. 47B(a), s. 47C(1)



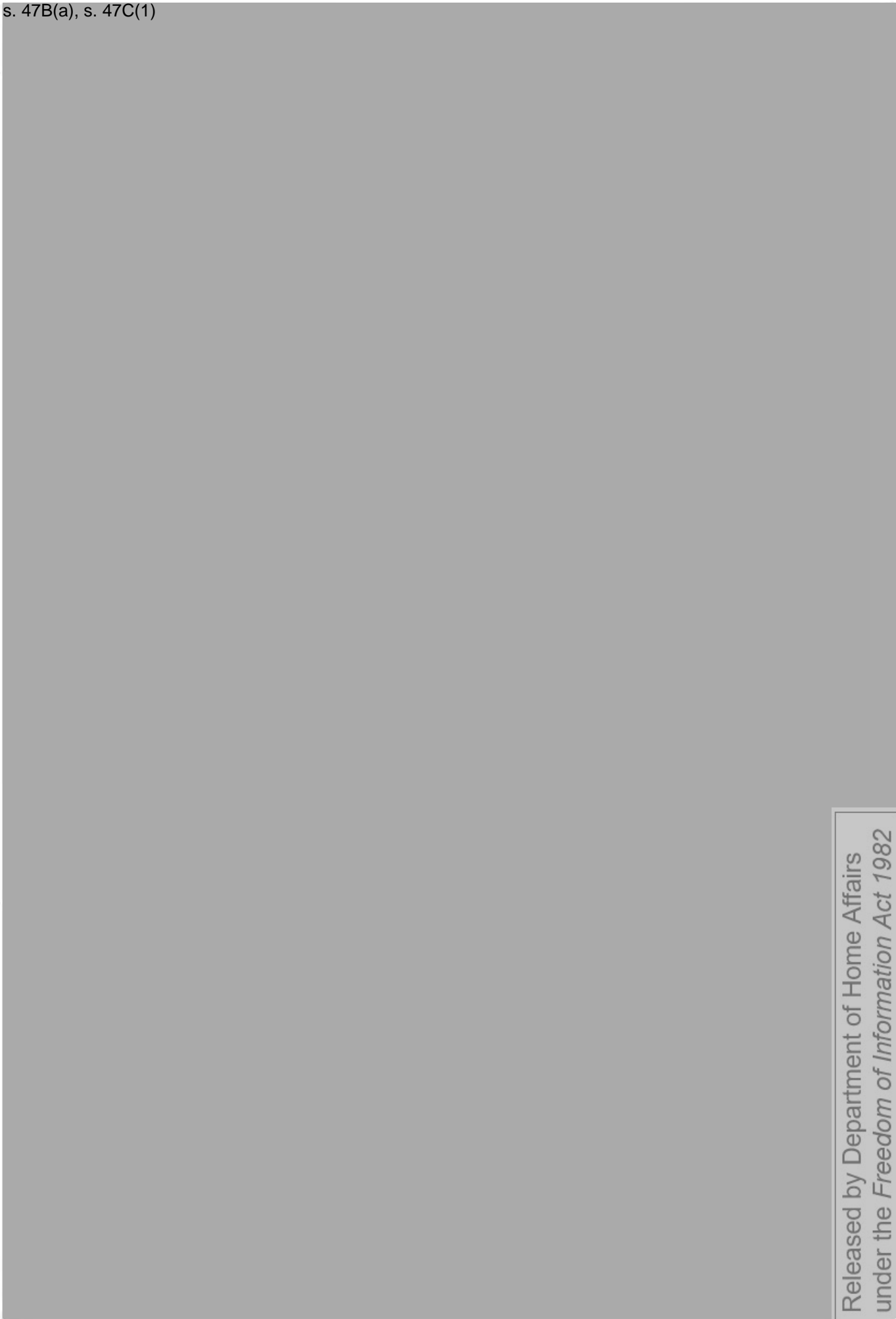
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s. 47B(a), s. 47C(1)



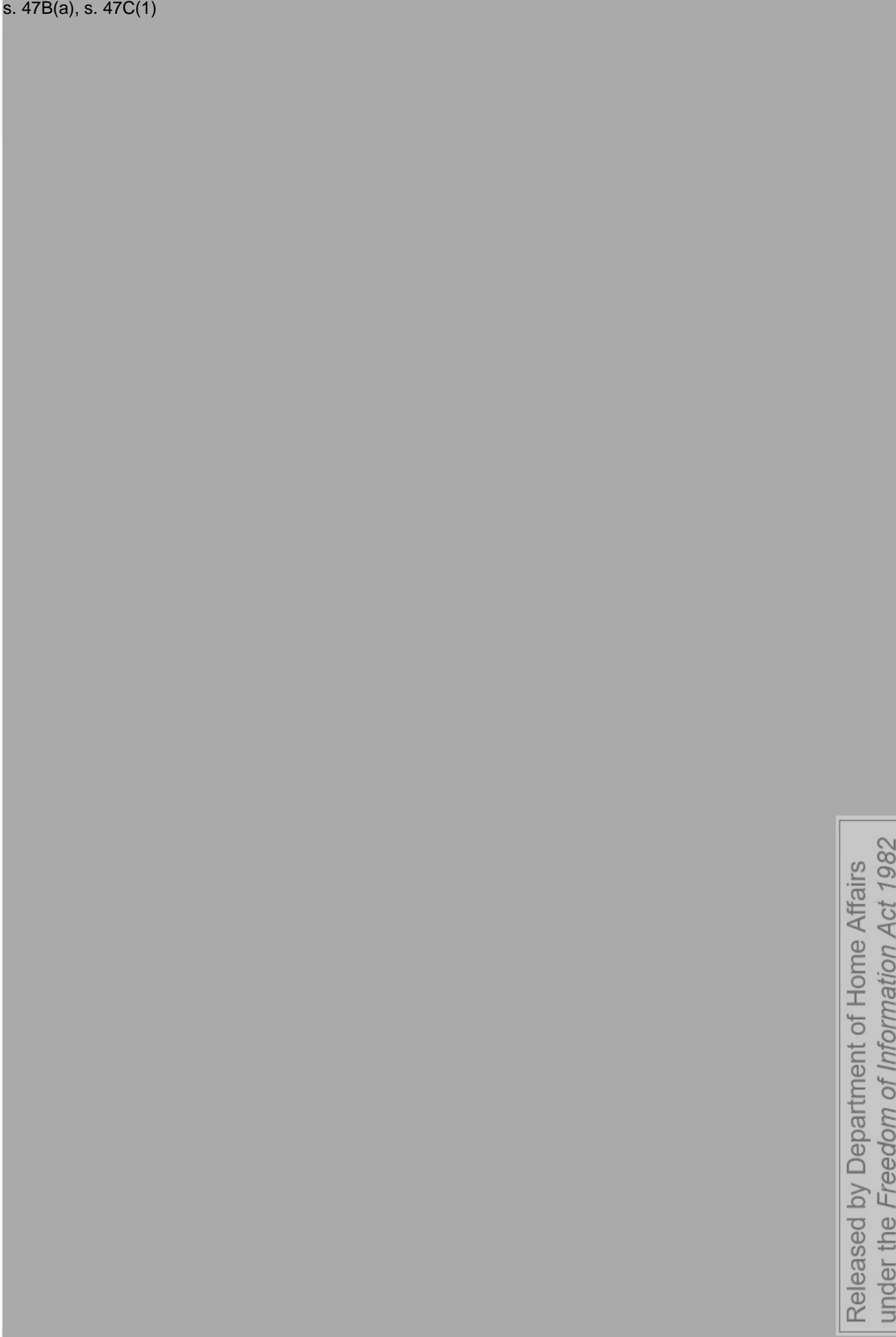
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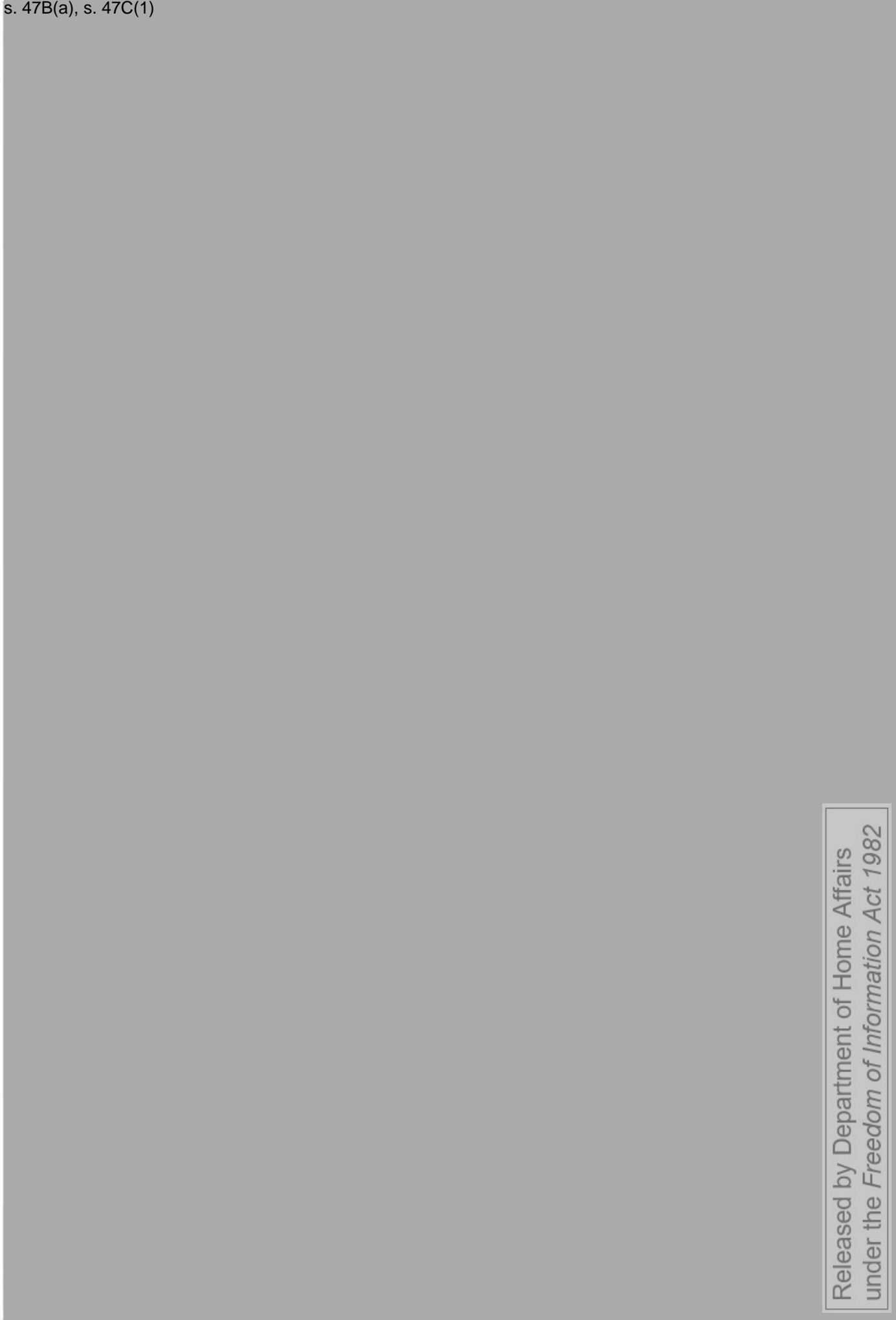
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s. 47B(a), s. 47C(1)



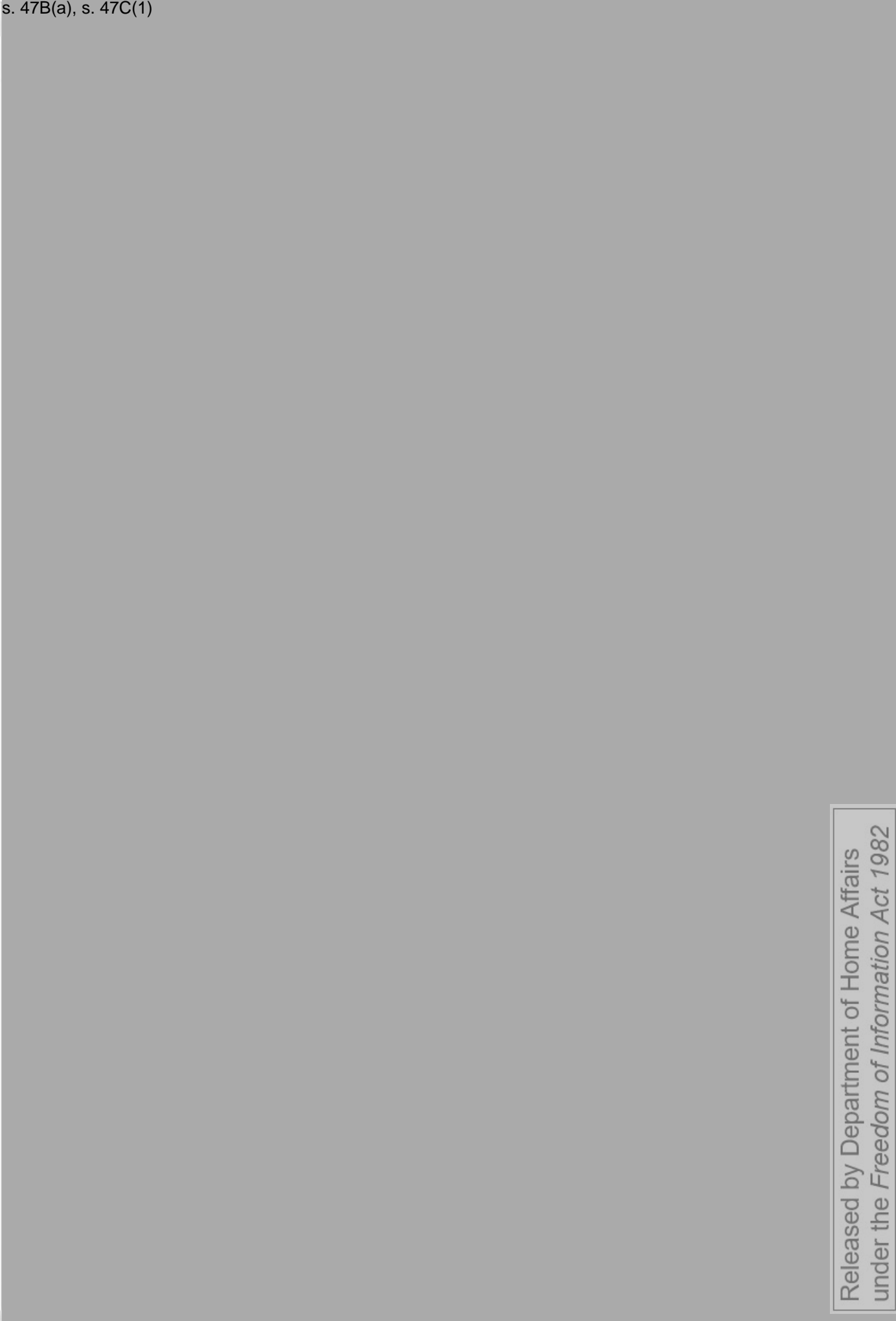
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s. 47B(a), s. 47C(1)



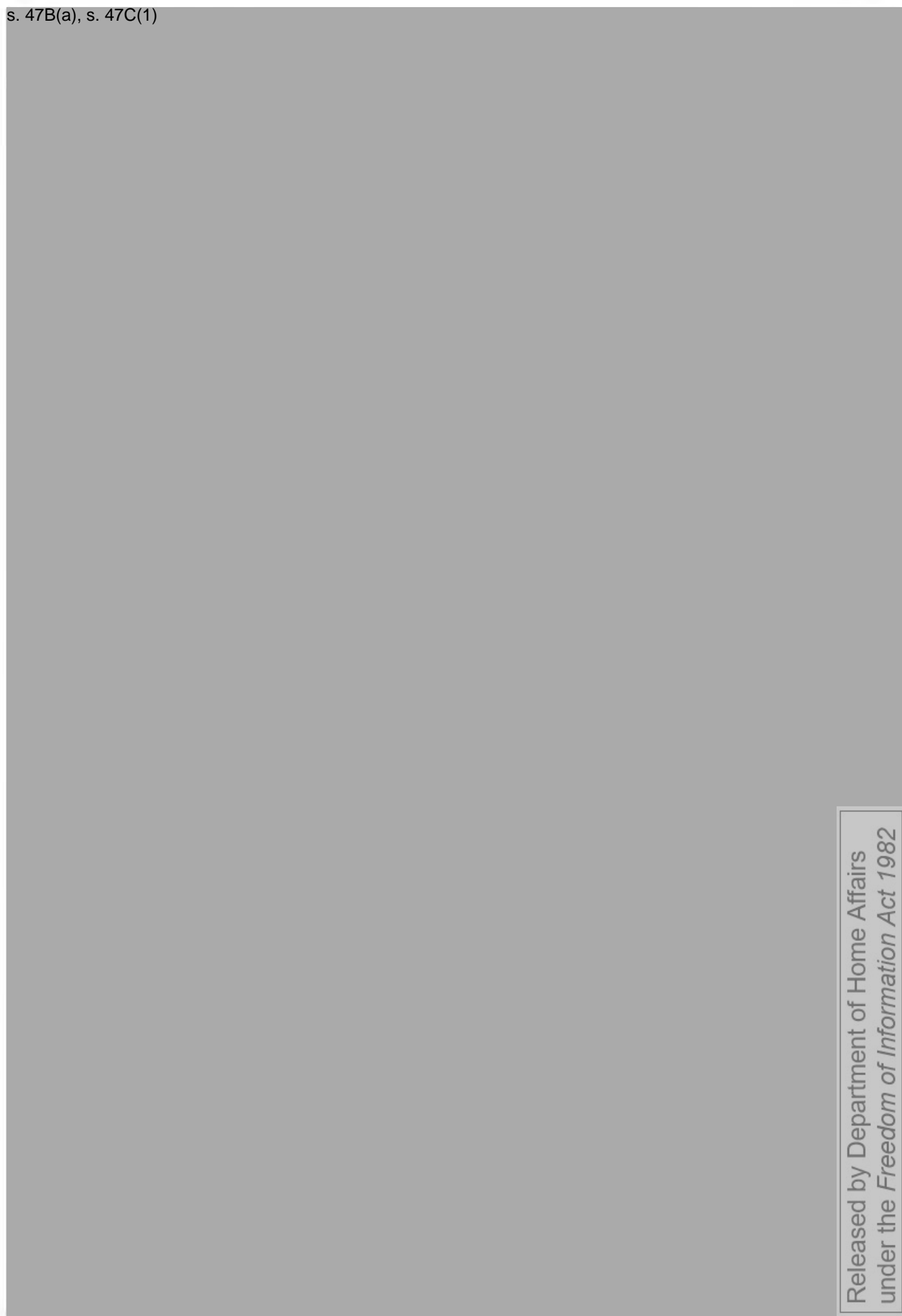
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s. 47B(a), s. 47C(1)



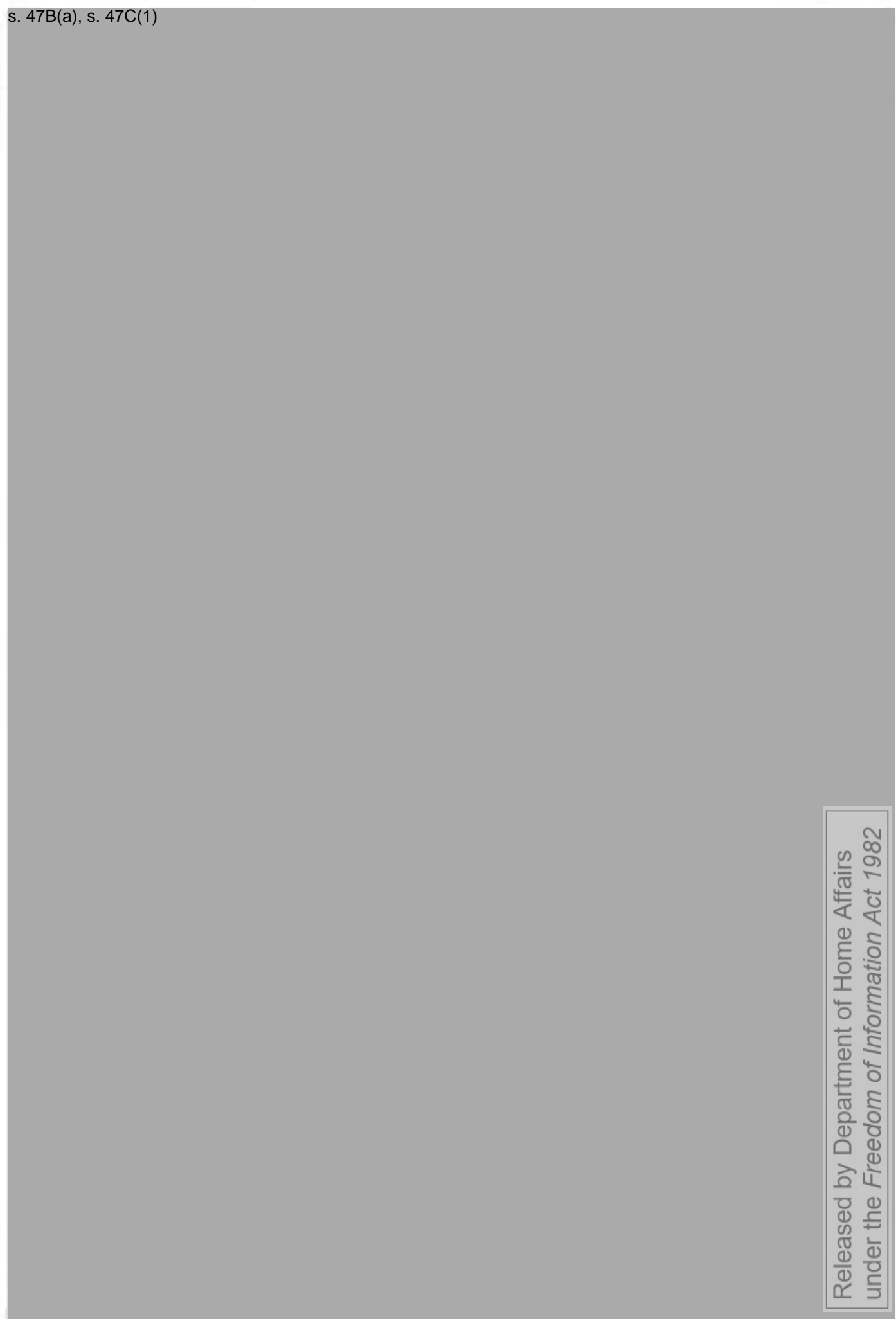
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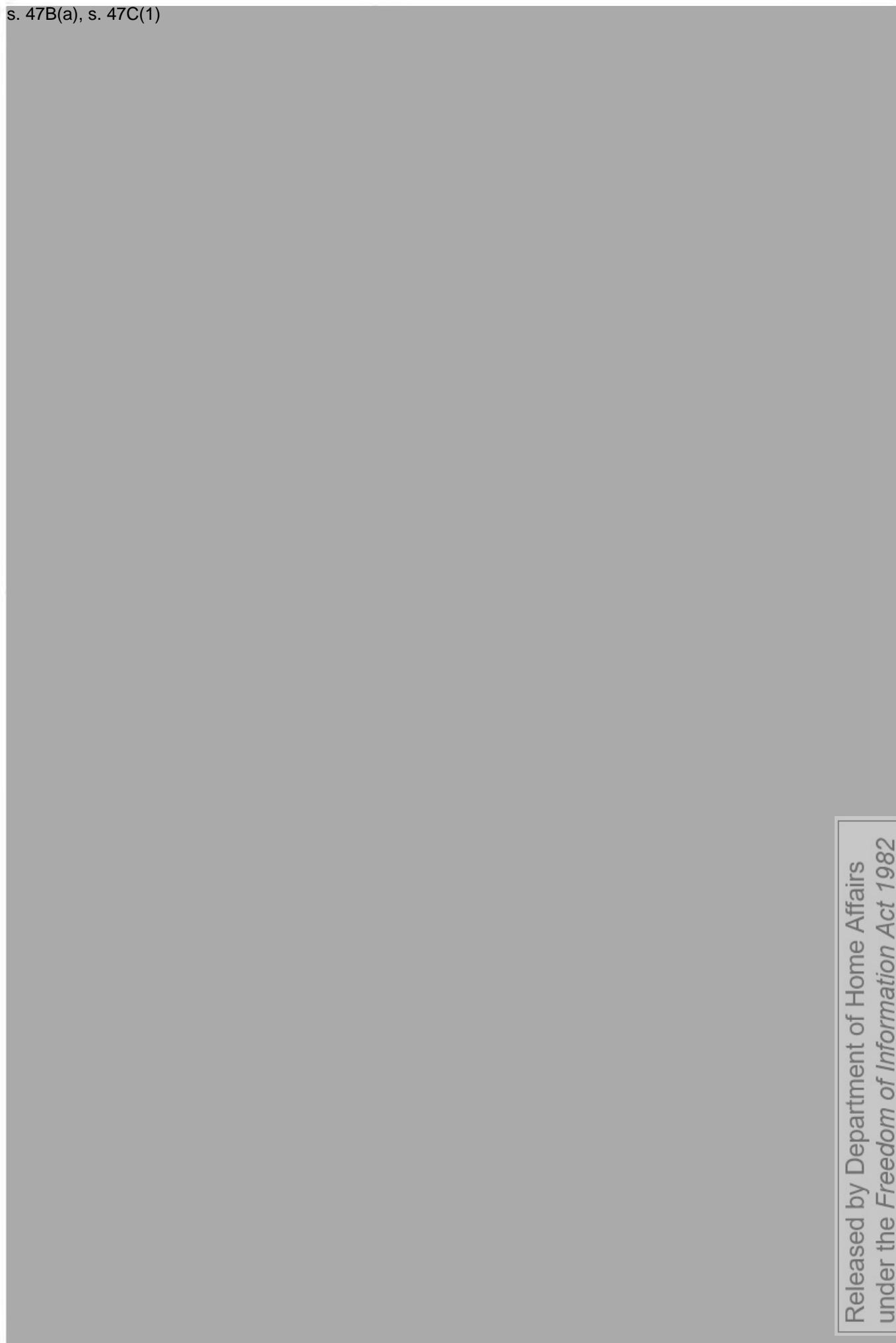
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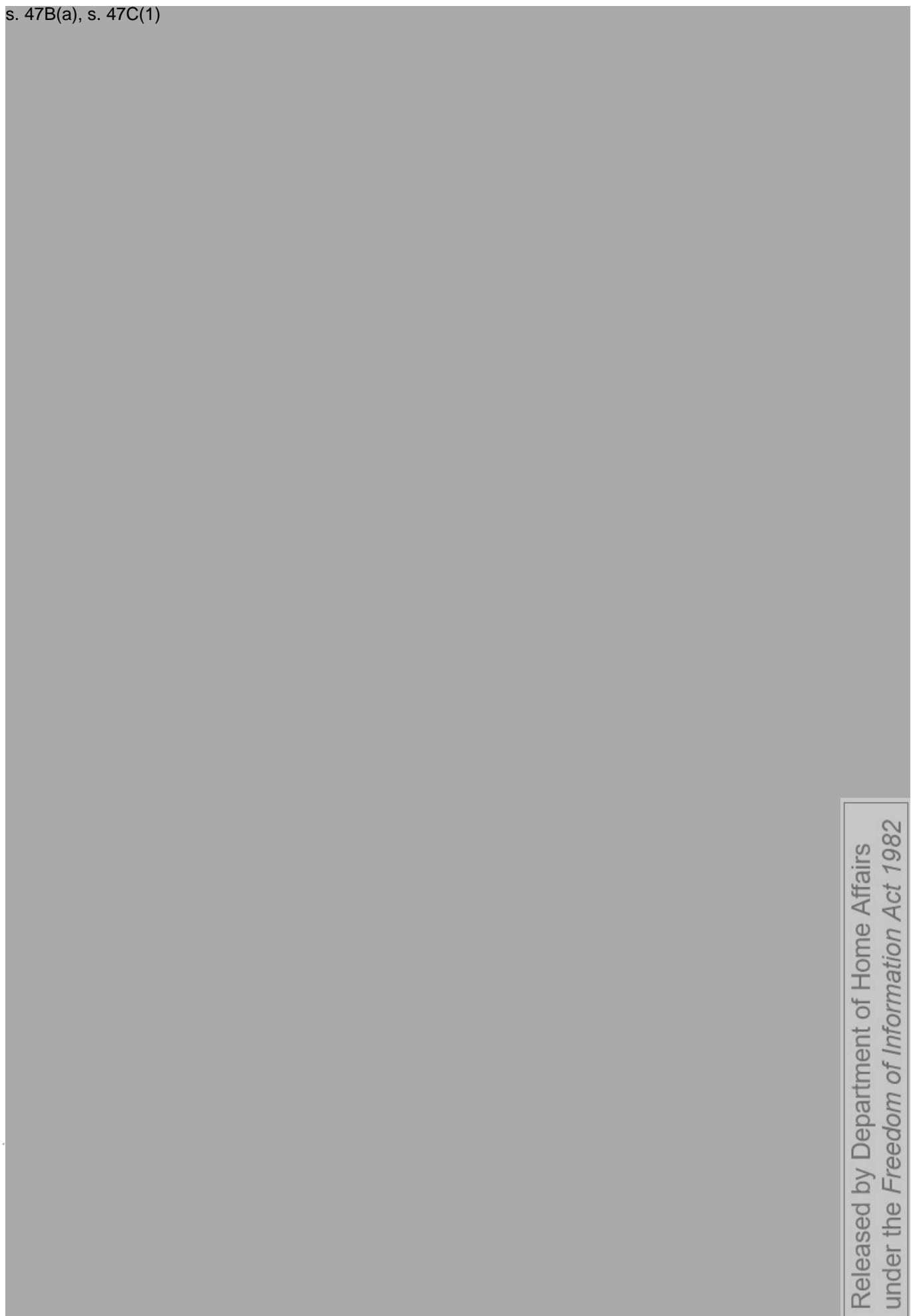
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From: s. 22(1)(a)(ii)
To: s. 22(1)(a)(ii)
Subject: FW: EMA fortnightly reporting: NDRRF and NPA implementation [DLM=For-Official-Use-Only]
Date: Thursday, 8 August 2019 2:24:34 PM
Attachments: [Emergency Management Australia - Implementation Reporting - 080819.DOCX](#)
[Emergency Management Australia - Implementation Reporting - CLEAN 080819.docx](#)

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FYI

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From: s. 22(1)(a)(ii)
Sent: Thursday, 8 August 2019 2:24 PM
To: s. 22(1)(a)(ii)
Cc: Luke BROWN ; s. 47E(d)
Subject: EMA fortnightly reporting: NDRRF and NPA implementation [DLM=For-Official-Use-Only]

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Dear s. 22(1)(a)(ii)

Luke Brown has asked me to provide to you the attached fortnightly update on implementation of the National Disaster Risk Reduction Framework and related National Partnership Agreement. I have included a clean version and a version showing updates in tracking. We are separately preparing a submission on broader issues relating to Framework governance, data collection, implementation and metrics.

Kind regards

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Director, Disaster Risk and Resilience Policy
 Emergency Management Australia
 Department of Home Affairs

M: s. 22(1)(a)(ii)

E: s. 22(1)(a)(ii) [@homeaffairs.gov.au](mailto:s.22(1)(a)(ii)@homeaffairs.gov.au)

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Emergency Management Australia – Implementation Reporting

National Disaster Risk Reduction Framework

Priority 1: Understand disaster risk

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
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National climate and disaster risk information capability (NDRISC)

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NDRISC Normalisation

2021



Further extend services to additional sector and user groups. Confirm and refine operating model and legislative framework. Align existing capabilities, assess gaps and identify additional investment needed to achieve the desired end-state. Clarify ongoing policy and administrative responsibilities. Define performance metrics and reporting.

Home Affairs

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s. 34(1)(d)

Priority 2: Accountable decisions

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Guidance for Strategic Decisions on Climate and Disaster Risk

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Support Queensland Government to develop	August – September 2019 (Stage 1)	●	This project will apply use the prioritisation guidance and vulnerability guidance and develop a state resilience strategy that is consistent with the Framework.	CSIRO Partnering with Queensland

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s. 47B(a)

Support Commonwealth Government policy – NQLIRA Long Term Recovery Strategy	July-November 2019	●	Partner with North Queensland Livestock Industry Recovery Agency (NQLIRA) to use the guidance to develop the Long Term Recovery Strategy. On hold subject to resourcing. To be discussed at the IDC on 14 August 2019.	NQLIRA (within PM's portfolio), Home Affairs, CSIRO
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Priority 3: Enhanced investment

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
Prioritisation guidance published	June 2019	●	This is the first tranche of guidance to meet the demand to understand how to prioritise disaster risk investment, and create and capture value from resilience projects in order to generate commercial investment opportunities.	Home Affairs, with CSIRO and contracted consultant Value Advisory Partners

s. 34(1)(d)

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Investing in resilient
infrastructure in Victoria

August 2019



Insurance Council of Australia seek to partner with the Commonwealth (CSIRO) to bring together key stakeholders to apply the prioritisation framework to develop a demonstration project in Victoria.
CSIRO continues to follow up with ICA to progress.

Insurance Council of Australia lead, with Victorian Government, seeking input from the CSIRO/Commonwealth

s. 34(1)(d)

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Priority 4: Governance, ownership and responsibility

Milestones	Date (Month is sufficient)	Status	Comments
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National Statement of Action to Parliament to be delivered by Minister Littleproud

Draft the National Statement of Action to Parliament	October/November 2019	●	Draft National statement of action based on the Nation Action Plan.	Home Affairs
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National Statement delivered by Minister Littleproud	November / December 2019 sitting	●	Reporting against initiatives underway, progress made by this Government and outlining future risk reduction and resilience work across all sectors. Aiming for second sitting week in November (25-28).	Minister Littleproud
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National Action Plan

MCPEM endorses the Framework	June 2019	●	On 28 June 2019, the Ministerial Council for Police and Emergency Management agreed to task the ANZEMC to oversee co-ordinated national action, in consultation with other sectors of the Australian economy, to reduce disaster risk in line with the Framework. MCPEM	ANZEMC
------------------------------	-----------	---	---	--------

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			asked that a national statement of action prioritise and detail coordinated and co-delivered work programs to reduce disaster risk.	
Draft submission to Minister	August 2019	●	The department will provide a submission on governance, data collection, implementation and metrics reporting by 16 August 2019. To be developed iteratively with the Minister's Office.	Home Affairs
ANZEMC considers the proposed governance, data collection, implementation and metrics	August 2019	●	ANZEMC will consider proposed governance, data collection, implementation and metrics at its meeting 27 August 2019. Subject to agreement, the Department will lead consultations with state and territory representatives, and a targeted group of key industry and community organisations, to develop the draft National Action Plan.	MARS, ANZEMC
Establish the Industry Advisory Forum to provide advice to ANZEMC on national implementation of the Framework.	September 2019 (tbc)	●	Insurance Australia Group CEO Peter Harmer has accepted the role of Chair of the Industry Advisory Forum. The Department is working with IAG on arrangements, including membership, terms of reference and timing of meetings. This will be informed by Minister Littleproud's decisions about governance, data collection, implementation and metrics.	ANZEMC Home Affairs

s. 47B(a)

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s. 47B(a)

Proposed National stakeholder consultation on Framework implementation during Asia-Pacific Ministerial Conference on Disaster Risk Reduction.

June 2020



in June 2020 Australia will co-host the Asia-Pacific Ministerial Conference on Disaster Risk Reduction (APMCDRR) with the UN Office for Disaster Risk Reduction (UNDRR) in Brisbane.

Asia-Pacific governments, private sector and civil society will come together to showcase disaster resilience work happening in Australia, and across our region, including practical examples and real-life projects.

It is an opportunity to share successes, challenges and lessons learned as we act to reduce climate and disaster risk.

A consultation meeting in conjunction with APMCDRR provides an opportunity for Australian governments, industry and community representatives already in attendance to take stock of progress against Australia's National Disaster Risk Reduction Framework and inform next steps in implementation.

Home Affairs with DFAT

Commonwealth initiatives for the National Action Plan

Commonwealth initiatives mapping exercise

March 2019



In the 2019-20 Budget context, the Australian Government asked that the Department of Home Affairs lead whole-of government engagement so that all existing and future Commonwealth initiatives across the built, natural, social and economic environments align with the National Disaster Risk Reduction Framework.

Home Affairs led consultations across the Commonwealth to map existing risk reduction initiatives, or policies and programs where risk reduction work already takes place.

This identified further work needed to help guide decision makers to understand disaster risk and incorporate into Commonwealth policies, programs and investments.

Home Affairs

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Strategic guidance materials are published and presented to RRG to inform Commonwealth policy, program and investments.	June 2019	●	<p>On 27 June 2019, Resilience Reference Group members were briefed on the final strategic guidance materials developed by the National Resilience Taskforce. These provide the first tranche of guidance to assist decision makers to take account of disaster risk in Commonwealth policies, programs and investments.</p> <p>Meetings across agencies to identify opportunities to partner to pilot and test the guidance, including through City and Regional Deals. Currently focused on initiatives for the South East Queensland City Deal to inform the Commonwealth negotiating mandate, and opportunities to shape the design of City and Regional Deals.</p>	
Develop Commonwealth initiatives for the National Action Plan	July/August 2019	●	Updating existing Commonwealth initiatives and policies mapping exercise, and identify new areas where risk reduction can be incorporated, noting any gaps identified in national mapping	Home Affairs
RRG Officers level (Executive level) meeting to discuss Commonwealth proposals	September 2019	●	This can be incorporated into the policy and program development process so that Commonwealth policies are not creating future disaster risk. Any specific initiatives that are identified as needing new action would be brought forward to the responsible Minister through ministerial submission.	Whole of government
Commonwealth proposals to be endorsed by RRG (Deputy Secretary level).	October 2019	●		Whole of government
Reporting back to RRG on progress of the initiatives	2020-future years	●	Agencies to incorporate disaster risk reduction work and align policies and initiatives with the Framework.	Whole of government

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National Partnership Agreement

National Partnership Agreement – one source of funding for states and territories

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
Commence discussions with state and territory officials on the draft NPA	June 2019	●		Home Affairs lead
s. 34(1)(d)				
Minister Littleproud writes to Prime Minister seeking agreement to the final NPA	September/October 2019	●		Minister Littleproud
Prime Minister agrees and circulates NPA to state and territory First Ministers for signature	October/November 2019	●		Prime Minister

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Once NPA signed by all state and territory first ministers, Prime Minister co-signs NPA

February 2020



It is difficult to determine when state and territory first ministers will sign the NPA. Based on previous experience, it can take several months for all first ministers to sign the NPA.

Prime Minister

Status		On track: most major milestones achieved, future milestones on track.		
		Some concern: most major milestones achieved, some risk to future milestones.		
		At risk: major milestones missed or significant risk to future milestones.		
		Not yet commenced.		Completed

From: s. 22(1)(a)(ii)
To: [Luke BROWN](#); s. 22(1)(a)(ii)
Cc: s. 22(1)(a)(ii)
Subject: Updated Objectives Metrics Minister Littleproud [SEC=UNCLASSIFIED]
Date: Thursday, 15 August 2019 1:31:25 PM
Attachments: [20190726 Objectives Metrics Minister Littleproud](#) s. 22(1)(a)(ii).docx

UNCLASSIFIED

Luke, s. 22(1)(a)(ii)

Have the metrics for 'Reduce the Risk and Impact of Natural Disasters' changed since the version finalised in late July (attached)?

s. 22(1)(a)(ii) had asked for the national action plan to be issued annually in October. Is that still the case?

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Director, Disaster Risk and Resilience Policy

Emergency Management Australia

Department of Home Affairs

M: s. 22(1)(a)(ii)


E: s. 22(1)(a)(ii) [@homeaffairs.gov.au](mailto:s.22(1)(a)(ii)@homeaffairs.gov.au)

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s. 22(1)(a)(ii)

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s. 22(1)(a)(ii)



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s. 22(1)(a)(ii)

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~~For Official Use Only~~

From: s. 47E(d) @homeaffairs.gov.au>
Sent: Tuesday, 20 August 2019 11:20 AM
To: s. 47E(d) @homeaffairs.gov.au>; Luke BROWN
 s. 22(1)(a)(ii) @homeaffairs.gov.au>
Cc: s. 47E(d) @homeaffairs.gov.au>; s. 22(1)(a)(ii) @homeaffairs.gov.au>; s. 22(1)(a)(ii) @homeaffairs.gov.au>; s. 22(1)(a)(ii) @homeaffairs.gov.au>; s. 22(1)(a)(ii) @HOMEAFFAIRS.GOV.AU>
Subject: FOR INFO - MS19-002365 and MS19-002422 [~~DLM-For Official Use Only~~]

~~For Official Use Only~~

Hi there,

MS19-002365 and MS19-002422 have both been signed by the Minister. Please note the recommendations and next steps.

The hard copy has been couriered to the Department today.

Kind regards,

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)
 Departmental Liaison Officer
 Office of the Hon David Littleproud MP
 Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management
 M1.46, Parliament House, Canberra
 P: s. 22(1)(a)(ii)
 E: s. 47E(d) @homeaffairs.gov.au
 E: s. 22(1)(a)(ii) @homeaffairs.gov.au

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Australian Government
Department of Home Affairs

Submission

For decision
PDMS Ref. Number MS19-002365

To Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management

Subject Implementation of the National Disaster Risk Reduction Framework - Grant for ABC 'Big Weather' Documentary Series

Timing 28 August 2019 to advise the producers of the series and enable commissioning to proceed as soon as practicable.

Recommendations

That you:

1. agree to grant up to \$550,000 to DMA Creative to develop and produce a three-part documentary series 'Big Weather (and how to survive it)', detailed in Attachment A. agreed / not agreed
2. subject to your agreement to 1. above,
 - a) sign the letter to DMA Creative at Attachment B, and signed / not signed
 - b) sign the letter to the Hon Scott Buchholz MP at Attachment C. signed / not signed

Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management

Please provide other uses of this money.

Signature 

Date: 19/8/2019

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Minister's Comments				
Rejected Yes/No	Timely Yes/No	Relevance <input type="checkbox"/> Highly relevant <input type="checkbox"/> Significantly relevant <input type="checkbox"/> Not relevant	Length <input type="checkbox"/> Too long <input type="checkbox"/> Right length <input type="checkbox"/> Too brief	Quality Poor 1.....2.....3.....4.....5 Excellent Comments:

Key Issues

1. Your agreement is sought for the Department of Home Affairs to offer of a one-off grant of up to \$550,000 (incl. GST) from the Disaster Resilience Australia Package (administered funds) to DMA Creative for the production of a three-part ABC documentary series, entitled 'Big Weather (and how to survive it)'. The production of the documentary is a s. 47C(1) [REDACTED]
[REDACTED] Priority 1 of the 2019 National Disaster Risk Reduction Framework (the Framework).
2. Developed in collaboration with the ABC, it is proposed Big Weather will screen in mid-2020 hosted by Mr Craig Reucassel. The documentary will describe the effect of extreme weather on Australia, and the practical, life-saving ways communities can empower themselves to prepare, survive and recover. It will examine the effect of intensifying and unpredictable weather and the need for individuals and communities to prepare for the unexpected. The documentary will incorporate key messaging from the sector, and will be supported by a range of additional programs and initiatives across the ABC to maximise its reach and impact. Further information is provided at **Attachment A**.
3. Should you support this proposal, you or the Department would not have editorial rights over the documentary. However, opportunities would be available for you and the Department to outline to the producers in advance of production the key policy objectives of the Australian Government in supporting the production.

s. 47G(1)(a)

[REDACTED]

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s. 47C(1)

7. Subject to your agreement to proceed, the Department will work with the Community Grants Hub to finalise the grant and associated arrangements.
8. Proposed letters advising your decision to DMA Creative and the Hon Scott Buchholz MP, who has also approached you about this matter, are at **Attachments B and C** for consideration.

Background

9. This activity will be a grant in accordance with the Commonwealth Grants Rules and Guidelines (CGRGs).
10. Funding for the grant is available in 2019-20 under the Disaster Resilience Australia Package within Program 1.7 National Security and Criminal Justice.
11. Legislative authority is provided by Item 402.020, Part 4 of Schedule 1AA of the Financial Framework (Supplementary Powers) Regulations 1997, which covers emergency management projects of national significance that improve the ability to prevent, prepare, respond to and recover from disasters across social, economic, environmental and governance elements.

s. 42(1)

13. Under section 32B of the Financial Framework (Supplementary Powers) Act 1997, the Department holds the delegation to approve spending and make arrangements for this grant activity.

Consultation – internal/external

14. Procurement and Contracts Branch, Finance Division and Civil, Commercial and Employment Law Branch, Legal Division were consulted on grants policy, legislative authority and constitutional risk.

Consultation – Secretary

15. The Secretary was not consulted on the approach in the submission.

Sensitivities

16. The Department will not have any editorial control over the Big Weather documentary.

s. 47C(1)

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s. 47C(1)

18. In accordance with our long standing practices, should you wish for unclassified media lines to be prepared in relation to this issue please contact the Home Affairs Media Coordination team – media@homeaffairs.gov.au.

Financial/systems/legislation/deregulation/media implications

19. The Department will liaise with your office in relation to potential media opportunities.

Attachments

Attachment A 'Big Weather (and how to survive it)' project outline

Attachment B Letter to DMA Creative

Attachment C Letter to the Hon Scott Buchholz, MP

Authorising Officer
Cleared by: Robert Cameron Director General Emergency Management Australia Date: 15/08/2019 Ph: s. 22(1)(a)(ii)

Contact Officer Luke Brown, Assistant Secretary, Disaster Preparedness Branch, Ph: s. 22(1)(a)(ii).

CC Secretary
Deputy Secretary, Security and Resilience Group

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Australian Government
Department of Home Affairs

Submission

For decision
PDMS Ref. Number MS19-001996

To Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management

Subject Implementation of the National Disaster Risk Reduction Framework

Timing By 23 August 2019 to enable consultation with the Australia New Zealand Emergency Management Committee (ANZEMC) on 27 August 2019.

Recommendations

That you:

1. endorse the proposed accountability and governance arrangements for implementation of the National Disaster Risk Reduction Framework (the Framework), for final consultation with states and territories agreed not agreed
2. agree the Department of Home Affairs develop a draft 2019 national action plan to implement the Framework for you to present to the Ministerial Council for Police and Emergency Management (MCPPEM) for agreement at the November 2019 meeting agreed / not agreed
3. agree the 2019 national action plan focus on the priority areas in this submission agreed /not agreed

Minister for Water Resources, Drought, Rural Finance, Natural Disaster and Emergency Management

Signature 

Date: 20/8/2019

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under the Freedom of Information Act 1982

Minister's Comments				
Rejected Yes/No	Timely Yes/No	Relevance <input type="checkbox"/> Highly relevant <input type="checkbox"/> Significantly relevant <input type="checkbox"/> Not relevant	Length <input type="checkbox"/> Too long <input type="checkbox"/> Right length <input type="checkbox"/> Too brief	Quality Poor 1.....2.....3.....4.....5 Excellent Comments:

Key Issues

1. Driving coordinated national action to implement the Framework is a key priority for you. In June 2019, you committed with your national counterparts to prioritise its implementation. This submission sets out proposed accountability and governance arrangements that could be established, and implementation actions that could be taken to do this. The Framework presently has strong government and non-government stakeholder support, to be leveraged for effective implementation.

Accountability and high-level governance model

2. To ensure coordinated national action in implementing the Framework, the Department proposes a coherent governance model comprising the following elements:
 - a national statement of action to the Australian Parliament
 - an annual national action plan
 - intra and inter-governmental accountability mechanisms
 - a monitoring and evaluation function; and
 - an expert body to provide you with advice.
3. These elements are described below.
4. Each calendar year commencing in November this year, you will deliver a national statement of action to the Australian Parliament on progress implementing the Framework against an annual national action plan (see further detail below). This annual process will provide you with a mechanism – through the parliamentary process – to prioritise delivery of action and hold stakeholders (including states and territories) to account for delivery against commitments.

5. Strong accountability arrangements should be included in new funding commitments on disaster risk reduction; specifically a National Partnership Agreement (NPA) to give effect to the 2019 Budget commitment of \$130.5m for disaster risk reduction aligned with the Framework. We have separately advised you on the progress in reaching agreement – at official level – on the new NPA (MS19-002373 refers) s. 47C(1)
6. Suitable governance arrangements – which take account of the cross-cutting nature of disaster risk – will be critical to affecting change. The Department, through Emergency Management Australia, will support you in implementing the Framework by structuring itself to operate as a national focal point for delivery. This would include procuring expert monitoring and evaluation services to provide you with regular advice on effectiveness and performance of programs, including by those initiatives at the state and local level funded under the proposed national partnership agreement.
7. Specifically, at the government level, the Department will:
- drive implementation across the Commonwealth through the Australian Government Climate and Disaster Resilience Reference Group – co-chaired at Deputy Secretary level by it and the Department of the Environment; and
 - interface with the states and territories and local government to drive implementation through the ANZEMC – the peak inter-jurisdictional officials' committee for disaster risk and emergency management.
8. Enhanced and elevated partnerships between governments and other sectors will be just as important. The Department proposes you appoint an expert advisory forum – to be chaired by s. 47C(1) – of senior industry, not-for-profit and academic leaders to advise you (and through the Department the ANZEMC) on progress, barriers and opportunities to implement the Framework. Its advice could inform recommendations for you to pursue at MCPM. Should you agree to this proposal, the Department will provide further advice on the possible structure, membership and terms of reference.

National action plan and Commonwealth priorities

9. The national action plan will set out – on an annual basis – clear areas of focus, roles and responsibilities for risk reduction and a clear plan of the coordinated action needed to reduce disaster risk. The first National Action Plan will be developed with Commonwealth, state and territory and other sectors between August-October 2019 for you to pursue agreement on it at the November 2019 MCPM.
10. The Department proposes that the 2019 national action plan focus on the key priority areas outlined in **Attachment A**. Should you agree with these priority areas, the Department will commence negotiations with all key stakeholders on a draft national action plan for your consideration in due course.

Background

11. On 28 June 2019, MCP EM endorsed the Framework and tasked the ANZEMC to oversee coordinated national action, in consultation with other sectors of the economy, to reduce disaster risk in line with it. It also agreed to prepare a national action plan against the Framework that prioritises and details coordinated and co-delivered work programs to reduce disaster risk.

Consultation – internal/external

12. Nil.

Consultation – Secretary

13. The Secretary was not consulted on the approach to this submission.

Client service implications

14. Nil.

Sensitivities

15. The information contained in this submission is classified and should not be publicly released without the authority of the Department of Home Affairs. In accordance with our long standing practices, should you wish for unclassified media lines to be prepared in relation to this issue please contact the Home Affairs Media Coordination team at media@homeaffairs.gov.au.

Financial/systems/legislation/deregulation/media implications

16. Nil. Costs would be met within existing resources.

Attachments

Attachment A Proposed priority areas and actions

Authorising Officer
Cleared by:
 Robert Cameron Director General Emergency Management Australia
Date: 16 August 2019 Ph: S. 22(1)(a)(ii)

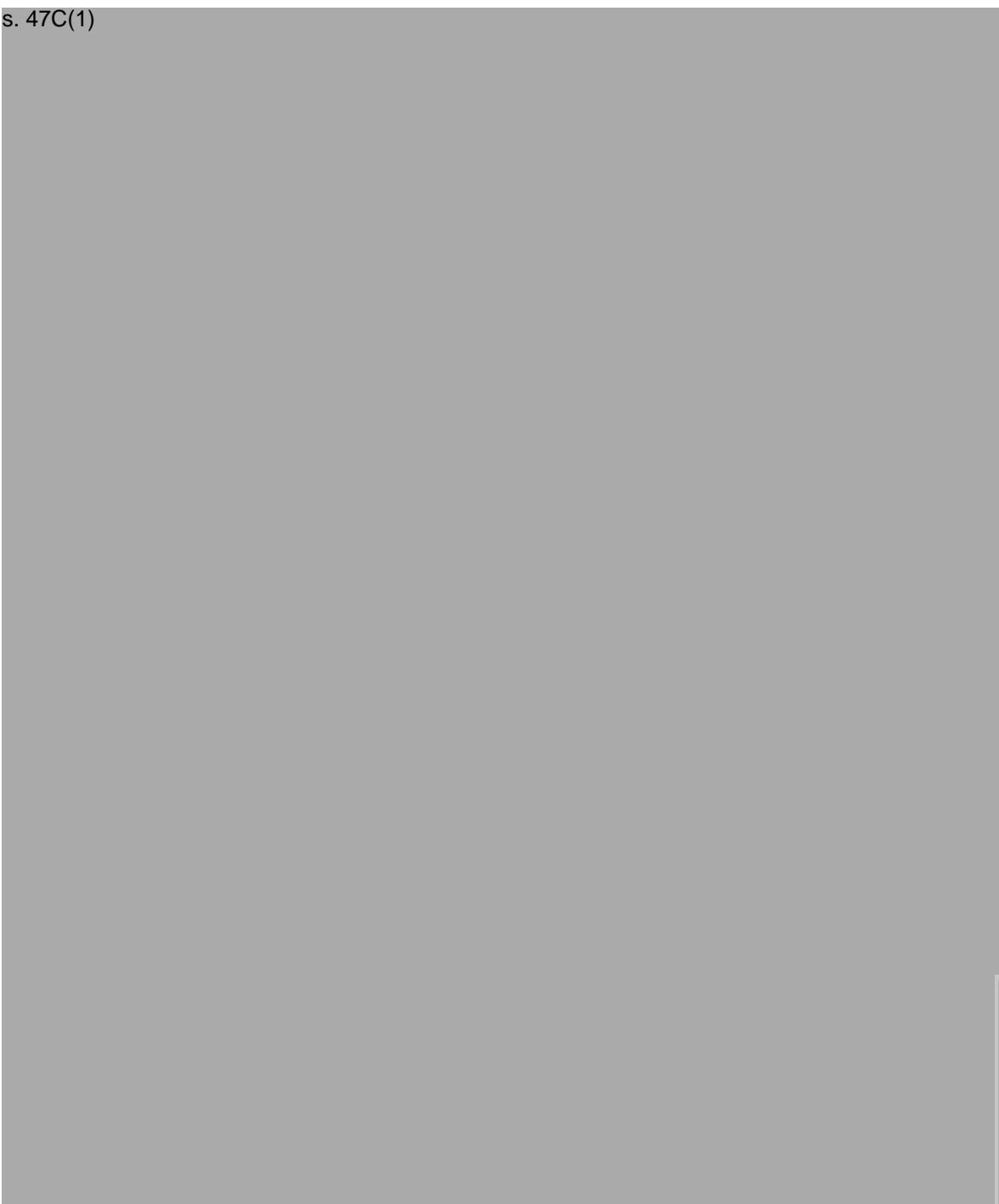
Contact Officer Luke Brown, Assistant Secretary, Disaster Preparedness Branch, Ph: S. 22(1)(a)(ii)

CC Deputy Secretary S&R
Secretary

Proposed priority areas and actions

Attachment A

s. 47C(1)



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From: s. 22(1)(a)(ii)
To: s. 22(1)(a)(ii)
Cc: John GIBBON; Luke BROWN; s. 22(1)(a)(ii)
Subject: RE: For Action by 12:30pm Friday 23 August - One-Page Briefing for Minister Littleproud - Townsville Enterprise presentation [SEC=UNCLASSIFIED]
Date: Thursday, 22 August 2019 5:36:56 PM

UNCLASSIFIED

s. 22(1)(a)(ii)

Here are some points as requested. Let me know if you need anything.

s. 22(1)(a)(ii)

Solid and practical examples about the implementation of the NDRRF (any Townsville region reps in the stakeholder talks which assisted this Framework?) – s. 22(1)(a)(ii)

- Establishing the national capability for trusted disaster risk information (and freight and supply chain network pilot project) is a key initiative we are delivering to implement the Framework – providing foundational risk information is essential to understand and reduce risk. (Priority 1)
- We have also published suite of tools and guidance to assist business and governments to consider how to take account of future disaster risk in long term strategic planning and investment decisions ('Strategic Disaster Risk Assessment Guidance' available at www.aidr.org.au). (Priority 1 and 2)
- We are partnering with leading finance companies to develop collaborative commercial financing options invest in reducing risk. The 'Prioritisation Framework' developed as part of the strategic guidance is being used to identify a pilot project in Western Sydney and what we learned from this pilot can be shared with other regions.
- Aware of the challenges around insurance – the Australian Government asked the ACCC to do a detailed case study of the Townsville area as part of its inquiry into insurance in Northern Australia – the second interim report is due 30 November. The Government also asked that, in parallel, the ACCC examine the extent that small business is not taking our insurance, and the reasons for this. This will ensure we can develop the right responses to improve the availability and uptake of affordable insurance. (Priority 3, Strategy E).
- The Australian Government has provided \$12.5 million for the North Queensland Strata Title Inspection Program (NQSTIP) administered by the Queensland Government and independently developed and deployed by James Cook University.
 - o This is a long-term project (2017/18 to 2020/21) to deliver an ongoing legacy of more resilient strata title properties which will reduce cyclone impacts and recovery time of communities (Priority 3, Strategy D).
- Although no specific Townsville representatives were directly involved in developing the Framework, TEL views will be valuable in developing the National Action Plan (during Sept/Oct 2019) (Priority 4, Strategy B). A range of Queensland government agencies, and ALGA, were directly involved. Queensland government managed consultation within their jurisdiction.

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From: s. 22(1)(a)(ii)

Sent: Thursday, 22 August 2019 9:37 AM

To: s. 22(1)(a)(ii)

Cc: John GIBBON ; Joe BUFFONE ; Luke BROWN ; s. 22(1)(a)(ii)

Subject: FW: For Action by 12:30pm Friday 23 August - One-Page Briefing for Minister Littleproud - Townsville Enterprise presentation [SEC=UNCLASSIFIED]

Importance: High

UNCLASSIFIED

Good Morning s. 22(1)(a)(ii),

As per s. 22(1)(a)(ii) email below, could you please begin preparing responses as per s. 22(1)(a)(ii) request in the email trail below.

As DRB are the lead, please can you provide your responses to me (and cc John Gibbon in) **by COB today** so that we can collate the response and get it cleared through John first thing tomorrow morning and submitted by the deadline.

If you have any questions, please don't hesitate to contact me and I'll do my best to assist.

Kind regards,

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Branch Coordinator

Disaster Recovery Branch

Emergency Management Australia

Security & Resilience Group

Department of Home Affairs

p. s. 22(1)(a)(ii)

Email: s. 22(1)(a)(ii)@homeaffairs.gov.au

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From: s. 47E(d) @homeaffairs.gov.au>

Sent: Thursday, 22 August 2019 9:23 AM

To: John GIBBON s. 22(1)(a)(ii) @homeaffairs.gov.au>

Cc: s. 47E(d) @homeaffairs.gov.au>; Luke BROWN

s. 22(1)(a)(ii) @homeaffairs.gov.au>; Joe BUFFONE s. 22(1)(a)(ii) @homeaffairs.gov.au>; s. 22(1)(a)(ii)

@HOMEAFFAIRS.GOV.AU>; s. 22(1)(a)(ii)

@homeaffairs.gov.au>; s. 22(1)(a)(ii)

@HOMEAFFAIRS.GOV.AU>; s. 22(1)(a)(ii)

@HOMEAFFAIRS.GOV.AU>

Subject: For Action by 12:30pm Friday 23 August - One-Page Briefing for Minister Littleproud - Townsville Enterprise presentation [SEC=UNCLASSIFIED]

Importance: High

UNCLASSIFIED

Hi John,

Rob has asked for DRB to lead on developing the EMA response into a one page word document in consultation with DPB and CMB. The consolidated response should be provided to EMA Coordination by **12:30pm Friday 23 August** for Rob's clearance.

To assist, I have listed the relevant Directors next to the initiatives mentioned by s. 22(1)(a)(ii) below.

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Happy to discuss. Please let me know if you need anything further.

Best

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Executive Officer to Robert Cameron OAM

Director General of Emergency Management Australia

Security and Resilience Group

Department of Home Affairs

t s. 22(1)(a)(ii)

m s. 22(1)(a)(ii)

e s. 22(1)(a)(ii) @homeaffairs.gov.au

From: s. 22(1)(a)(ii) @agriculture.gov.au>

Sent: Wednesday, 21 August 2019 2:21 PM

To: Rob CAMERON s. 22(1)(a)(ii) @homeaffairs.gov.au>; John GIBBON

s. 22(1)(a)(ii) @homeaffairs.gov.au>; s. 22(1)(a)(ii)

@homeaffairs.gov.au>; Luke BROWN s. 22(1)(a)(ii) @homeaffairs.gov.au>;

s. 22(1)(a)(ii) @agriculture.gov.au>

Cc: s. 47E(d) @homeaffairs.gov.au>; s. 22(1)(a)(ii)

@agriculture.gov.au>

Subject: Minister to Townsville [SEC=UNCLASSIFIED]

Importance: High

All,

The Min will present to Townsville Enterprise Ltd next Tuesday at 0700.

We can get a note to him with travelling staff if doc is in MO at about 1500 on Friday.

One agenda item is:

Any upcoming initiatives/policy changes in the flood/natural disaster space;

There is a set of points s. 22(1)(a)(ii) has provided by email re: post disaster spending as committed and also as spent.

What would be other matters to tell attendees, mayors, officials, businesses about initiatives?

Can we have a short list of things running now in a form relevant to the Townsville region. s. 22(1)(a)(ii)

prepared a list on Monday as part of a press release on preparedness. Here are some his list and thoughts:

- next generation Australian Fire Danger Rating System to provide people with the information they need to act appropriately before a fire. – s. 22(1)(a)(ii)
- Freight study which will lead to greater clarity as to where transport infrastructure strengthening is needed to cope with NDs – s. 22(1)(a)(ii)
- a major upgrade to the national telephone based emergency warning system. – s. 22(1)(a)(ii)
- development of an independent disaster-proof Public Safety Mobile Broadband capability – s. 22(1)(a)(ii)
- Emergency Management Australia is leading briefings across the country to work with state and territory governments to prepare for the summer's severe weather season. – s. 22(1)(a)(ii)
- Solid and practical examples about the implementation of the NDRRF (any Townsville region reps in the stakeholder talks which assisted this Framework?) – s. 22(1)(a)(ii)

Up to one page would be fine.

s. 22(1)(a)(ii)

Regards

s. 22(1)(a)(ii)

Adviser Natural Disaster and Emergency Management
 Office of the Minister for Water Resources, Drought, Rural Finance,
 Natural Disaster and Emergency Management
 Parliament House
 Canberra

s. 22(1)(a)(ii)

Mobile s. 22(1)(a)(ii)

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From: s. 22(1)(a)(ii)
To: s. 22(1)(a)(ii)
Cc: [Luke BROWN](#); s. 47E(d); s. 22(1)(a)(ii); s. 47E(d); s. 22(1)(a)(ii)
Subject: EMA fortnightly NDRRF implementation reporting - 22 August 2019 [~~DLM-For Official Use Only~~]
Date: Thursday, 22 August 2019 3:44:24 PM
Attachments: [Emergency Management Australia - Implementation Reporting - 220819 \(Tracked\).docx](#)
[Emergency Management Australia - Implementation Reporting - 220819 \(Clean\).docx](#)

~~For Official Use Only~~

Dear s. 22(1)(a)(ii)

Please find attached this fortnight's update on NDRRF implementation reporting.
 I have included a clean and tracked changes version.

Kind regards

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Director, Disaster Risk and Resilience Policy
 Emergency Management Australia
 Department of Home Affairs

M: s. 22(1)(a)(ii)

E: s. 22(1)(a)(ii) [@homeaffairs.gov.au](mailto:s.22(1)(a)(ii)@homeaffairs.gov.au)

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Emergency Management Australia – Implementation Reporting

National Disaster Risk Reduction Framework

Priority 1: Understand disaster risk

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
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National climate and disaster risk information capability (NDRISC)

s. 34(3)

s. 34(1)(d)

s. 34(3)

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s. 34(3)



s. 34(1)(d)

s. 34(3)

s. 34(1)(d)

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NDRISC Normalisation	2021	●	Further extend services to additional sector and user groups. Confirm and refine operating model and legislative framework. Align existing capabilities, assess gaps and identify additional investment needed to achieve the desired end-state. Clarify ongoing policy and administrative responsibilities. Define performance metrics and reporting.	Home Affairs
NDRISC Integrate and Sustain	2022	●	<p>Transition to more responsive operations defined by user/sector needs, risk and the government's strategic priorities. Define long term development pathway for capability and contributing agencies.</p> <p>NDRISC development and delivery will be coherent with implementation of the other Framework Priorities, for example to support investment pilot projects.</p>	Home Affairs

s. 34(1)(d)

Priority 2: Accountable decisions

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
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Guidance for Strategic Decisions on Climate and Disaster Risk

Guidance published	June 2019	●	<p>Guidance for Strategic Decisions on Climate and Disaster Risk provide advice, new techniques and available best practice to assist decision makers to understand climate and disaster risk. Published on Australian Institute for Disaster Resilience website.</p> <p>This comprises guidance on prioritising disaster risk investment, and creating and capturing value; assessing vulnerability; using scenarios; and effective risk governance</p> <p><i>Note that Value Advisory Partners who were contracted by the Department to assist developing the prioritisation guidance are using the guidance materials and insights gained to seek and win work with other</i></p>	Home Affairs (National Resilience Taskforce) with contracted assistance from CSIRO and private consultant Value Advisory Partners
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jurisdictions and private companies. This further promotes the use of the guidance materials.

s. 47B(a)

Support Commonwealth Government policy – NQLIRA Long Term Recovery Strategy	July-November 2019	●	Partner with North Queensland Livestock Industry Recovery Agency (NQLIRA) to use the guidance to develop the Long Term Recovery Strategy. On hold subject to resourcing. To be discussed at the IDC on 14 August 2019.	NQLIRA (within PM's portfolio), Home Affairs, CSIRO
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Priority 3: Enhanced investment

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
Prioritisation guidance published	June 2019	●	This is the first tranche of guidance to meet the demand to understand how to prioritise disaster risk investment, and create and capture value from resilience projects in order to generate commercial investment opportunities.	Home Affairs, with CSIRO and contracted consultant Value Advisory Partners

s. 34(1)(d)

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s. 34(1)(d)

Investing in resilient
infrastructure in Victoria

August 2019



Insurance Council of Australia seek to partner with the Commonwealth (CSIRO) to bring together key stakeholders to apply the prioritisation framework to develop a demonstration project in Victoria.
CSIRO continues to follow up with ICA to progress.

Insurance Council of Australia lead, with Victorian Government seeking input from the CSIRO/Commonwealth

Update 22 August 2019 5

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s. 34(1)(d)

Priority 4: Governance, ownership and responsibility

Milestones	Date (Month is sufficient)	Status	Comments	
National Statement of Action to Parliament to be delivered by Minister Littleproud				
Draft the National Statement of Action to Parliament	October/November 2019	●	Draft National statement of action based on the National Action Plan.	Home Affairs
Ministerial agreement	November 2019	●	Draft text of National Statement to be settled by Minister Littleproud.	Minister Littleproud Home Affairs
National Statement delivered by Minister Littleproud	November 2019 sitting	●	Reporting against initiatives underway, progress made by this Government and outlining future risk reduction and resilience work across all sectors. Aiming for second sitting week in November (25-28).	Minister Littleproud

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National Action Plan				
MCPEM endorses the Framework	June 2019	●	On 28 June 2019, the Ministerial Council for Police and Emergency Management agreed to task the ANZEMC to oversee co-ordinated national action, in consultation with other sectors of the Australian economy, to reduce disaster risk in line with the Framework. MCPEM asked that a national statement of action prioritise and detail coordinated and co-delivered work programs to reduce disaster risk.	ANZEMC
Draft submission to Minister	August 2019	●	On 16 August 2019 the Department provided a submission on governance, accountability, implementation and monitoring and evaluation. . On 20 August 2019 the Minister agreed to the proposed accountability and governance arrangements, the proposed approach to developing the 2019 National Action Plan; and that the National Action Plan would focus on 4 priority areas.	Home Affairs
ANZEMC considers the proposed governance, accountability, implementation and monitoring and evaluation arrangements	August 2019	●	ANZEMC will consider proposed governance, accountability, implementation and monitoring and evaluation arrangements at its meeting 27 August 2019. Subject to agreement, the Department will form a time-limited working group to lead consultations with state and territory representatives, and a targeted group of key industry and community organisations, to develop the draft National Action Plan.	MARS, ANZEMC
Establish an Expert Advisory Forum to provide advice to the Minister and MCPEM on national implementation of the Framework.	September 2019 (tbc)	●	Insurance Australia Group CEO Peter Harmer has accepted the role of Chair of the Industry Advisory Forum. The Department is working with IAG on arrangements, including membership, terms of reference and timing of meetings. In its submission to the Minister (MS19-001996) the Department proposed an enhanced and elevated role for the forum, including that it report directly to Minister Littleproud. The Minister agreed to this approach. The Department will provide further advice to the Minister on possible structure, membership and Terms of Reference.	Home Affairs

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s. 47B(a)

Proposed National stakeholder consultation on Framework implementation during Asia-Pacific Ministerial Conference on Disaster Risk Reduction.

June 2020



in June 2020 Australia will co-host the Asia-Pacific Ministerial Conference on Disaster Risk Reduction (APMCDRR) with the UN Office for Disaster Risk Reduction (UNDRR) in Brisbane.

Asia-Pacific governments, private sector and civil society will come together to showcase disaster resilience work happening in Australia, and across our region, including practical examples and real-life projects.

It is an opportunity to share successes, challenges and lessons learned as we act to reduce climate and disaster risk.

A consultation meeting in conjunction with APMCDRR provides an opportunity for Australian governments, industry and community representatives already in attendance to take stock of progress against Australia's National Disaster Risk Reduction Framework and inform next steps in implementation.

Home Affairs with DFAT

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Commonwealth initiatives for the National Action Plan

Commonwealth initiatives mapping exercise	March 2019	●	<p>In the 2019-20 Budget context, the Australian Government asked that the Department of Home Affairs lead whole-of government engagement so that all existing and future Commonwealth initiatives across the built, natural, social and economic environments align with the National Disaster Risk Reduction Framework.</p> <p>Home Affairs led consultations across the Commonwealth to map existing risk reduction initiatives, or policies and programs where risk reduction work already takes place.</p> <p>This identified further work needed to help guide decision makers to understand disaster risk and incorporate into Commonwealth policies, programs and investments.</p>	Home Affairs
Strategic guidance materials are published and presented to RRG to inform Commonwealth policy, program and investments.	June 2019	●	<p>On 27 June 2019, Resilience Reference Group members were briefed on the final strategic guidance materials developed by the National Resilience Taskforce. These provide the first tranche of guidance to assist decision makers to take account of disaster risk in Commonwealth policies, programs and investments.</p> <p>Meetings across agencies to identify opportunities to partner to pilot and test the guidance, including through City and Regional Deals. Currently focused on initiatives for the South East Queensland City Deal to inform the Commonwealth negotiating mandate, and opportunities to shape the design of City and Regional Deals.</p>	
Develop Commonwealth initiatives for the National Action Plan	September 2019	●	<p>Following ANZEMC agreement on the approach to the National Action Plan, updating existing Commonwealth initiatives and policies mapping exercise, and identify new areas where risk reduction can be incorporated, noting any gaps identified in national mapping</p>	Home Affairs
RRG Officers level (Executive level) meeting to	September 2019	●	<p>This can be incorporated into the policy and program development process so that Commonwealth policies are not creating future disaster risk. Any specific initiatives that are identified as needing new action</p>	Whole of government

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discuss Commonwealth proposals

would be brought forward to the responsible Minister through ministerial submission.

Commonwealth proposals to be endorsed by RRG (Deputy Secretary level).

October 2019



Whole of government

Reporting back to RRG on progress of the initiatives

2020-future years



Agencies to incorporate disaster risk reduction work and align policies and initiatives with the Framework.

Whole of government

National Partnership Agreement

National Partnership Agreement – one source of funding for states and territories

Milestones	Date (Month is sufficient)	Status	Comments	Responsible
Commence discussions with state and territory officials on the draft NPA	June 2019	●		Home Affairs lead

s. 34(1)(d)

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Minister Littleproud writes to Prime Minister seeking agreement to the final NPA	September/October 2019	●		Minister Littleproud
Prime Minister agrees and circulates NPA to state and territory First Ministers for signature	October/November 2019	●		Prime Minister
Once NPA signed by all state and territory first ministers, Prime Minister co-signs NPA	February 2020	●	It is difficult to determine when state and territory first ministers will sign the NPA. Based on previous experience, it can take several months for all first ministers to sign the NPA.	Prime Minister

Status	●	On track: most major milestones achieved, future milestones on track.		
	●	Some concern: most major milestones achieved, some risk to future milestones.		
	●	At risk: major milestones missed or significant risk to future milestones.		
	●	Not yet commenced.	●	Completed

s. 22(1)(a)(ii)

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From: s. 22(1)(a)(ii)

Sent: Monday, 2 September 2019 5:07 PM

To: s. 47E(d) @homeaffairs.gov.au>

Cc: Rob CAMERON s. 22(1)(a)(ii) @HOMEAFFAIRS.GOV.AU>; Luke BROWN

s. 22(1)(a)(ii) @HOMEAFFAIRS.GOV.AU>; s. 22(1)(a)(ii)

@HOMEAFFAIRS.GOV.AU>; s. 47E(d)

@homeaffairs.gov.au>; s. 47E(d)

@homeaffairs.gov.au>

Subject: Implementing the National Disaster Risk Reduction Framework - Chronology to deliver the statement to parliament 020919 Working Draft [~~DLM=For Official Use Only~~]

~~For Official Use Only~~

Dear s. 22(1)(a)(ii)

As requested, please find attached more granular information presented as a chronology to explain what will be done, by when, to enable the Minister to take a NDRRF National Action Plan to MCPem, and then deliver the national statement to parliament.

The National Action Plan itself will be the document that outlines what will be done, by when, to implement the NDRRF over the next five years.

I trust the attached document provides the information that the Minister's office is looking for. Please let me know any feedback. We are happy to talk s. 22(1)(a)(ii) through it if that would assist.

Thanks

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Director, Disaster Risk and Resilience Policy

Emergency Management Australia

Department of Home Affairs

M: s. 22(1)(a)(ii)

E: s. 22(1)(a)(ii) @homeaffairs.gov.au

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s. 22(1)(a)(ii)

Attachments: [20190911 Expert Advisory Forum - DRAFT ToR](#) s. 22(1)(a)(ii).docx

UNCLASSIFIED

UNCLASSIFIED

From: s. 22(1)(a)(ii) @agriculture.gov.au>
Sent: Wednesday, 11 September 2019 2:37 PM
To: s. 22(1)(a)(ii) @homeaffairs.gov.au>; s. 22(1)(a)(ii) @HOMEAFFAIRS.GOV.AU>
Subject: 20190911 Expert Advisory Forum - DRAFT ToR s. 22(1)(a)(ii) [SEC=UNCLASSIFIED]

s. 22(1)(a)(ii)

We have looked at the ToR and after discussion feel these edits should be taken up.

s. 22(1)(a)(ii)

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Disaster Risk Reduction Framework Expert Advisory Forum DRAFT Terms of Reference	
Purpose	The National Disaster Risk Reduction Expert Advisory Forum (EAF) is formed to advise the federal Minister for Natural Disaster and Emergency Management (the Minister), and the Ministerial Council for Police and Emergency Management (MCPEM) on cross-sectoral implementation of the National Disaster Risk Reduction Framework (Framework).
Membership	<p>The EAF consists of influential, senior industry, not-for-profit and academic leaders.</p> <p>Members will be appointed by the Minister. The Minister will determine membership composition.</p> <p>The Chair may agree to invite other representatives to participate in the EAF if it would assist to progress, or inform discussion on, specific matters.</p>
Chairing	The Chair will be a member of the EAF as appointed by the Minister.
Scope	<p>The EAF will:</p> <ul style="list-style-type: none"> - consider the causes and impact of disaster risk across Australia's built, social, natural and economic environments, and identify opportunities to reduce it through greater and more effective cooperation between governments and non-government sectors, consistent with the Framework's Strategies for Action - drive national implementation of the Framework and National Action Plan, enhancing collaboration and understanding between governments and non-government sectors on reducing disaster risk - act as the national non-government reference point for implementing the Framework and National Action Plan - provide advice to the Minister, and to MCPEM on progress, barriers and opportunities to implement the Framework and National Action Plan, including any recommended updates to the National Action Plan each year; - provide feedback and advice on disaster risk reduction issues identified by the EAF and the Minister; and -
Operations	<p>The EAF will meet at times and locations to be agreed between the Chair and Members, and Minister as appropriate.</p> <p>The EAF will progress its activities as determined by its Chair. The Australian Government Department of Home Affairs will provide secretariat and any project support for the EAF if requested.</p>
Review	These Terms of Reference will be reviewed by the Minister after three meetings of the EAF.

From: s. 22(1)(a)(ii)
To: s. 22(1)(a)(ii) @agriculture.gov.au"
Cc: Luke BROWN; s. 47E(d) ; s. 22(1)(a)(ii) ; s. 47E(d) ; s. 22(1)(a)(ii)
Subject: EMA fortnightly NDRRF implementation reporting - 19 September 2019 [~~DLM-For Official Use Only~~]
Date: Thursday, 19 September 2019 3:54:00 PM
Attachments: [Implementing the National Disaster Risk Reduction Framework - Chronology to deliver the statement to parliament 190919 Working Draft.docx](#)
[Implementing the National Disaster Risk Reduction Framework - Chronology to deliver the statement to parliament 190919 Working Draft_clean.docx](#)

~~For Official Use Only~~

Good afternoon s. 22(1)(a)(ii)

Please find attached this fortnight's update on NDRRF implementation reporting. As requested, the format of the reporting has been amended to be presented as a chronology.

I have included a clean and tracked changes version.

Kind regards,

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Assistant Director

Disaster Risk and Resilience Policy

Disaster Preparedness Branch | Emergency Management Australia

Security and Resilience Group

Department of Home Affairs

P: s. 22(1)(a)(ii)

E: s. 22(1)(a)(ii) @homeaffairs.gov.au

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From: s. 22(1)(a)(ii)
To: s. 22(1)(a)(ii)
Subject: FW: For info/records - Deliverables Report for Minister Littleproud [~~SEC=PROTECTED, DLM=Sensitive:Cabinet~~]
Date: Friday, 11 October 2019 1:04:07 PM
Attachments: [PCU version - Metrcis report - October 2019.xlsx](#)

~~PROTECTED, Sensitive:Cabinet~~

Hi team

Here's the metrics reporting that was sent to the Minister's office.

s. 22(1)(a)(ii)

~~PROTECTED, Sensitive:Cabinet~~

From: s. 22(1)(a)(ii)
Sent: Friday, 11 October 2019 9:26 AM
To: [Disaster Preparedness Branch - Directors]
Cc: Luke BROWN
Subject: FW: For info/records - Deliverables Report for Minister Littleproud [~~SEC=PROTECTED, DLM=Sensitive:Cabinet~~]

~~PROTECTED, Sensitive:Cabinet~~

Hi all

I don't believe the attachment worked when Luke forwarded this on.

For your info.

Thanks

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Branch Coordinator
 Disaster Preparedness Branch
 Emergency Management Australia
 Security and Resilience Group
 Department of Home Affairs
 t s. 22(1)(a)(ii) | m s. 22(1)(a)(ii)
 e s. 22(1)(a)(ii) [@homeaffairs.gov.au](mailto:s.22(1)(a)(ii)@homeaffairs.gov.au)

~~PROTECTED, Sensitive:Cabinet~~

From: Luke BROWN s. 22(1)(a)(ii) [@HOMEAFFAIRS.GOV.AU](mailto:s.22(1)(a)(ii)@HOMEAFFAIRS.GOV.AU)>
Sent: Friday, 11 October 2019 7:57 AM
To: s. 47E(d) [@homeaffairs.gov.au](mailto:s.47E(d)@homeaffairs.gov.au)>
Subject: Fwd: For info/records - Deliverables Report for Minister Littleproud [~~SEC=PROTECTED, DLM=Sensitive:Cabinet~~]

~~PROTECTED, Sensitive:Cabinet~~

FYI

Luke Brown
 Assistant Secretary
 Emergency Management Australia
 Department of Home Affairs

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P: s. 22(1)(a)(ii) | M: s. 22(1)(a)(ii)

~~PROTECTED, Sensitive:Cabinet~~

From: s. 47E(d) <[redacted]@homeaffairs.gov.au>
Date: Thursday, October 10, 2019 at 3:28:48 PM
To: "Joe BUFFONE" s. 22(1)(a)(ii) <[redacted]@homeaffairs.gov.au>, "John GIBBON" s. 22(1)(a)(ii) <[redacted]@homeaffairs.gov.au>, "Luke BROWN" s. 22(1)(a)(ii) <[redacted]@homeaffairs.gov.au>, "Rob CAMERON" s. 22(1)(a)(ii) <[redacted]@homeaffairs.gov.au>
Cc: s. 22(1)(a)(ii) <[redacted]@HOMEAFFAIRS.GOV.AU>, s. 22(1)(a)(ii) <[redacted]@HOMEAFFAIRS.GOV.AU>, s. 22(1)(a)(ii) <[redacted]@HOMEAFFAIRS.GOV.AU>, s. 47E(d) <[redacted]@homeaffairs.gov.au>

Subject: For info/records - Deliverables Report for Minister Littleproud
~~[SEC=PROTECTED, DLM=Sensitive:Cabinet]~~

~~PROTECTED, Sensitive:Cabinet~~

Good afternoon,

For your information/records, please find attached the final ministerial objectives and deliverables report that was provided to the Minister's Office.

Happy to discuss.

Best

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

Executive Officer to Robert Cameron OAM
 Director General of Emergency Management Australia
 Security and Resilience Group
 Department of Home Affairs
 t s. 22(1)(a)(ii)
 m s. 22(1)(a)(ii)
 e s. 22(1)(a)(ii) <[redacted]@homeaffairs.gov.au>

~~PROTECTED, Sensitive:Cabinet~~

From: s. 22(1)(a)(ii) <[redacted]@agriculture.gov.au>
Sent: Tuesday, 8 October 2019 3:21 PM
To: s. 47E(d) <[redacted]@infrastructure.gov.au>
 s. 47E(d) <[redacted]@infrastructure.gov.au>; s. 47E(d) <[redacted]@homeaffairs.gov.au>
Cc: s. 47E(d) <[redacted]@agriculture.gov.au>; s. 22(1)(a)(ii) <[redacted]@agriculture.gov.au>; s. 22(1)(a)(ii) <[redacted]@agriculture.gov.au>; s. 22(1)(a)(ii) <[redacted]@agriculture.gov.au>

Subject: FINAL - Deliverables Report for Minister Littleproud [SEC=PROTECTED, DLM=Sensitive:Cabinet]

Good afternoon,

Thank you for your assistance in providing your department's input for the ministerial objectives and deliverables report. The final report was sent to Minister Littleproud's office today, copy attached for your information. With the first one under our belts, hopefully it will be easier from here on out.

For your information, the Portfolio Coordination Unit (PCU) will be sending out our next request for input from departments and line areas on **Monday, 21 October 2019**, with

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input due back to PCU by **Monday, 28 October 2019**. This allow us time to coordinate the report, go through clearance processes and deliver it to the **MO by Thursday, 31 October 2019**.

Should you have any queries in regards to the timing or regarding the report, please feel free to contact me.

Kind regards,

s. 22(1)(a)(ii)

s. 22(1)(a)(ii)

A/g Director | Appointments & Portfolio Coordination Unit

Corporate Strategy and Governance Division

Phone: s. 22(1)(a)(ii) | Mobile: s. 22(1)(a)(ii)

**Please note that I work Mon-Thurs.*

Department of Agriculture

18 Marcus Clarke Street, Canberra City, ACT, 2601

GPO Box 858, Canberra, ACT, 2600

agriculture.gov.au